



CCK CONSOLIDATED HOLDINGS BERHAD
396692-T



2017 Annual Report

Vision

The Food People of
Choice

Mission

We are committed to provide
quality food through our
dedicated team of people
to our customers thereby
enhancing the economic
well-being and quality of life of
stakeholders

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CORPORATE INFORMATION

BOARD OF DIRECTORS

Tan Sri Datuk Tiong Su Kouk

Non-Independent Non-Executive Chairman

Chong Shaw Fui

Executive Vice Chairman

Tiong Chiong Hiiung

Group Managing Director

Tiong Chiong Soon

Executive Director

Kueh Chung Peng

Executive Director

Lau Liong Kii

Executive Director

Ling Ting Leong @ Ling Chong Seng

Non-Independent Non-Executive Director

Datuk Pemanca Janggu anak Banyang

Independent Director

Datu Haji Putit bin Matzen

Independent Director

Bong Wei Leong

Independent Director

REGISTERED OFFICE

Lot 999, Section 66, Jalan Keluli
Bintawa Industrial Estate
93450 Kuching, Sarawak, Malaysia

Tel : 082-336520

Fax : 082-331479

COMPANY SECRETARIES

Voon Jan Moi
(MAICSA 7021367)

Yap Hui Yih
(MAICSA 7048748)

PRINCIPAL BANKERS

AmBank (M) Berhad
Hong Leong Bank Berhad
RHB Bank Berhad
United Overseas Bank (Malaysia) Berhad

SHARE REGISTRAR

Symphony Share Registrars Sdn. Bhd.
Level 6, Symphony House
Pusat Dagangan Dana 1
Jalan PJU 1A/46
47301 Petaling Jaya
Selangor Darul Ehsan, Malaysia
Tel : 03-7849 0777
Fax : 03-7841 8151 / 03-7841 8152

AUDITORS

Crowe Horwath
Chartered Accountants
1st & 2nd Floor, No.1, Lorong Pahlawan 7A2
Jalan Pahlawan
96000 Sibul, Sarawak, Malaysia

STOCK EXCHANGE LISTING

Main Market of Bursa Malaysia Securities Berhad

Stock Name : CCK
Stock Code : 7035

WEBSITE

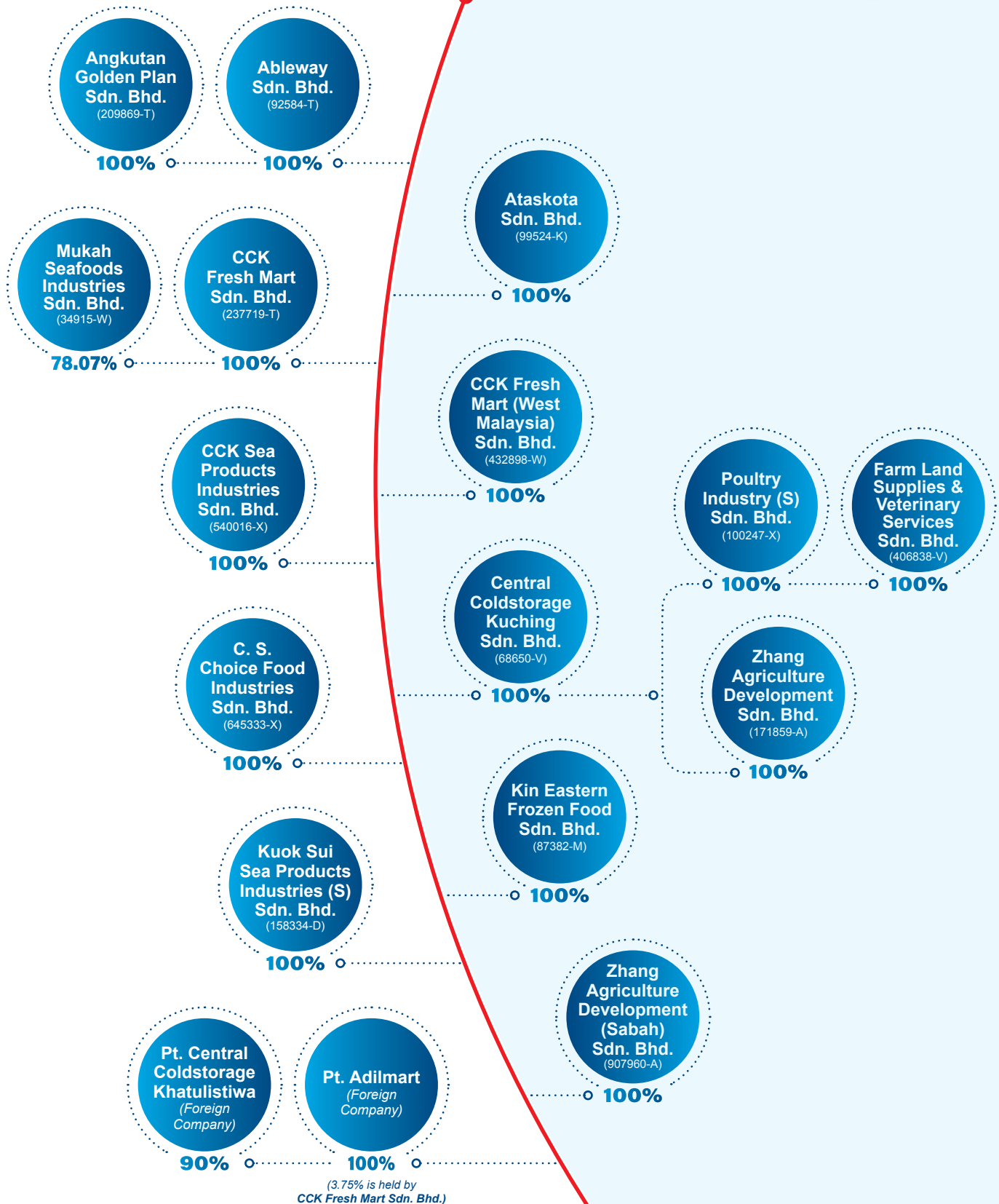
www.cck.com.my

CORPORATE STRUCTURE



CCK CONSOLIDATED HOLDINGS BERHAD

(396692-T)

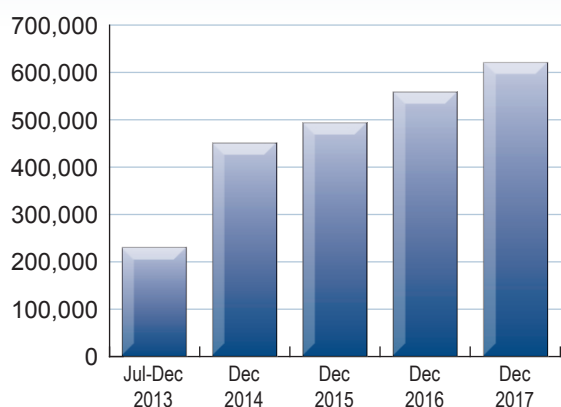


MANAGEMENT DISCUSSION & ANALYSIS

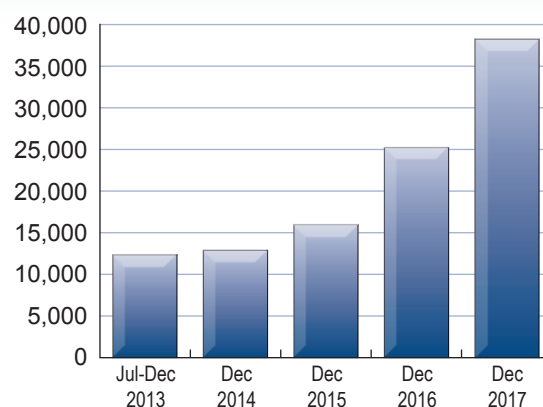
5 YEARS FINANCIAL SUMMARY

	1.7.2013 to 31.12.2013 RM '000	2014 RM '000	2015 RM '000	2016 RM '000	2017 RM '000
Revenue	230,797	451,282	494,095	559,049	615,789
Profit before tax (PBT)	12,411	12,947	16,028	25,376	38,637
Earnings before interest, tax, depreciation and amortisation (EBITDA)	19,514	28,726	34,183	47,883	60,444
Profit attributable to owners of the company	8,550	8,281	13,510	18,555	28,434
Earnings per share (Basic)	5.51	5.33	8.70	6.01	9.05

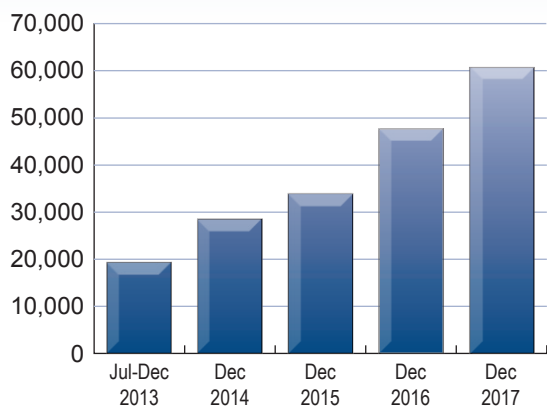
Revenue (RM'000)



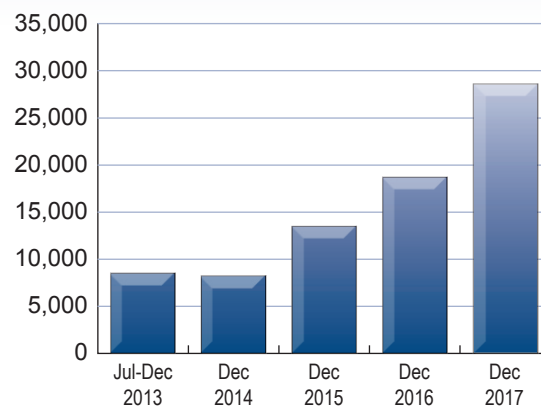
Profit before tax (RM'000)



EBITDA (RM'000)



Profit attributable to owners of the company (RM'000)



MANAGEMENT DISCUSSION & ANALYSIS (CONT'D)

Dear Valued Shareholders,

This Management Discussion and Analysis (“MD&A”) is intended to provide the reader with operational and financial highlights of CCK Consolidated Holdings Berhad (“CCK” or “The Group”) for the financial year ended 31st December 2017.

The MD&A should be read together with the audited financial statements of the Group and Company.

1. OVERVIEW

CCK Consolidated Holdings Berhad was incorporated as an investment holding company on 12th August 1996 and subsequently listed on Bursa Malaysia in 1997. CCK and its group of companies are principally involved in retailing and poultry farming. Our fully integrated supply chain consists of feed mill, breeder farms, hatchery, broiler farms, layer farm, abattoirs and retail stores. The businesses are carried out primarily in Sarawak, Sabah and Indonesia (Jakarta and Pontianak).

Since the opening of the first retail store in Sibu in 1970, our network of more than 50 retail stores now spans across Sarawak and Sabah. Fresh dressed chicken and chicken parts make up approximately 60% of our stores’ products. The remaining 40% of our stores’ products comprise frozen products, table eggs and fresh fruits and vegetables.

As Sarawak’s largest integrated poultry supplier our retail network is strongly supported by the poultry segment. CCK’s farm operations are also located in Sarawak and Sabah.

2. OBJECTIVES AND STRATEGIES

CCK continues to adhere to its main objective of creating a strong and profitable platform for the mutual benefit of all its shareholders and stakeholders based on the following 2-prong strategy –

- a. The retail segment will continue to focus on expanding its network of CCK stores in Sabah and Sarawak. With our consumers in mind, we are focused in providing a wider range of chicken cuts to suit the modern family’s lifestyle. We will focus on making our stores customer friendly by providing a comfortable environment for shopping and increasing our range of value-added products including custom cuts of chicken, beef and lamb.
- b. In order to support the retail segment’s expansion, the poultry segment will also be increasing its production of broilers and table eggs. Apart from increasing farm capacities, improving farm efficiencies and maintaining strict biosecurity measures would also continue to be emphasised and enhanced.



Figure 1 Clean, dry and comfortable shopping environment

MANAGEMENT DISCUSSION & ANALYSIS (CONT'D)

3. REVIEW OF FINANCIAL PERFORMANCE

The Group's revenue increased by 10.15% to RM615.789 million whilst profit before tax came in at RM38.636 million, an improvement of 52.26%.

Once again, the retail network spearheaded the Group's revenue and net profit before tax with an improvement in revenue of 11.7% from RM424.7 million in 2016 to RM474.4 million in 2017. The Indonesian operations contributed 18% towards the Group revenue in 2017 as compared to 16% in 2016. Contributory factors leading to the better performance by the retail segment were better prices for chickens and table eggs.

CCK's share of results in our associate, Gold Coin Sarawak Sdn Bhd rose from RM4.4 million in 2016 RM4.6 million in 2017.

During the financial year, total assets of the Group increased to RM380.660 million from RM364.153 million in 2016. The growth is mainly derived from increases in inventories and cash and bank balances.

4. REVIEW OF OPERATIONS

CCK believes that it should focus on strengthening and building on its core business areas. With the retail sector leading our operations and with strong support from the poultry sector, we are pleased to see much positive improvement in our results for 2017.

- a. In order to improve financial efficiencies, CCK's loss-making operations in West Malaysia was closed in the last quarter of 2017. One new store was opened in 2017 in Debak, Sarawak. The retail network ended the financial year with a total of 55 stores across Sarawak and Sabah.
- b. The Indonesian operations financial improvement is attributed to an increase in production and sale of downstream products, particularly sausages.
- c. The poultry segment benefitted in 2017 from a stronger MYR/USD rate which lowered the cost of feed. In addition, the farm management tightened its processes to improve efficiency, thus increasing productivity.

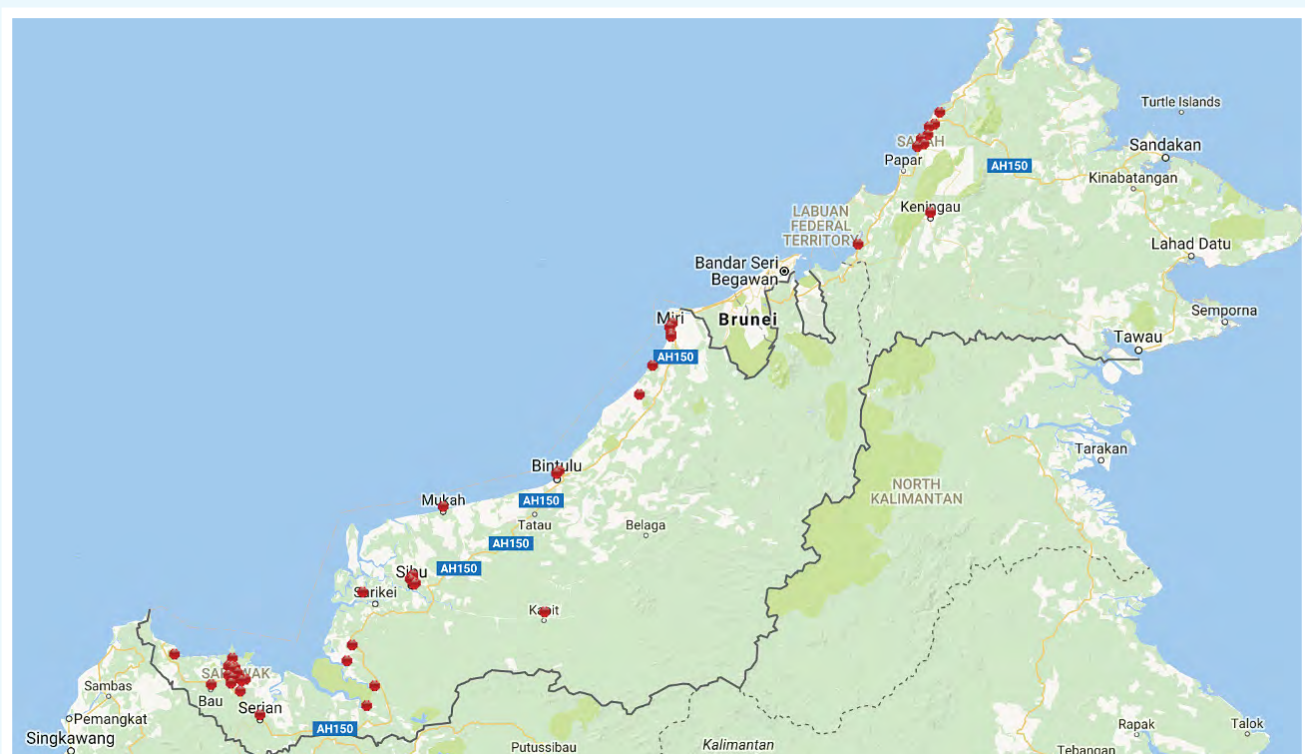


Figure 2 CCK Retail Network in 2017

MANAGEMENT DISCUSSION & ANALYSIS (CONT'D)

5. ANTICIPATED OR KNOWN RISKS

a. Credit Risk

CCK practises a policy of dealing with creditworthy customers based on careful evaluation of each credit customer's financial standing and credit history. This practice mitigates the risk of financial loss from possible default payments. The Group has also in place a credit monitoring process which regularly monitors the status and payments of our credit customers.

b. Foreign Currencies Fluctuation Risk

The Group imports frozen products for the network of retail stores where the purchases are denominated in US dollars. As such, the Group is exposed to currency fluctuation risk. Any adverse fluctuation in the MYR/USD rate may affect the profitability of the Group. In addition, fluctuations in the MYR/USD will likely affect the cost of feed for the poultry segment.

During the financial year ended 2017, the fluctuations in the MYR/USD were favourable compared to 2016.

c. Liquidity Risk

The Group maintains an adequate level of cash and cash equivalents and banking facilities to ensure sufficient liquidity to meet its liabilities as and when they fall due. The Group's exposure to liquidity risk arises principally from trade payables, other payables and other bank borrowings (bankers' acceptances and a revolving credit).

d. Competition Risk

CCK retail stores face increasing risks from existing and new competitors who offer similar products and compete on the basis of pricing. To mitigate this, we are continuously looking at means to improve our competitive edge. The Management not only focuses on pricing of products but also in evolving business models which improve the customers' shopping experience.

e. Biosecurity And Disease Risk

Concerns regarding disease and biosecurity at our farms are constantly high on the agenda. The economic impact of a disease outbreak in any farm can be catastrophic on CCK's bottom line. Constant monitoring is a compulsory standard operating procedure across all our operations even as we continuously innovate and update our biosecurity measures.

6. DIVIDENDS

CCK has a dividend policy of paying up to 30% of the profit after taxation and minority interests and also considering the level of available funds, the amount of retained earnings, capital expenditure commitments and other investment planning requirements.

In line with our continued focus on shareholder returns, the Board is pleased to announce a first and final single-tier dividend of 3 sen per share for the financial year ended 31 December 2017.

7. OUTLOOK

Bank Negara Malaysia has raised its forecast for Malaysia's economic growth in 2018 to 5.5% - 6.0% with a moderate overall inflation rate. Domestic demand is expected to drive the nation's economic growth through continuous income and employment growth leading to sustainable household spending.

The above projections bode well for CCK. The strength of the CCK Group lies in its retail network supported by an integrated poultry supply chain. From feed mill, hatchery, breeder, broiler, layer, slaughtering house and finally, the retail outlet, our core chicken products are all sourced internally and we are able to ensure a consistent supply and best quality products for our retail stores.

Moving forward, CCK intends to expand its retail network in Sarawak and Sabah by opening a maximum of 5 stores in 2018. We will continue re-vamping out existing outlets by providing comfortable shopping environments and increasing the variety of fruits, vegetables, small packs of meat and chicken for the convenience of the our customers. In tandem with the proposed increase in the number of stores, broiler production will be enhanced with proposed new farms in Sarawak and Sabah.

MANAGEMENT DISCUSSION & ANALYSIS (CONT'D)

The Indonesian operations will also continue its push by increasing its production of its core product ie sausages. In addition, a new nugget line will be added to boost our product variety.

In view of the above plans, the Board of Directors believe that the outlook for CCK remains positive for the coming financial year. The strength of the CCK brand particularly, in Sarawak and in Pontianak, Indonesia lies in the fact the we are able to provide fresh, good quality and diverse products in our stores. In Sabah, we are gradually gaining recognition amongst households and corporate customers as a trusted brand.



8. APPRECIATION

I would like to record my profound appreciation to my fellow directors on the Board, the management teams and the staff of the CCK Group of Companies for all their hard work and dedication. Their commitment and their tireless work have made CCK the success it is today. I would also like to acknowledge the support of our shareholders, business partners, suppliers and customers and thank you for your continued belief in CCK.

TIONG CHIONG HIUNG
GROUP MANAGING DIRECTOR

DIRECTORS' PROFILE



TAN SRI DATUK TIONG SU KOUK
Non-Independent Non-Executive Chairman

YBhg. Tan Sri Datuk Tiong Su Kouk (aged 76, Malaysian, male) is the founder of CCK Consolidated Holdings Berhad (“CCK”) and its subsidiaries (“CCK Group” or “the Group”). He was appointed as Executive Chairman to the Board of CCK on 15 July 1997 and re-designated as Non-Independent Non-Executive Chairman on 20 March 2002. He is also a member of the Audit Committee and Nomination Committee of CCK and the Chairman of the Remuneration Committee of CCK. He also acts as Chairman of the other companies within the CCK Group. Under his stewardship, the CCK Group has progressed from a small family-run business to one of the Sarawak’s largest integrated poultry producers and producers of frozen seafood.

YBhg. Tan Sri Datuk Tiong began his career as a seafood trader at the age of 14. He also involved in poultry industries for the past 33 years. Additionally, YBhg. Tan Sri Datuk Tiong also sits on various school boards and is actively involved in the Foochow and Zhang Associations in Malaysia. He is the Honorary Life President of the Sibu Chinese Chamber of Commerce and Industry and the Honorary President of The Association Chinese Chambers of Commerce and Industry of Sarawak. He was appointed as the Honorary Life President of World Federation of Foochow Association in 2004 and the Permanent Honorary Life Chairman and Inaugurator of the World Zhang Clan Association in 2011.

YBhg. Tan Sri Datuk Tiong was appointed as Executive Chairman and Chief Executive Officer (“CEO”) of Nam Cheong Limited (“NCL”), a public company listed on the Singapore Exchange since 28 April 2011. He has relinquished his position as the CEO of NCL on 21 May 2013 but remained as the Executive Chairman of NCL. The NCL Group is one of the leading builders and suppliers of Offshore Support Vessel in Malaysia. He also sits on the boards of Hua Shang Economic Corporation (Sibu) Bhd. and other private limited companies in Malaysia.

YBhg. Tan Sri Datuk Tiong was conferred the “Panglima Jasa Negara” (PJN) which carries the title “Datuk” by Seri Paduka Baginda Yang Di-Pertuan Agong on the occasion of His Excellency’s 75th Birthday on 2 June 2001. He was also awarded the “Pingat Bintang Sarawak” (PBS) and “Johan Setia Mahkota” (JSM) in 1987 and 2000 respectively by the Sarawak State Government and Seri Paduka Baginda Yang Di-Pertuan Agong respectively for his contributions to the community. On 4 June 2016, he was bestowed the “Panglima Setia Mahkota” (PSM) which carries the title “Tan Sri” by Seri Paduka Baginda Yang di-Pertuan Agong XIV on His Majesty’s 88th Birthday. The Award is in recognition of Tan Sri Datuk Tiong’s contribution as a leader of diverse and multi-business ventures, his contribution to national economic development and to the society and country. YBhg. Tan Sri Datuk Tiong was awarded with Consumer Goods Industry Entrepreneur of the Year at the Asia Pacific Entrepreneurship Awards 2016.

During the financial year ended 31 December 2017, YBhg. Tan Sri Datuk Tiong attended all the five (5) Board meetings held. His shareholdings in CCK as at 2 April 2018 are disclosed on page 121 of this annual report.

DIRECTORS' PROFILE (CONT'D)



Mr. Chong Shaw Fui (aged 73, Malaysian, male) was appointed as Executive Vice Chairman to the Board of CCK on 15 July 1997. He is a member of Risk Management Committee.

He has more than 46 years of experience in the field of poultry industry. He is responsible for the management of the poultry business unit of CCK, which ranges from breeding, hatchery, eggs to the production line accordingly.

Mr. Chong commenced his poultry breeding experience in Singapore in 1972. He was the founder of Sarawak Breeding farm, specialising in the hatching and breeding of commercial broiler day-old chicks. He then developed this business into Zhang Agriculture Development Sdn. Bhd., which is now a wholly-owned subsidiary of CCK.

In 1983, he incorporated Poultry Industry (S) Sdn. Bhd. ("Poultry Industry") and started contract farming. Poultry Industry supplies day-old chicks and feed to their Contract Farms and buy back the broilers which are then supplied to CCK's abattoir. Poultry Industry is now a wholly-owned subsidiary of CCK.

During the financial year ended 31 December 2017, Mr. Chong attended four (4) out of the five (5) Board meetings held. His shareholdings in CCK as at 2 April 2018 are disclosed on page 121 of this annual report.

CHONG SHAW FUI
Executive Vice Chairman

Mr. Tiong Chiong Hiiung (aged 51, Malaysian, male) was appointed to the Board of CCK on 15 July 1997. He is the Group Managing Director of CCK and a member of Remuneration Committee and the Chairman of Risk Management Committee.

He graduated with a Bachelor of Economics from Monash University in Australia in 1989. He joined the Group after his graduation. In 1994, he was appointed as Managing Director of Central Coldstorage Kuching Sdn. Bhd., and was responsible for the overall management and operations of the CCK Group. He has been actively involved in every aspect of the Group's operations, including breeding, broiler farming and processing of seafood. He is instrumental in transforming CCK Group's operations into one of the most modern in Sarawak.

He was appointed as Non-Executive Director and also members of the Audit Committee, Nomination Committee and Remuneration Committee of Nam Cheong Limited ("NCL"), a public company listed on the Singapore Exchange, on 28 April 2011. He was subsequently re-designated to Executive Director and was appointed as the Executive Vice Chairman of NCL on 1 July 2014. He then resigned as members of the Audit Committee and Remuneration Committee of NCL on 1 July 2014 and 1 October 2014 respectively. In 2017, he was appointed as the Financial Director for the Group to guide the Finance team in financial strategies and control towards a healthier financial performance for the Group.

Mr. Tiong is a Licensed Company Secretary by the Companies Commission of Malaysia. He also sits on the boards of various private limited companies.

During the financial year ended 31 December 2017, Mr. Tiong attended all the five (5) Board meetings held. His shareholdings in CCK as at 2 April 2018 are disclosed on page 121 of this annual report.



TIONG CHIONG HIIUNG
Group Managing Director

DIRECTORS' PROFILE (CONT'D)



Mr. Tiong Chiong Soon (aged 48, Malaysian, male) was appointed as Executive Director of CCK on 15 July 1997. He is a member of Risk Management Committee.

He graduated with a Bachelor of Business from University of Oklahoma in USA in 1994. He joined the Group after his graduation, and is principally responsible for the purchasing function and the retail division of the Group. He maintains an excellent rapport with the suppliers thus ensuring timely delivery of products of the highest quality for the Group.

He is a Group General Manager of Nam Cheong Limited ("NCL") Group since 2009, responsible for NCL Group's shipbuilding operation including vessel chartering, repairs, procurement and sourcing of equipment required for shipbuilding operation. NCL is a public company listed on the Singapore Exchange. He is also a Director of Nam Cheong Dockyard Sdn. Bhd. ("NCD") since 30 June 2010. NCD is a wholly-owned subsidiary of NCL. In addition, he also sits on the boards of various private limited companies.

During the financial year ended 31 December 2017, Mr. Tiong attended four (4) out of five (5) Board meetings held. His shareholdings in CCK as at 2 April 2018 are disclosed on page 121 of this annual report.

TIONG CHIONG SOON

Executive Director

Mr. Kueh Chung Peng (aged 64, Malaysian, male) was appointed as Executive Director of CCK on 15 July 1997. He is a member of Risk Management Committee.

He has over 36 years' experience in aquaculture and coldstorage products industry, and he plays an advisory role for CCK in the field of coldstorage, aquaculture farming and poultry processing.

He joined Kin Eastern Frozen Food Sdn. Bhd. in 1982 as the Managing Director and is responsible for the aquaculture farming division of the CCK Group. He was appointed to the Board of CCK Fresh Mart Sdn. Bhd. in 1993. He was then appointed as the Managing Director of Central Coldstorage Kuching Sdn. Bhd. on 27 August 2014 to oversee the businesses of coldstorage, poultry processing and retailing.

During the financial year ended 31 December 2017, Mr. Kueh attended all the five (5) Board meetings held. His shareholdings in CCK as at 2 April 2018 are disclosed on page 121 of this annual report.



KUEH CHUNG PENG

Executive Director

DIRECTORS' PROFILE (CONT'D)



Mr. Lau Liong Kii (aged 67, Malaysian, male) was appointed as Executive Director to the Board on 15 July 1997. Currently, he is also a member of the Remuneration Committee and Risk Management Committee.

He joined the CCK Group in 1982 as the Managing Director of Ableway Sdn. Bhd., principally responsible for the operations of Ableway Sdn. Bhd. He also oversees the production and marketing functions of CCK's prawn division. Since then, he gained vast experience in domestic and international food markets, and brought to the Group an in-depth understanding of specialist trends of the food industry.

During the financial year ended 31 December 2017, Mr. Lau attended all the five (5) Board meetings held. His shareholdings in CCK as at 2 April 2018 are disclosed on page 121 of this annual report.

LAU LIONG KII
Executive Director

Mr. Ling Ting Leong @ Ling Chong Seng (aged 66, Malaysian, male) is a businessman with a wealth of experience. He also sits on the boards of other private limited companies.

Currently, he is a Non-Independent Non-Executive Director of CCK. He is a member of Audit Committee. He joined the CCK Group in 1983 and was responsible for the finance and corporate secretarial matters of the CCK Group. He was appointed as Executive Director to the Board of CCK on 15 July 1997, and was re-designated as Non-Independent Non-Executive Director on 1 July 2013.

Mr. Ling obtained his Certificate in Higher Accounting in 1971. From 1971 to 1982, he gained his experience in accounting and auditing. He is a Certified Company Secretary and is a member of the Malaysian Association of Company Secretaries ("MACS") since 2001. He was appointed as Sarawak Liaison Co-Chairman of MACS since 11 October 2011. He was appointed as Sarawak Region Committee Deputy Chairman of MACS sine 29 December 2015.

During the financial year ended 31 December 2017, Mr. Ling attended all the five (5) Board meetings held. His shareholdings in CCK as at 2 April 2018 are disclosed on page 121 of this annual report.



LING TING LEONG @ LING CHONG SENG
Non-Independent Non-Executive Director

DIRECTORS' PROFILE (CONT'D)



YBhg. Datuk Pemanca Janggu anak Banyang (aged 71, Malaysian, male) was appointed to the Board as an Independent Director of CCK on 15 July 1997. He is the Chairman of Audit Committee and Nomination Committee and a member of Remuneration Committee.

After completing his formal education, he worked for various companies and subsequently held directorship in those companies, which are principally involved in the activities of supply of rations, property development and timber contractor. He is also involves in Agro-base Nursery.

YBhg. Datuk Pemanca Janggu was conferred the "Panglima Jasa Negara" (PJN) which carries the title "Datuk" by Seri Paduka Baginda Yang Di-Pertuan Agong on the occasion of his Excellency's Birthday on 6 June 2015.

He was also awarded the "Johan Mangku Negara" (JMN) by Yang Di-Pertuan Agong on the occasion of his Excellency's Birthday on 4 June 2011.

On 16 September 1990, he was awarded "Pegawai Bintang Kenyalang" (PBK) by Tuan Yang Terutama Gabenor Sarawak on the occasion of his excellency birthday.

During the financial year ended 31 December 2017, YBhg. Datuk Pemanca Janggu attended all the five (5) Board meetings held. His shareholdings in CCK as at 2 April 2018 are disclosed on page 121 of this annual report.

DATUK PEMANCA JANGGU ANAK BANYANG

Independent Director

YBhg. Datu Haji Putit bin Matzen (aged 73, Malaysian, male) was appointed to the Board as an Independent Director of CCK on 20 March 2002. He is a member of Audit Committee, Nomination Committee and Remuneration Committee.

He holds a Bachelor of Science Degree and obtained a professional post-graduate Diploma in Teaching. He started his career with the Sarawak Education Service in 1972 and held various senior positions including the Director in the State Education Department and Principal Assistant Director at the Ministry of Education in Kuala Lumpur. While in service, he pursued other professional courses, notably in educational management and administration, development, innovation, testing and examinations and also crisis management.

Currently, YBhg. Datu Haji Putit bin Matzen is a Deputy-Chairman of the Sarawak Branch of the Malaysian Red Crescent Society, the President of the Malaysian Historical Society (Sarawak Branch), Deputy Chairman of the Darul Falah Charitable Trust, Deputy Chairman of the Welfare Charitable Trust of Sadong Jaya, Chairman of Baitulmal and Waqaf Board of Trustees and Chief Executive of SEGI College Sarawak.

During the financial year ended 31 December 2017, YBhg. Datu Haji Putit attended all the five (5) Board meetings held. He holds no share in CCK.



DATU HAJI PUTIT BIN MATZEN

Independent Director

DIRECTORS' PROFILE (CONT'D)



Mr. Bong Wei Leong (aged 51, Malaysian, male) was appointed to the Board as an Independent Director of CCK on 30 September 2009. He is a member of Audit Committee.

He was a Partner of a public accountants firm prior to starting his own practice in 2004. He has more than 23 years of experience in providing auditing, accounting and taxation services to various clients.

He graduated with a Bachelor of Business (Accountancy) and Bachelor of Law from Queensland University of Technology in Australia in 1993. He is a member of the Malaysian Institute of Accountants and the CPA Australia. He also sits on the board of a public listed company, Rimbunan Sawit Berhad.

During the financial year ended 31 December 2017, Mr. Bong attended all the five (5) Board meetings held. He holds no share in CCK.

BONG WEI LEONG
Independent Director

Other Information of Directors:

- (i) All the five (5) Executive Directors, namely Mr. Tiong Chiong Hiiung, Mr. Tiong Chiong Soon, Mr. Chong Shaw Fui, Mr. Kueh Chung Peng and Mr. Lau Liong Kii, are also the Key Senior Management of CCK Group, who are primarily responsible for the business operations of CCK Group;
- (ii) None of the Directors has been convicted any offences within the past five (5) years and there was no public sanction and penalty imposed by the relevant regulatory bodies during the financial year under review;
- (iii) None of the Directors has any conflict of interests with the Company; and
- (iv) None of the Directors holds any directorship in other public companies, except for Tan Sri Datuk Tiong Su Kouk and Mr. Bong Wei Leong.

CORPORATE GOVERNANCE OVERVIEW STATEMENT

The Board of Directors (“the Board”) of the Company is pleased to present this Statement with an overview of the Company’s corporate governance practices during the financial year 2017 in accordance with the Malaysian Code on Corporate Governance (“MCCG”).

The Corporate Governance Report (“CG Report”) provides the details on how the Company has applied the Practices as set out in the MCCG, which is to be read together with this Statement, is available on the Company’s website at www.cck.com.my.

The Board remains committed in ensuring that the Company continues to maintain its standards of good corporate governance.

PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS

I. Board Responsibilities

The Board always discharges its fiduciary duties to ensure its obligation to the shareholders and various stakeholders are met. The Board set strategic aims and appropriate policies for the Company and ensure that the short-term objectives and long-term goals are met with sufficient resources in place.

The Chairman leads the Board to perform its responsibilities by focusing on instilling good corporate governance practices. To ensure optimum decision-making, the positions of the Chairman and Group Managing Director are held by different individuals, clear division of their responsibilities and accountability are set out in the Board Charter.

The Board Charter also sets out demarcation of authority, roles and responsibilities between the Board, Board Committees and individual Directors. The Code of Conduct is established to govern good business conduct and healthy corporate culture so as to support long-term sustainable success. Whistleblowing Policy is also in place, which enable individuals to raise concerns of improper conduct and wrong doing.

The Board is supported by two (2) suitably qualified and competent Company Secretaries, who provide sound advice in relation to governance, regulatory requirements, policies and procedures. The Board members have full access to the Company Secretaries.

The Chairman, supported by the Company Secretaries, ensures that the Directors are provided with sufficient, accurate and complete information.

II. Board Composition

The Company is led and managed by an experienced Board comprising 10 members. The Non-Independent Non-Executive Chairman, the Executive Vice Chairman, the Group Managing Director, the Non-Independent Non-Executive Director, three (3) Executive Directors and three (3) Independent Directors. One-third (1/3) of the Board members consist of Independent Directors of caliber, with necessary experience, skills, qualifications and other core competencies, in order to give balanced, objective and accountable decisions.

The Board recognizes the benefits of having a diverse Board and is satisfied that the current size and composition of the Board at 10 as the size is considered adequate to provide an optimum mix of skills, experience, expertise, perspectives, age and ethnicity and is ideal for decision making.

The Board does not limit the tenure of the Independent Director as the Board is of the view that long-serving Independent Directors can continue to be “independent in mind” with regard to their unbiased and independent views, watchful eye and inquiring mind, and unafraid of expressing disagreement, in addition to their valuable experience, expertise and networking.

The Board has in place a policy on gender diversity in the Nomination and Election Process of the Board members to ensure that women candidates are sought in its recruitment exercise.

The Nomination Committee is led by Datuk Pemanca Janggu anak Banyang, a Senior Independent Director. During the financial year 2017, the Board, through the Nomination Committee, had conducted an annual assessment of the performance of the Board as a whole and of the Board Committees, and performance of each individual Director. The Board is satisfied that they had been effective in discharging their overall functions and duties which fit the Company’s objectives and strategic goals.

CORPORATE GOVERNANCE OVERVIEW STATEMENT (CONT'D)

III. Remuneration

The Board has in place a Remuneration Policy which is clear and transparent for Directors and is reviewed periodically.

The Remuneration Committee ensures that the remuneration packages remain competitive, appropriate and in alignment with the prevalent market rate so as to attract and retain individuals with high caliber and astute insights in order to enable the Group to achieve its business strategy and long-term objectives. The Terms of Reference of the Remuneration Committee is made available on the Company's website.

During the financial year under review, the Remuneration Committee met once with full attendance of its members. They reviewed and recommended to the Board the remuneration package of the Directors taking into consideration the commitment and responsibilities assumed, experience and skills required, complexities as well as performance of the members of the Board.

PRINCIPLE B: EFFECTIVE AUDIT AND RISK MANAGEMENT

I. Audit Committee

The Audit Committee ("AC") comprises three (3) independent Directors and two (2) non-independent Directors. The AC is chaired by an independent Director.

The AC is reviewed by the Nomination Committee ("NC") annually and recommended to the Board for approval. The NC ensures all members are financially literate, possess appropriate level of expertise and experience, and have strong understanding of the Group's business. The AC members keep abreast of relevant developments in accounting, auditing and governance. The Board is satisfied with the performance of the AC.

The AC oversees the financial reporting, ensures the quarterly and annual financial statements are prepared in accordance with the provision of the Companies Act 2016 and applicable approved accounting standards to give a true and fair view of the state of affairs, results and cash flows of the Group for the financial year under review.

The AC assesses suitability, objectivity and independence of the external auditor annually and is satisfied with the competency and independency of the external auditor.

Further details about the AC are disclosed in the Audit Committee Report as outlined on pages 23 to 24 of this Annual Report.

II. Risk Management and Internal Control Framework

The Board affirms its overall responsibility for the Risk Management and Internal Control System ("System") of the Group and for reviewing the adequacy and effectiveness of the System through its Risk Management Committee ("RMC") and Audit Committee ("AC") in order to achieve the Group's goals and objectives within the risk tolerance level.

RMC comprises all Executive Directors. The Risk Management Department works closely with RMC to ensure adequacy and effectiveness of the risk management practices. The internal audit function is carried out by the Internal Audit Department ("IAD"), which assists AC to ensure that the internal control function is operated effectively and satisfactorily.

The Board is satisfied with the performance of the RMC and AC in relation to internal audit function, and is of the view that the Group has a sound System to safeguard the Group's assets, shareholders' investment, and interests of customers, employees and other stakeholders.

The details of the System are set out in the Statement on Risk Management and Internal Control on pages 21 to 22 of this Annual Report.

CORPORATE GOVERNANCE OVERVIEW STATEMENT (CONT'D)

PRINCIPLE C: INTEGRITY IN CORPORATE REPORTING AND MEANINGFUL RELATIONSHIP WITH STAKEHOLDERS

I. Communication with stakeholders

The Board ensures that communication between the Company and its shareholders and various stakeholders is transparent, timely and with quality disclosures so as to facilitate mutual understanding of each other's objective and expectation.

The Company continuously engages its shareholders and other stakeholders through various platforms, including announcements made to Bursa Malaysia Securities Berhad ("Bursa Securities"), disclosures on the Company's website, meeting with institutional prospective investors and invite questions in annual general meetings.

The Investor Relations function is established to enable communication between the Company and its stakeholders. Stakeholders are encouraged to channel their concerns to the email address at investor@cck.com.my.

II. Conduct of General Meetings

The Company's Annual General Meeting ("AGM") is an important means of communicating with its shareholders.

To ensure shareholders has sufficient time to make arrangements to participate in the AGM and make informed voting decision, notice of AGM with explanatory notes in relation to special business was dispatched to shareholders at least 28 days before the date of the AGM in 2017, which was held on 25 May 2017.

The Chairmen of the Board Committees together with the top management and external auditors were present to address queries during the AGM. The Chairman briefed the shareholders of their right to raise questions and vote.

Shareholders were briefed on the voting procedures by the poll administrator prior to the poll voting. The vote cast and poll results were validated by the independent scrutineer. Poll results were announced to Bursa Securities on the same day of the AGM.

This Statement is made in accordance with the resolution of the Board dated 11 April 2018.

SUSTAINABILITY STATEMENT

The Board of Directors (“the Board”) recognises that taking into consideration the economic, environmental and social (“EES”) risks and opportunities alongside financial implications in business management will generate long term benefits and business continuity. The Board is committed to achieve a sustainable long term balance between meeting the Company’s vision, mission and goals and preserving the EES.

The Board identified the sustainability issues by considering internal and external factors which are aligned to the Company’s corporate governance culture. The board ensures that sustainability is embedded across the organisation and adequate resources, systems and processes are in place for managing sustainability issues.

The Board measures the Company’s sustainability by looking into the environment, marketplace, workplace, community and corporate governance.

THE ENVIRONMENT

The Board is mindful of its business activities’ impact on the environment. The following practices have been in place to minimise the impact on the ecosystems:

- The waste from poultry farms are utilised as fertiliser for vegetable farms;
- The waste water treatment plants are being operated effectively;
- The infrastructure was gradually upgraded in order to reduce emissions of carbon dioxide;
- Manufactured products such as papers and plastic bags are reused; and
- Papers usage is substantially reduced as the management and employees can obtain real time information on-line in the systems of ‘Kaizen’, ‘QlikView’ and ‘Support Ticket System’.

THE MARKETPLACE

The Board acknowledges that the success of the Company’s business is depending on the continuing support of our investors, customers and suppliers. Therefore, the management ensures that the business activities are always carried out in an integrity, transparent and accountable manner.

The Company strives to maximise shareholders’ wealth in a long run through achieving operational targets, declaring annual dividends and buying back Company’s shares constantly to stimulate share price. The Company has in placed frameworks of risk management and internal control as well as corporate governance to safeguard the Company’s assets and interest of investors and other stakeholders. Sufficient and latest information of the Group is available on the Company’s website for the investors to make informed decisions. Annual General Meeting is the principal forum for dialogues with our shareholders.

The Company has established a long-term relationship with our suppliers. The Company works closely with the suppliers to ensure products are produced with highest quality. Good rapport has been built with our contract farmers over the years. Appreciation lunch is organised for the contract farmers as well as the management and staff annually.

The Company is working to enhance the shopper experience for our walk-in customers by providing wider range of cuts, size and weight of chickens, and value-added products entail deboned, skinless and marinated chickens. For the convenience of our customers, we provide variety of other products, including fresh eggs, vegetables, fruits, fishes, beef, lamb and coldstorage products.

The Company is committed in providing quality products by constantly strives to adhere to the standards of the Department of Safety and Health and the Ministry of Health. Temperatures of coldrooms and chill trucks are closely monitored so as to ensure the freshness of our products.

The Company has established a long-term relationship with its corporate customers, and we customise products to meet their needs. Valuable feedbacks are collected from our walk-in customers during foods tasting events.

SUSTAINABILITY STATEMENT (CONT'D)

THE WORKPLACE

The Company is obliged to ensure that its employees are working in a safe working environment. The Company enforces non-smoking policy in its entire office buildings, factories and outlets, in order to mitigate the risk of smoking-related fire incidents. The Safety and Health Committee is in place to oversee the safety of the Group.

Being an equal opportunity employer, the Company values its people by providing training and knowledge/skills-enhancing programmes to upgrade its employees' knowledge/skills and competencies. The management sports the right talents for the right roles so as to help the employees excel. Succession plan is in place for key positions in the Company.

The employees are awarded annual salary increments and performance bonuses based on the performance of individual and Company via performance appraisal system.

THE COMMUNITY

As a responsible corporation, the Company demonstrates its social responsibility by contributing monetary aid and foods to the less fortunate and various charitable organisations to help out the orphans, underprivileged children and disabled.

In 2017, the Company continuing its support for the "Feed the Poor" programme of SMK Kampung Nangka in Sibu, Sarawak by providing meals for the students. In addition, the Company sponsored eggs to the students of SMK Kampung Nangka. The Company also contributed monetary aid, chickens and fish balls etc. in other social responsibility projects, including the following:

- Fund raising sale of Methodist Pilley Institute in aid of burnt down longhouse;
- Charity sale of The Green Ribbon Association;
- Charity run of Sibu Autistic Association; and
- Open day of Sarawak Association for the Welfare of Intellectually Disabled Children.



SUSTAINABILITY STATEMENT (CONT'D)

THE GOVERNANCE

The Company acknowledges the importance of corporate governance and adheres to the rules and regulations, such as the Companies Act 2016, Main Market Listing Requirements of Bursa Malaysia Securities Berhad, Malaysian Code of Corporate Governance and Malaysian Labour Laws.

Internal Audit Department and Risk Management Department are in place to safeguard the Group's assets, interest of shareholders and various stakeholders. The financial statements are prepared in accordance with Financial Reporting Standards and the requirements of the Companies Act 2016 with sufficient explanatory notes.

Adequate policies and regulations are in place to aid the Directors and senior management in discharging their duties and responsibilities, such as Board Charter, Terms of Reference of Board Committees.

Standard operational procedures are documented in 'CMS' system, which is constantly updated by the steering committee to assure smoothness of the day-to-day operations. Training progress tailored for outlets' employees is continuously carried out in accordance with 'CAP' programme.

CONCLUSION

The Company will strive to enhance the sustainable practices in its business management for the business continuity and competitiveness over the long term.

This Statement is made in accordance with the resolution of the Board dated 11 April 2018.

STATEMENT ON RISK MANAGEMENT AND INTERNAL CONTROL

INTRODUCTION

The Board of Directors (“Board”) of the Company is committed to maintaining a sound risk management and internal control system (“System”) in Group to safeguard the Group’s assets, shareholders’ investments, as well as the interests of customers, employees and other stakeholders.

The System is designed to manage, rather than eliminate, the risks and achieving the Group’s goals and objectives within the risk tolerance level established by the Board. The System provides reasonable, but not absolute, assurance against any material misstatement or loss, which covers strategy, operation, finance, information, technology, integrity and external environment.

This Statement outlines the main features of the System and the process for its on-going identifying, evaluating and managing significant risks faced by the Group for the financial year ended 31 December 2017 and up to the date of approval of this statement.

This Statement is made pursuant to Paragraph 15.26(b) of the Main Market Listing Requirements of Bursa Malaysia Securities Berhad (“Listing Requirements”), taking into account the Statement on Risk Management and Internal Control: Guidelines for Directors of Listed Issuers (“Guidelines”), the Malaysian Code on Corporate Governance and Corporate Governance Guide.

BOARD’S RESPONSIBILITY

The Board affirms its overall responsibility for the System of the Group and for reviewing the adequacy and effectiveness of the System, except for the associated company which the management is not under the control of the Board. The Board has received assurance from the Group Managing Director that the System of the Group is operating adequately and effectively, in all material aspects, based on the System adopted by the Group.

The Board has reviewed the adequacy and effectiveness of the System through Audit Committee (“AC”) and Risk Management Committee (“RMC”) for the year under review, and necessary actions have been and are being taken to remedy significant weaknesses identified from the review.

Risk-related matters and internal control issues which warranted the attention of the Board were recommended by the AC and RMC to the Board for its deliberation and approval, decisions made within the AC’s and RMC’s purview were escalated to the Board for its notation.

RISK MANAGEMENT FRAMEWORK

The principal responsibilities of the RMC is to establish and monitor the Group’s risk management framework, develop process to identify, assess, monitor and report on all key business risks, and to provide guidance and strategic direction to the business units on the adequacy and effectiveness of the internal control system in order to achieve the Group’s objectives and strategies within the acceptable risk appetite.

The risk management and internal control framework is embedded into the culture of the Group, which is responsive to changes in the business and market environment, and has been clearly communicated to all levels within the Group.

The RMC works closely with the staff of Risk Management Department (“RMD”) to ensure effective and consistent adoption of risk management practices. The staff of RMD meets with the risk owners of the major divisional units and business units twice a year, to identify and evaluate risks concerned so as to establish risk profile of the Group.

The level of risk tolerance is expressed in the risk rating matrix, which is scaled in accordance to the likelihood of the risk and the impact on revenue, profit and cost. Risk parameter as a guide for determining the risk impact is updated annually in accordance with the plans and budgets of the Company and its major subsidiaries. Once the risk level is determined, risk owners will carry out mitigating actions within appropriate timeframe in accordance to the proposed action plans. Risk owners will update their existing risk profile on an on-going basis with regard to the progress, emerging risk, new strategies and the outcome.

The RMC reviews and deliberates the risk profile of the Group, with the assistance of the staff of RMD, in the RMC meetings held quarterly. RMC ensures that the overall risks are adequately identified and managed within an

STATEMENT ON RISK MANAGEMENT AND INTERNAL CONTROL (CONT'D)

acceptable risk appetite. Critical risks, together with its impact, mitigating actions and improved results, are presented to the Board. The management of the Group's significant risks for the financial year 2017 includes farm harvesting, factory performance, succession plan, market competition and quality target.

INTERNAL CONTROL FUNCTION

Internal Auditors undertake regular, independent and systematic approach to review and appraise the effectiveness of the internal control system within the Group so as to provide reasonable assurance that such system will continue to operate effectively, efficiently and economically in accordance with the Group's overall objectives and goals.

The Internal Auditors focus their functions on the major business units in accordance with the annual audit plan approved by the AC according to the International Standards for the Professional Practice of Internal Auditing and they uphold the principles of acting in integrity, objectivity, confidentiality and competency.

Management meetings and discussions were held with Heads of Department and employees concerned to identify, discuss and resolve strategic, operational, financial and key management issues. Where any significant weakness has been identified, the Internal Auditors together with the management will recommend corrective measures to improve the internal control accordingly. The audit issues, findings and corrective measures were compiled into audit reports for deliberation in the AC meetings held quarterly. Follow up audits are also taken to assess the status of implementation thereof, and significant unresolved audit issues are escalated to the Board for deliberation.

Any cases of fraud, whether actual or suspected, are required to be reported to the Chairman of the AC and the Group Managing Director immediately upon discovered. Any significant incident concerning security and compliance are also required to be informed to the Head of Internal Audit Department upon discovered.

The Group has in place a set of standard operating procedures named Corporate Management System (CMS) to ensure the effectiveness of internal control, to mitigate risk, and to achieve the performance and targets of the Group, which are continuously reviewed, monitored, updated and improved by the steering committee.

Sufficient insurance coverage and physical safeguards on major assets are in place to ensure that the assets of the Group are adequately covered against any mishap that could result in material loss to the Group.

Business performance is reviewed in monthly operation meetings and quarterly meetings of the Board. Results are compared against budgets and figures of corresponding period last year. Management will take action against the significant variances.

REVIEW OF THIS STATEMENT

The External Auditors have reviewed this Statement pursuant to Paragraph 15.23 of the Listing Requirements, and have reported to the Board that nothing has come to their attention that causes them to believe that the Statement is not prepared in accordance with the Guidelines, in all material aspects, nor is the Statement factually inaccurate.

CONCLUSION

The Board is satisfied with the adequacy and effectiveness of the System and is of the view that the System is sufficient to meet the Group's objectives and strategies.

For the financial year under review, there were no material internal control failures or adverse compliance events that have directly resulted in any material loss to the Group. The Board continuously taking pertinent measures to sustain and, where necessary, to improve the System of the Group.

This Statement is made in accordance with the resolution of the Board dated 11 April 2018.

AUDIT COMMITTEE REPORT

The Board of Directors (“Board”) presents the Audit Committee Report which provides insights into the manner in which the Audit Committee discharged its functions for the Group during the financial year ended 2017.

COMPOSITION AND ATTENDANCE

The Audit Committee consists of the following five (5) members. Five (5) meetings were held during the financial year. The Audit Committee members’ attendance are as follows:

Audit Committee Members	Attendance
Chairman: Datuk Pemanca Janggu anak Banyang <i>(Independent Director)</i>	5/5
Members: Tan Sri Datuk Tiong Su Kouk <i>(Non-Independent Non-Executive Director)</i>	5/5
Bong Wei Leong <i>(Independent Director)</i>	5/5
Datu Haji Putit bin Matzen <i>(Independent Director)</i>	5/5
Ling Ting Leong @ Ling Chong Seng <i>(Non-Independent Non-Executive Director)</i>	5/5

The Board is satisfied that the Audit Committee and its members have discharged their functions, duties and responsibilities in accordance with the terms of reference of the Audit Committee. The term of office and performance of Audit Committee and its members are reviewed by the Nomination Committee annually. Summary of the terms of reference of Audit Committee are available at the Company’s website at www.cck.com.my.

The Heads of Finance and Internal Audit together with Company Secretaries attended the meetings held during the year. External auditors also attended meetings upon invitation of the Audit Committee.

All proceedings and deliberations in terms of the issues discussed, and recommendations and decisions made at the Audit Committee meetings are recorded in the minutes by the Company Secretaries and confirmed by the Audit Committee. Significant matters discussed at each meeting were reported to the Board by the Audit Committee Chairman.

SUMMARY OF ACTIVITIES

The Audit Committee carried out the following activities during the financial year:

- (a) reviewed and deliberated the quarterly and annual financial statements to ensure that the financial reporting and disclosures presented a true and fair view of the financial positions of the Group and in compliance with the Financial Reporting Standards, Companies Act 2016 and Main Market Listing Requirements of Bursa Malaysia Securities Berhad, prior to submission to the Board for consideration and approval;
- (b) reviewed related party transactions and conflict of interest situation that may arise within the Group, including any transaction, procedure or course of conduct that raises questions of management integrity as well as the adequacy of the disclosure in the quarterly and annual financial statement, prior to the Board’s consideration and approval;
- (c) reviewed and approved the annual audit plans of the internal auditors and external auditors to ensure adequacy of resources, competencies and coverage of areas to be audited;
- (d) reviewed and deliberated the audit reports of the internal auditors and external auditors, which includes the major findings, recommendations with respect to the system and control weaknesses, and management’s responses thereto;

AUDIT COMMITTEE REPORT (CONT'D)

- (e) met with the external auditors and internal auditors twice respectively without the presence of the other Directors and employees of the Group to review key issues;
- (f) assessed the performance, suitability and independence of external auditors, and recommended the re-appointment of external auditors and the proposed fees for the Board's approval;
- (g) reviewed the adequacy of the scope, functions, competency and resources of the internal audit function;
- (h) reviewed and deliberated the comparison of actual against budgeted results on a quarterly basis;
- (i) reviewed the performance of the Group and made recommendation for appropriate corrective measures to the Board; and
- (j) reviewed the Audit Committee Report and the Statement on Risk Management and Internal Control prior to the Board's consideration and approval.

INTERNAL AUDIT FUNCTION

The Group's Internal Audit Function is carried out by the Internal Audit Department ("IAD"), which principal responsibility is to assist the Audit Committee in discharging its duties and responsibilities by undertaking independent, objective, regular and systematic review of the system of internal control so as to provide reasonable assurance that such system continues to operate effectively and satisfactorily within the Group. The IAD reports to the Audit Committee.

The IAD is headed by Ms. Dorothy Goh Chia Chia. She was appointed as acting head of IAD in November 2016 and subsequently took over as the head of IAD in May 2017. She graduated from Curtin University of Technology, Miri with a Bachelor of Commerce. The IAD is staffed by twelve (12) team members, including the Head of IAD. Five (5) of the staff have tertiary qualifications in the field of business and accountancy. All the Internal Auditors are free from any relationships or conflict of interest, which could impair their objectivity and independence.

The IAD carried out the activities based on the risk-based approach annual audit plan which was approved by the Audit Committee. Ad-hoc audits and investigative assignment will be performed when required. The audit conducted during the year covered factories, warehouses, trading, retail outlets, breeder and broiler farms, as well as retail outlet's image and hygiene.

The audit reports, which incorporating findings, recommendations to rectify weaknesses and enhance controls, together with corrective measures taken within an agreed timeline, were presented to the Audit Committee. Follow-up audits on significant engagements were conducted to ensure that corrective and preventive measures have been implemented accordingly.

The total cost incurred in managing the IAD for the financial year ended under review was RM462,474 (2016: RM509,669).

Further details of the Company's internal control function are set out in the Statement on Risk Management and Internal Control of this Annual Report.

This Report is made in accordance with the resolution of the Board dated 11 April 2018.

STATEMENT OF DIRECTORS' RESPONSIBILITY FOR PREPARING THE AUDITED FINANCIAL STATEMENTS

The Board of Directors ("Board") are responsible for ensuring that the annual audited financial statements of the Group and of the Company are drawn up in accordance with the Financial Reporting Standards in Malaysia, the requirements of the Companies Act 2016 ("the Act") and the Main Market Listing Requirements of Bursa Malaysia Securities Berhad ("Listing Requirements").

The Directors are also required by the Act to prepare the annual financial statements for each financial year which give a true and fair view of the state of affairs of the Group and of the Company as at the end of the financial year and of the results and cash flows for the financial year then ended.

In preparing the annual audited financial statements, the Directors have:

- ensured that appropriate accounting policies have been adopted and consistently applied;
- made reasonable and prudent judgements and estimates; and
- prepared the annual audited financial statements on a going concern basis.

The Directors are responsible for ensuring that the Group and the Company maintain proper accounting records which disclose the financial position of the Group and the Company with reasonable accuracy, and to ensure that the financial statements comply with the Act, applicable Financial Reporting Standards and the Listing Requirements. The Directors are also responsible to safeguard the assets of the Group and of the Company, to detect and prevent fraud and other irregularities.

This Statement is made in accordance with the resolution of the Board dated 11 April 2018.

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DIRECTORS' REPORT

The directors hereby submit their report and the audited financial statements of the Group and of the Company for the financial year ended 31 December 2017.

PRINCIPAL ACTIVITIES

The Company is principally engaged in the business of investment holding and the provision of management services. The principal activities of the subsidiaries are set out in Note 5 to the financial statements.

RESULTS

	The Group RM	The Company RM
Profit after taxation for the financial year	28,462,125	12,907,042
Attributable to:-		
Owners of the Company	28,433,642	12,907,042
Non-controlling interests	28,483	-
	<u>28,462,125</u>	<u>12,907,042</u>

DIVIDENDS

A first and final single-tier dividend of 2.0 sen per ordinary share amounting to RM6,264,100 for the financial year ended 31 December 2016 was approved by the shareholders at the Annual General Meeting held on 25 May 2017 and paid on 30 June 2017.

At the forthcoming Annual General Meeting, a final single-tier dividend of 3.0 sen per ordinary share in respect of the current financial year will be proposed for shareholders' approval. The financial statements for the current financial year do not reflect this proposed dividend. Such dividend, if approved by the shareholders, will be accounted for as a liability in the financial year ending 31 December 2018.

RESERVES AND PROVISIONS

There were no material transfers to or from reserves or provisions during the financial year other than those disclosed in the financial statements.

ISSUES OF SHARES AND DEBENTURES

During the financial year:-

- (a) there were no changes in the issued and paid-up share capital of the Company; and
- (b) there were no issues of debentures by the Company.

TREASURY SHARES

During the financial year, the Company purchased 330,000 of its issued ordinary shares from the open market at an average price of RM0.84 per share. The total consideration paid for the purchase was RM279,094 including transaction costs. The shares purchased are being held as treasury shares in accordance with Section 127(6) of the Companies Act 2016 and are presented as a deduction from equity.

During the financial year, the Company also sold 2,474,400 of its issued ordinary shares from the open market at a price of RM1.11 per share. The total consideration received for the sale was RM2,739,248 including transaction costs.

DIRECTORS' REPORT (CONT'D)

OPTIONS GRANTED OVER UNISSUED SHARES

During the financial year, no options were granted by the Company to any person to take up any unissued shares in the Company.

BAD AND DOUBTFUL DEBTS

Before the financial statements of the Group and of the Company were made out, the directors took reasonable steps to ascertain that action had been taken in relation to the writing off of bad debts and the making of allowance for impairment losses on receivables, and satisfied themselves that all known bad debts had been written off and that adequate allowance had been made for impairment losses on receivables.

At the date of this report, the directors are not aware of any circumstances that would require the further writing off of bad debts, or the additional allowance for impairment losses on receivables in the financial statements of the Group and of the Company.

CURRENT ASSETS

Before the financial statements of the Group and of the Company were made out, the directors took reasonable steps to ensure that any current assets, which were unlikely to be realised in the ordinary course of business, including their value as shown in the accounting records of the Group and of the Company, have been written down to an amount which they might be expected so to realise.

At the date of this report, the directors are not aware of any circumstances which would render the values attributed to the current assets in the financial statements misleading.

VALUATION METHODS

At the date of this report, the directors are not aware of any circumstances which have arisen which render adherence to the existing methods of valuation of assets or liabilities of the Group and of the Company misleading or inappropriate.

CONTINGENT AND OTHER LIABILITIES

The contingent liabilities are disclosed in Note 37 to the financial statements. At the date of this report, there does not exist:-

- (a) any charge on the assets of the Group and of the Company that has arisen since the end of the financial year which secures the liabilities of any other person; or
- (b) any contingent liability of the Group and of the Company which has arisen since the end of the financial year.

No contingent or other liability of the Group and of the Company has become enforceable or is likely to become enforceable within the period of twelve months after the end of the financial year which, in the opinion of the directors, will or may substantially affect the ability of the Group and of the Company to meet their obligations when they fall due.

CHANGE OF CIRCUMSTANCES

At the date of this report, the directors are not aware of any circumstances not otherwise dealt with in this report or the financial statements of the Group and of the Company which would render any amount stated in the financial statements misleading.

DIRECTORS' REPORT (CONT'D)

ITEMS OF AN UNUSUAL NATURE

The results of the operations of the Group and of the Company during the financial year were not, in the opinion of the directors, substantially affected by any item, transaction or event of a material and unusual nature.

There has not arisen in the interval between the end of the financial year and the date of this report any item, transaction or event of a material and unusual nature likely, in the opinion of the directors, to affect substantially the results of the operations of the Group and of the Company for the financial year in which this report is made.

DIRECTORS

The names of directors of the Company who served during the financial year and up to the date of this report are as follows:-

Tan Sri Datuk Tiong Su Kouk
Tiong Chiong Hiiung
Chong Shaw Fui
Tiong Chiong Soon
Lau Liong Kii
Ling Ting Leong @ Ling Chong Seng
Kueh Chung Peng
Datuk Pemanca Janggu Anak Banyang
Datu Haji Putit Bin Matzen
Bong Wei Leong

The names of directors of the Company's subsidiaries who served during the financial year and up to the date of this report, not including those directors mentioned above, are as follows:-

Chai Min Diang
Chong Min Fui
Chong Pio
Chong Su Khiun
Chuo Hock Tieng
Joseph Tang Chiod Sui
Kapitan Goh Sung Hien @ Goh Soon Hien
Kapitan Lau Hieng Wuong
Ko Chang Mui @ Robert Khu
Kueh Tiong Ching
Lau Pek Kii
Tiong Ing Huo
Ung Yiik Hieng
Wong Hua Tiing

DIRECTORS' INTERESTS

According to the register of directors' shareholdings, the interests of directors holding office at the end of the financial year in shares of the Company and its related corporations during the financial year are as follows:-

	← Number of Ordinary Shares →			
	At 1.1.2017	Bought	Sold	At 31.12.2017
The Company				
<i>Direct Interests</i>				
Tan Sri Datuk Tiong Su Kouk	20,360,644	-	-	20,360,644
Tiong Chiong Hiiung	849,812	-	-	849,812
Tiong Chiong Soon	757,680	-	-	757,680
Lau Liong Kii	13,930,276	410,000	-	14,340,276
Ling Ting Leong @ Ling Chong Seng	593,214	-	100,000	493,214
Kueh Chung Peng	7,201,682	25,000	-	7,226,682
Datuk Pemanca Janggu Anak Banyang	99,200	-	-	99,200

DIRECTORS' REPORT (CONT'D)

DIRECTORS' INTERESTS (CONT'D)

	← Number of Ordinary Shares →			
	At 1.1.2017	Bought	Sold	At 31.12.2017
The Company				
<i>Indirect Interests</i>				
Tan Sri Datuk Tiong Su Kouk	122,655,356	-	-	122,655,356
Tiong Chiong Hiiung	122,283,944	-	-	122,283,944
Chong Shaw Fui	22,686,536	10,000	-	22,696,536
Tiong Chiong Soon	120,798,078	-	-	120,798,078
Lau Liong Kii	17,059,072	-	-	17,059,072
Ling Ting Leong @ Ling Chong Seng	2,159,640	-	-	2,159,640

By virtue of their shareholdings in the Company, Tan Sri Datuk Tiong Su Kouk, Tiong Chiong Hiiung and Tiong Chiong Soon are deemed to have interests in shares in its related corporations during the financial year to the extent of the Company's interests, in accordance with Section 8 of the Companies Act 2016.

The other directors holding office at the end of the financial year had no interest in shares of the Company or its related corporations during the financial year.

DIRECTORS' BENEFITS

Since the end of the previous financial year, no director has received or become entitled to receive any benefit (other than a benefit included in the aggregate amount of remuneration received or due and receivable by directors shown in the financial statements or the fixed salary of a full-time employee of the Company or related corporations) by reason of a contract made by the Company or a related corporation with the director or with a firm of which the director is a member, or with a company in which the director has a substantial financial interest except for any benefits which may be deemed to arise from transactions entered into in the ordinary course of business with companies in which certain directors have substantial financial interests as disclosed in Note 34 to the financial statements.

Neither during nor at the end of the financial year was the Group or the Company a party to any arrangements whose object is to enable the directors to acquire benefits by means of the acquisition of shares in or debentures of the Company or any other body corporate.

DIRECTORS' REMUNERATION

The details of the directors' remuneration paid or payable to the directors of the Group and of the Company during the financial year are disclosed in Note 33 to the financial statements.

INDEMNITY AND INSURANCE COST

During the financial year, there is no indemnity given to or professional indemnity insurance effected for directors, officers or auditors of the Group and of the Company.

SUBSIDIARIES

The details of the Company's subsidiaries are disclosed in Note 5 to the financial statements.

DIRECTORS' REPORT (CONT'D)

AUDITORS

The auditors, Messrs. Crowe Horwath, have expressed their willingness to continue in office.

The auditors' remuneration are disclosed in Note 26 to the financial statements.

Signed in accordance with a resolution of the directors dated 11 April 2018.

Tan Sri Datuk Tiong Su Kouk
Director

Tiong Chiong Hiiung
Director

STATEMENT BY DIRECTORS PURSUANT TO SECTION 251(2) OF THE COMPANIES ACT 2016

We, Tan Sri Datuk Tiong Su Kouk and Tiong Chiong Hiiung, being two of the directors of CCK Consolidated Holdings Berhad, state that, in the opinion of the directors, the financial statements set out on pages 39 to 116 are drawn up in accordance with Financial Reporting Standards and the requirements of the Companies Act 2016 in Malaysia so as to give a true and fair view of the financial position of the Group and of the Company as of 31 December 2017 and of their financial performance and cash flows for the financial year ended on that date.

Signed in accordance with a resolution of the directors dated 11 April 2018.

Tan Sri Datuk Tiong Su Kouk
Director

Tiong Chiong Hiiung
Director

STATUTORY DECLARATION PURSUANT TO SECTION 251(1)(B) OF THE COMPANIES ACT 2016

I, Tiong Chiong Hiiung, I/C No. 670208-13-6277, being the officer primarily responsible for the financial management of CCK Consolidated Holdings Berhad, do solemnly and sincerely declare that the financial statements set out on pages 39 to 116 are, to the best of my knowledge and belief, correct, and I make this solemn declaration conscientiously believing the same to be true and by virtue of the provisions of the Statutory Declarations Act 1960.

Subscribed and solemnly declared by
Tiong Chiong Hiiung, I/C No. 670208-13-6277
at Sibu in the State of Sarawak
on this 11 April 2018.

Tiong Chiong Hiiung
Director

Before me

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF CCK CONSOLIDATED HOLDINGS BERHAD



Crowe Horwath AF 1018
Chartered Accountants
Member Crowe Horwath International

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Main +6 084 211 777
Fax +6 084 216 622
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info@crowehorwath.com.my

REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS

Opinion

We have audited the financial statements of CCK Consolidated Holdings Berhad, which comprise the statements of financial position as at 31 December 2017 of the Group and of the Company, and the statements of profit or loss and other comprehensive income, statements of changes in equity and statements of cash flows of the Group and of the Company for the financial year then ended, and notes to the financial statements, including a summary of significant accounting policies, as set out on pages 39 to 116.

In our opinion, the accompanying financial statements give a true and fair view of the financial position of the Group and of the Company as at 31 December 2017, and of their financial performance and their cash flows for the financial year then ended in accordance with Financial Reporting Standards and the requirements of the Companies Act 2016 in Malaysia.

Basis for Opinion

We conducted our audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing. Our responsibilities under those standards are further described in the *Auditors' Responsibilities for the Audit of the Financial Statements* section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence and Other Ethical Responsibilities

We are independent of the Group and of the Company in accordance with the *By-Laws (on Professional Ethics, Conduct and Practice)* of the Malaysian Institute of Accountants ("By-Laws") and the International Ethics Standards Board for Accountants' *Code of Ethics for Professional Accountants* ("IESBA Code"), and we have fulfilled our other ethical responsibilities in accordance with the By-Laws and the IESBA Code.

Key Audit Matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial statements of the Group and of the Company for the current financial year. These matters were addressed in the context of our audit of the financial statements of the Group and of the Company as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF CCK CONSOLIDATED HOLDINGS BERHAD (CONT'D)



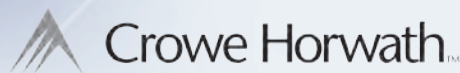
REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS (CONT'D)

Key Audit Matters (Cont'd)

We have determined the matters described below to be the key audit matters to be communicated in our report.

Impairment of Inventories Refer to Note 11 in the financial statements	
Key Audit Matter	How our audit addressed the Key Audit Matter
<p>The Group's inventories were stated at a carrying amount of RM77.2 million as of 31 December 2017. These inventories mainly consist of trading goods and aquaculture products.</p> <p>The assessment of impairment of inventories on hand due to obsolescence as at the end of the reporting period require management estimates and judgements. This, in combination with the significance of inventories in the financial statements, made us identify the impairment of inventories as a key audit matter of our audit.</p>	<p>Our procedures included, amongst others:-</p> <ul style="list-style-type: none"> • Understanding management's process in determining impairment of inventories • Reviewing the ageing analysis of inventories • Understanding and testing the operating effectiveness of control over inventories; including observing the process of year-end inventory count. • Inquiring of management action plans to slow-moving and obsolete inventories. • Evaluating the adequacy of the disclosures in the financial statements
Cash Sales Transactions Refer to Note 24 in the financial statements	
Key Audit Matter	How our audit addressed the Key Audit Matter
<p>The Group's revenue is mainly contributed by the retail segment, which represents 77% of the total revenue as per financial year ended 31 December 2017. Majority of the Group's transactions are settled in cash. Cash sales transactions is a key audit matter due to voluminous transactions arising at multiple sales points.</p> <p>Revenue recognition is a key audit matter due to:</p> <ul style="list-style-type: none"> • risk that revenue may be overstated because of the pressure from management to achieve the planned results as revenue recognition has a direct impact on the results of the Group. • there are more than 55 wholesale and retail stores throughout Malaysia and a vast majority of retail revenue is settled in cash, it is inherently susceptible to lapping or cash skimming. 	<p>Our procedures included, amongst others:-</p> <ul style="list-style-type: none"> • Inquiring, inspecting, observing and documenting cash sales cycle to obtain an understanding of the Group's design and implementation of policies and procedures of the cycle. • Performing walkthrough tests, test of controls on cash sales cycle with samples documented on identified key controls and evaluation the control processes for cash sales transactions cycle especially the cash receipts and payment processes. • Examining and reviewing year end cut-off to ensure revenue and accounted for in the appropriate period.

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF CCK CONSOLIDATED HOLDINGS BERHAD (CONT'D)



REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS (CONT'D)

Information Other than the Financial Statements and Auditors' Report Thereon

The directors of the Company are responsible for the other information. The other information comprises the information included in the annual report, but does not include the financial statements of the Group and of the Company and our auditors' report thereon.

Our opinion on the financial statements of the Group and of the Company does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements of the Group and of the Company, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements of the Group and of the Company or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of the Directors for the Financial Statements

The directors of the Company are responsible for the preparation of the financial statements of the Group and of the Company that give a true and fair view in accordance with Financial Reporting Standards and the requirements of the Companies Act 2016 in Malaysia. The directors are also responsible for such internal control as the directors determine is necessary to enable the preparation of financial statements of the Group and of the Company that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements of the Group and of the Company, the directors are responsible for assessing the Group's and the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or the Company or to cease operations, or have no realistic alternative but to do so.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements of the Group and of the Company as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with approved standards on auditing in Malaysia and International Standards on Auditing will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As a part of an audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:-

- Identify and assess the risks of material misstatement of the financial statements of the Group and of the Company, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's and the Company's internal control.

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF CCK CONSOLIDATED HOLDINGS BERHAD (CONT'D)



REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS (CONT'D)

Auditor's Responsibilities for the Audit of the Financial Statements (Cont'd)

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's or the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements of the Group and of the Company or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Group or the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements of the Group and of the Company, including the disclosures, and whether the financial statements of the Group and of the Company represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the financial statements of the Group. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

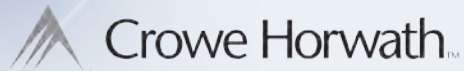
We also provide the directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with the directors, we determine those matters that were of most significance in the audit of the financial statements of the Group and of the Company for the current financial year and are therefore the key audit matters. We describe these matters in our auditors' report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

REPORT ON OTHER LEGAL AND REGULATORY REQUIREMENTS

In accordance with the requirements of the Companies Act 2016 in Malaysia, we report that the subsidiaries of which we have not acted as auditors, are disclosed in Note 5 to the financial statements.

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF CCK CONSOLIDATED HOLDINGS BERHAD (CONT'D)



OTHER MATTERS

This report is made solely to the members of the Company, as a body, in accordance with Section 266 of the Companies Act 2016 in Malaysia and for no other purpose. We do not assume responsibility to any other person for the content of this report.

Crowe Horwath
Firm No: AF1018
Chartered Accountants

Morris Hii Su Ong
Approval No: 1682/04/19(J)
Chartered Accountant

Sibu, Sarawak
Date: 11 April 2018

STATEMENTS OF FINANCIAL POSITION

AT 31 DECEMBER 2017

	Note	← The Group →		← The Company →	
		2017 RM	2016 RM	2017 RM	2016 RM
ASSETS					
NON-CURRENT ASSETS					
Investments in subsidiaries	5	-	-	80,848,101	80,848,101
Investment in an associate	6	20,670,011	21,073,115	19,930,171	19,930,171
Property, plant and equipment	7	180,820,310	198,656,343	7,586,046	7,722,880
Investment properties	8	17,338,326	1,447,632	-	-
Goodwill	9	380,224	380,224	-	-
Deferred tax assets	10	868,389	1,138,574	-	-
		<u>220,077,260</u>	<u>222,695,888</u>	<u>108,364,318</u>	<u>108,501,152</u>
CURRENT ASSETS					
Inventories	11	77,195,169	67,757,776	-	-
Trade receivables	12	32,655,052	36,254,446	-	-
Other receivables, deposits and prepayments	13	11,735,278	10,067,294	424,299	542,621
Amount owing by subsidiaries	14	-	-	118,418,585	120,113,856
Current tax assets		1,687,365	3,564,949	-	-
Deposits with licensed banks	15	8,913,630	6,042,615	-	-
Cash and bank balances		28,396,568	17,770,672	2,301,169	92,702
		<u>160,583,062</u>	<u>141,457,752</u>	<u>121,144,053</u>	<u>120,749,179</u>
TOTAL ASSETS		<u><u>380,660,322</u></u>	<u><u>364,153,640</u></u>	<u><u>229,508,371</u></u>	<u><u>229,250,331</u></u>
EQUITY AND LIABILITIES					
EQUITY					
Share capital	16	158,968,786	157,679,700	158,968,786	157,679,700
Treasury shares	17	-	(1,171,068)	-	(1,171,068)
Reserves	18	96,653,237	77,231,741	23,815,281	17,172,339
		<u>255,622,023</u>	<u>233,740,373</u>	<u>182,784,067</u>	<u>173,680,971</u>
Equity attributable to owners of the Company		255,622,023	233,740,373	182,784,067	173,680,971
Non-controlling interests		401,665	459,856	-	-
		<u>256,023,688</u>	<u>234,200,229</u>	<u>182,784,067</u>	<u>173,680,971</u>
TOTAL EQUITY		<u><u>256,023,688</u></u>	<u><u>234,200,229</u></u>	<u><u>182,784,067</u></u>	<u><u>173,680,971</u></u>

The annexed notes form an integral part of these financial statements.

STATEMENTS OF FINANCIAL POSITION (CONT'D)

AT 31 DECEMBER 2017

	Note	← The Group →		← The Company →	
		2017 RM	2016 RM	2017 RM	2016 RM
NON-CURRENT LIABILITIES					
Other payables, deposits and accruals	19	10,038,443	12,333,316	10,038,443	12,333,316
Bank borrowings	20	2,271,209	2,596,812	-	-
Deferred income	21	18,815	18,815	-	-
Deferred tax liabilities	10	12,913,349	13,436,508	1,541,965	1,578,487
		<u>25,241,816</u>	<u>28,385,451</u>	<u>11,580,408</u>	<u>13,911,803</u>
CURRENT LIABILITIES					
Trade payables	22	24,980,543	29,023,809	-	-
Other payables, deposits and accruals	19	18,790,670	14,508,140	2,376,541	3,769,998
Amount owing to subsidiaries	14	-	-	2,767,355	1,887,559
Bank borrowings:-	20				
- bank overdrafts		1,816,003	768,218	-	-
- other borrowings		50,572,494	55,353,239	30,000,000	36,000,000
Provision for employee benefits	23	613,152	468,350	-	-
Current tax liabilities		2,621,956	1,446,204	-	-
		<u>99,394,818</u>	<u>101,567,960</u>	<u>35,143,896</u>	<u>41,657,557</u>
TOTAL LIABILITIES		<u>124,636,634</u>	<u>129,953,411</u>	<u>46,724,304</u>	<u>55,569,360</u>
TOTAL EQUITY AND LIABILITIES		<u>380,660,322</u>	<u>364,153,640</u>	<u>229,508,371</u>	<u>229,250,331</u>

The annexed notes form an integral part of these financial statements.

STATEMENTS OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2017

	Note	The Group		The Company	
		2017 RM	2016 RM	2017 RM	2016 RM
REVENUE	24	615,789,116	559,049,368	15,401,303	13,630,000
COST OF SALES		(498,085,031)	(469,615,962)	-	-
GROSS PROFIT		117,704,085	89,433,406	15,401,303	13,630,000
OTHER INCOME		2,284,802	4,547,157	2,091,103	198,564
SELLING AND DISTRIBUTION EXPENSES		(19,140,282)	(20,144,741)	-	-
ADMINISTRATIVE EXPENSES		(25,258,273)	(22,007,456)	(2,379,267)	(2,417,597)
OTHER OPERATING EXPENSES		(38,308,553)	(28,040,783)	-	-
FINANCE COSTS	25	(3,276,995)	(2,818,755)	(2,242,619)	(2,035,862)
SHARE OF RESULTS IN ASSOCIATE, NET OF TAX		4,632,199	4,406,944	-	-
PROFIT BEFORE TAXATION	26	38,636,983	25,375,772	12,870,520	9,375,105
INCOME TAX EXPENSE	27	(10,174,858)	(6,506,579)	36,522	(36,541)
PROFIT AFTER TAXATION		28,462,125	18,869,193	12,907,042	9,338,564
OTHER COMPREHENSIVE INCOME	28				
<u>Items that Will Not be Reclassified Subsequently to Profit or Loss</u>					
Remeasurement of defined benefit plans		(4,783)	(6,971)	-	-
Revaluation of property, plant and equipment		-	62,700	-	-
<u>Items that May be Reclassified Subsequent to Profit or Loss</u>					
Foreign currency translation differences		(2,743,263)	1,695,835	-	-
TOTAL OTHER COMPREHENSIVE INCOME		(2,748,046)	1,751,564	-	-
TOTAL COMPREHENSIVE INCOME FOR THE FINANCIAL YEAR		25,714,079	20,620,757	12,907,042	9,338,564

The annexed notes form an integral part of these financial statements.

STATEMENTS OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME (CONT'D)

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2017

	Note	The Group		The Company	
		2017 RM	2016 RM	2017 RM	2016 RM
PROFIT AFTER TAXATION					
ATTRIBUTABLE TO:-					
Owners of the Company		28,433,642	18,854,587	12,907,042	9,338,564
Non-controlling interests		28,483	14,606	-	-
		<u>28,462,125</u>	<u>18,869,193</u>	<u>12,907,042</u>	<u>9,338,564</u>
TOTAL COMPREHENSIVE					
INCOME ATTRIBUTABLE TO:-					
Owners of the Company		25,685,596	20,606,151	12,907,042	9,338,564
Non-controlling interests		28,483	14,606	-	-
		<u>25,714,079</u>	<u>20,620,757</u>	<u>12,907,042</u>	<u>9,338,564</u>
EARNINGS PER SHARE (SEN):-					
Basic	29	9.05	6.01		
Diluted		Not applicable	Not applicable		

The annexed notes form an integral part of these financial statements.

STATEMENTS OF CHANGES IN EQUITY FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2017

	Note	Non-distributable			Distributable			Total Equity RM		
		Treasury Shares RM	Share Premium RM	Foreign Exchange Translation Reserve RM	Revaluation Reserve RM	Retained Profits RM	Attributable to Owners of the Company RM		Non- controlling Interests RM	
The Group										
Balance at 1.1.2016		78,839,850	(2,190,061)	157,800	(2,110,237)	51,394,964	90,119,710	216,212,026	445,250	216,657,276
Profit after taxation for the financial year		-	-	-	-	-	18,854,587	18,854,587	14,606	18,869,193
Other comprehensive income for the financial year:-										
- Revaluation of property, plant and equipment		-	-	-	-	62,700	-	62,700	-	62,700
- Remeasurement of defined benefit plans		-	-	-	-	-	(6,971)	(6,971)	-	(6,971)
- Foreign currency translation differences		-	-	-	1,695,835	-	-	1,695,835	-	1,695,835
Total comprehensive income for the financial year		-	-	-	1,695,835	62,700	18,847,616	20,606,151	14,606	20,620,757
Balance carried forward		78,839,850	(2,190,061)	157,800	(414,402)	51,457,664	108,967,326	236,818,177	459,856	237,278,033

The annexed notes form an integral part of these financial statements.

STATEMENTS OF CHANGES IN EQUITY (CONT'D) FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2017

	Note	Non-distributable					Distributable			Total Equity RM
		Share Capital RM	Treasury Shares RM	Share Premium RM	Foreign Exchange Translation Reserve RM	Revaluation Reserve RM	Retained Profits RM	Attributable to Owners of the Company RM	Non- controlling Interests RM	
The Group										
Balance brought forward		78,839,850	(2,190,061)	157,800	(414,402)	51,457,664	108,967,326	236,818,177	459,856	237,278,033
Contributions by and distributions to owners of the Company:-										
- Purchase of treasury shares	17	-	(1,176,168)	-	-	-	-	(1,176,168)	-	(1,176,168)
- Treasury shares sold	17	-	2,195,161	772,527	-	-	-	2,967,688	-	2,967,688
- Bonus issue	18	78,839,850	-	(791,394)	-	-	(78,048,456)	-	-	-
- Share issuance expenses	18	-	-	(138,933)	-	-	-	(138,933)	-	(138,933)
- Dividends:-										
- by the Company	31	-	-	-	-	-	(4,730,391)	(4,730,391)	-	(4,730,391)
Total transactions with owners		78,839,850	1,018,993	(157,800)	-	-	(82,778,847)	(3,077,804)	-	(3,077,804)
Amortisation of revaluation reserve		-	-	-	-	(2,314,257)	2,314,257	-	-	-
Balance at 31.12.2016		157,679,700	(1,171,068)	-	(414,402)	49,143,407	28,502,736	233,740,373	459,856	234,200,229

The annexed notes form an integral part of these financial statements.

STATEMENTS OF CHANGES IN EQUITY (CONT'D) FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2017

	Note	← Non-distributable →					Distributable		Total Equity RM
		Share Capital RM	Treasury Shares RM	Foreign Exchange Translation Reserve RM	Revaluation Reserve RM	Retained Profits RM	Attributable to Owners of the Company RM	Non- controlling Interests RM	
The Group									
Balance at 31.12.2016/1.1.2017		157,679,700	(1,171,068)	(414,402)	49,143,407	28,502,736	233,740,373	459,856	234,200,229
Profit after taxation for the financial year		-	-	-	-	28,433,642	28,433,642	28,483	28,462,125
Other comprehensive income for the financial year:-									
- Revaluation of property, plant and equipment		-	-	-	-	-	-	-	-
- Remeasurement of defined benefit plans		-	-	-	-	(4,783)	(4,783)	-	(4,783)
- Foreign currency translation differences		-	-	(2,743,263)	-	-	(2,743,263)	-	(2,743,263)
Total comprehensive income for the financial year		-	-	(2,743,263)	-	28,428,859	25,685,596	28,483	25,714,079
Balance carried forward		157,679,700	(1,171,068)	(3,157,665)	49,143,407	56,931,595	259,425,969	488,339	259,914,308

The annexed notes form an integral part of these financial statements.

STATEMENTS OF CHANGES IN EQUITY (CONT'D) FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2017

	Note	Non-distributable					Distributable		Total Equity RM
		Share Capital RM	Treasury Shares RM	Foreign Exchange Translation Reserve RM	Revaluation Reserve RM	Retained Profits RM	Attributable to Owners of the Company RM	Non- controlling Interests RM	
The Group									
Balance brought forward		157,679,700	(1,171,068)	(3,157,665)	49,143,407	56,931,595	259,425,969	488,339	259,914,308
Contributions by and distributions to owners of the Company:-									
- Purchase of treasury shares	17	-	(279,094)	-	-	-	(279,094)	-	(279,094)
- Disposal of a subsidiary	30	-	-	-	-	-	-	(86,674)	(86,674)
- Treasury shares sold	17	1,289,086	1,450,162	-	-	-	2,739,248	-	2,739,248
- Dividends:-									
- by the Company	31	-	-	-	-	(6,264,100)	(6,264,100)	-	(6,264,100)
Total transactions with owners		1,289,086	1,171,068	-	-	(6,264,100)	(3,803,946)	(86,674)	(3,890,620)
Amortisation of revaluation reserve		-	-	-	(1,753,275)	1,753,275	-	-	-
Balance at 31.12.2017		158,968,786	-	(3,157,665)	47,390,132	52,420,770	255,622,023	401,665	256,023,688

The annexed notes form an integral part of these financial statements.

STATEMENTS OF CHANGES IN EQUITY (CONT'D) FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2017

	Note	Share Capital RM	Treasury Shares RM	Share Premium RM	Non-distributable Revaluation Reserve RM	Distributable Retained Profits RM	Total Equity RM
The Company							
Balance at 1.1.2016		78,839,850	(2,190,061)	157,800	5,534,284	85,078,338	167,420,211
Profit after taxation/Total comprehensive income for the financial year		-	-	-	-	9,338,564	9,338,564
Contribution by and distribution to owners of the Company:-							
- Purchase of treasury shares	17	-	(1,176,168)	-	-	-	(1,176,168)
- Treasury shares sold	17	-	2,195,161	772,527	-	-	2,967,688
- Bonus issue	18	78,839,850	-	(791,394)	-	(78,048,456)	-
- Share issuance expenses	18	-	-	(138,933)	-	-	(138,933)
- Dividends	31	-	-	-	-	(4,730,391)	(4,730,391)
Total transactions with owners		78,839,850	1,018,993	(157,800)	-	(82,778,847)	(3,077,804)
Amortisation of property, plant and equipment		-	-	-	(98,662)	98,662	-
Balance at 31.12.2016		157,679,700	(1,171,068)	-	5,435,622	11,736,717	173,680,971

The annexed notes form an integral part of these financial statements.

STATEMENTS OF CHANGES IN EQUITY (CONT'D) FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2017

	Note	Share Capital RM	Treasury Shares RM	Non- distributable Revaluation Reserve RM	Distributable Retained Profits RM	Total Equity RM
The Company						
Balance at 31.12.2016/1.1.2017		157,679,700	(1,171,068)	5,435,622	11,736,717	173,680,971
Profit after taxation/Total comprehensive income for the financial year		-	-	-	12,907,042	12,907,042
Contribution by and distribution to owners of the Company:-						
- Purchase of treasury shares	17	-	(279,094)	-	-	(279,094)
- Treasury shares sold	17	1,289,086	1,450,162	-	-	2,739,248
- Dividends	31	-	-	-	(6,264,100)	(6,264,100)
Total transactions with owners		1,289,086	1,171,068	-	(6,264,100)	(3,803,946)
Amortisation of property, plant and equipment		-	-	(98,662)	98,662	-
Balance at 31.7.2017		158,968,786	-	5,336,960	18,478,321	182,784,067

The annexed notes form an integral part of these financial statements.

STATEMENTS OF CASH FLOWS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2017

	Note	The Group		The Company	
		2017 RM	2016 RM	2017 RM	2016 RM
CASH FLOWS FROM OPERATING ACTIVITIES					
Profit before taxation		38,636,983	25,375,772	12,870,520	9,375,105
Adjustments for:-					
Allowance for impairment losses on receivables		220,867	190,561	-	-
Allowance for impairment losses on receivables no longer required		(32,548)	(172,294)	-	-
Amortisation of government grant		-	(9,407)	-	-
Bad debts recovered		-	(2,000)	-	-
Bad debts written off		8,078	264,679	302	-
Depreciation of investment properties		126,746	31,460	-	-
Depreciation of property, plant and equipment		18,403,718	19,665,778	143,662	144,893
Dividend income		-	-	(15,035,303)	(13,264,000)
Gain on disposal of property, plant and equipment		(281,638)	(25,468)	-	-
Loss on disposal of a subsidiary		6,629	-	-	-
Interest expense		3,276,995	2,818,755	2,087,049	2,035,862
Interest income		(442,856)	(396,220)	(1,979,006)	(109,268)
Property, plant and equipment written off		846,435	199,813	-	-
Provision for employee benefits		197,008	644,829	-	-
Share of results of associate		(4,632,199)	(4,406,944)	-	-
Unrealised loss/(gain) on foreign exchange		10,522	(15,131)	-	-
Operating profit/(loss) before working capital changes		56,344,740	44,164,183	(1,912,776)	(1,817,408)
Increase in inventories		(10,313,035)	(9,942,358)	-	-
Decrease/(increase) in trade and other receivables		874,915	(5,871,827)	118,277	(210,559)
Increase/(decrease) in trade and other payables		534,311	18,503,301	(4,007,536)	15,554,495
Employee benefits paid		-	(3,450,934)	-	-
CASH FROM/(FOR) OPERATIONS		47,440,931	43,402,365	(5,802,035)	13,526,528
Dividend received		-	-	15,035,303	13,264,000
Income tax paid		(7,598,546)	(7,642,914)	-	-
Income tax refunded		361,348	2,145,288	-	-
Interest paid		(3,276,995)	(2,818,755)	(1,767,843)	(2,035,862)
Interest received		442,856	396,220	1,979,006	109,268
NET CASH FROM OPERATING ACTIVITIES		37,369,594	35,482,204	9,444,431	24,863,934

The annexed notes form an integral part of these financial statements.

STATEMENTS OF CASH FLOWS (CONT'D)

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2017

	Note	The Group		The Company	
		2017 RM	2016 RM	2017 RM	2016 RM
CASH FLOWS (FOR)/FROM INVESTING ACTIVITIES					
Advances from subsidiaries		-	-	1,695,014	1,419,375
Dividend received		5,035,303	3,264,000	-	-
Disposal of a subsidiary, net of cash and cash equivalents disposed of		(81,503)	-	-	-
Proceeds from disposal of property, plant and equipment		2,664,722	60,255	-	-
Purchase of investment in an associate		-	(19,930,171)	-	(19,930,171)
Purchase of property, plant and equipment		(23,153,183)	(16,961,801)	(6,828)	(9,074)
NET CASH (FOR)/FROM INVESTING ACTIVITIES		(15,534,661)	(33,567,717)	1,688,186	(18,519,870)
CASH FLOWS FOR FINANCING ACTIVITIES					
Advances to subsidiaries		-	-	879,796	(120,204)
Dividend paid	31	(6,264,100)	(4,730,391)	(6,264,100)	(4,730,391)
Drawdown of term loans		265,000	1,855,000	-	-
Net of drawdown/(repayment) of bankers' acceptance		2,181,000	2,505,667	-	-
Net of repayment of revolving credit		(6,000,000)	(6,000,000)	(6,000,000)	(6,000,000)
Payment of share issuance expenses		-	(138,933)	-	(138,933)
Purchase of treasury shares		(279,094)	(1,176,168)	(279,094)	(1,176,168)
Proceeds from disposal of treasury shares		2,739,248	2,967,688	2,739,248	2,967,688
Repayment of hire purchase obligations		-	(1,581)	-	-
Repayment of term loans		(1,499,460)	(1,481,550)	-	-
NET CASH FOR FINANCING ACTIVITIES		(8,857,406)	(6,200,268)	(8,924,150)	(9,198,008)
NET INCREASE/ (DECREASE) IN CASH AND CASH EQUIVALENTS		12,977,527	(4,285,781)	2,208,467	(2,853,944)
EFFECTS OF FOREIGN EXCHANGE TRANSLATION		(528,401)	136,905	-	-
CASH AND CASH EQUIVALENTS AT BEGINNING OF THE FINANCIAL YEAR		23,045,069	27,193,945	92,702	2,946,646
CASH AND CASH EQUIVALENTS AT END OF THE FINANCIAL YEAR	32	35,494,195	23,045,069	2,301,169	92,702

The annexed notes form an integral part of these financial statements.

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2017

1. GENERAL INFORMATION

The Company is a public company limited by shares, incorporated and domiciled in Malaysia. The registered office, which is also the principal place of business, is Lot 999, Section 66, Jalan Keluli, Bintawa Industrial Estate, 93450 Kuching, Sarawak.

The financial statements were authorised for issue by the Board of Directors in accordance with a resolution of the directors dated 11 April 2018.

2. PRINCIPAL ACTIVITIES

The Company is principally engaged in the business of investment holding and the provision of management services. The principal activities of the subsidiaries are set out in Note 5 to the financial statements. There have been no significant changes in the nature of these activities during the financial year.

3. BASIS OF PREPARATION

The financial statements of the Group are prepared under the historical cost convention and modified to include other bases of valuation as disclosed in other sections under significant accounting policies, and in compliance with Financial Reporting Standards ("FRSs") and the requirements of the Companies Act 2016 in Malaysia.

- 3.1 During the current financial year, the Group has adopted the following new accounting standard(s) and/or interpretation(s) (including the consequential amendments, if any):-

FRSs and/or IC Interpretations (Including The Consequential Amendments)

Amendments to FRS 107: Disclosure Initiative

Amendments to FRS 112: Recognition of Deferred Tax Assets for Unrealised Losses

Annual Improvements to FRS Standards 2014 – 2016 Cycles: Amendments to FRS 12: Clarification of the Scope of the Standard

The adoption of the above accounting standard(s) and/or interpretation(s) (including the consequential amendments, if any) did not have any material impact on the Group's financial statements except as follows:-

The amendments to FRS 107 require an entity to provide disclosures that enable users of financial statements to evaluate changes in liabilities arising from financing activities, including both changes arising from cash flows and non-cash changes. A reconciliation between opening and closing balances of these items is provided in Note 32 to the financial statements.

- 3.2 The Group has not applied in advance the following accounting standard(s) and/or interpretation(s) (including the consequential amendments, if any) that have been issued by the Malaysian Accounting Standards Board (MASB) but are not yet effective for the current financial year:-

FRSs and/or IC Interpretations (Including The Consequential Amendments)	Effective Date
FRS 9 Financial Instruments (IFRS 9 as issued by IASB in July 2014)	1 January 2018
IC Interpretation 22 Foreign Currency Transactions and Advance Consideration	1 January 2018
IC Interpretation 23 Uncertainty over Income Tax Treatments	1 January 2019
Amendments to FRS 2: Classification and Measurement of Share-based Payment Transactions	1 January 2018
Amendments to FRS 4: Applying FRS 9 Financial Instruments with FRS 4 Insurance Contracts	1 January 2018
Amendments to FRS 10 and FRS 128: Sale or Contribution of Assets between an Investor and its Associate or Joint Venture	Deferred
Amendments to FRS 140 – Transfers of Investment Property	1 January 2018

NOTES TO THE FINANCIAL STATEMENTS (CONT'D) FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2017

3. BASIS OF PREPARATION (CONT'D)

- 3.2 The Group has not applied in advance the following accounting standard(s) and/or interpretation(s) (including the consequential amendments, if any) that have been issued by the Malaysian Accounting Standards Board (MASB) but are not yet effective for the current financial year (cont'd):-

FRSs and/or IC Interpretations (Including The Consequential Amendments)	Effective Date
Annual Improvements to FRS Standards 2014 – 2016 Cycles:	
<ul style="list-style-type: none"> Amendments to FRS 1: Deletion of Short-term Exemptions for First-time Adopters Amendments to FRS 128: Measuring an Associate or Joint Venture at Fair Value 	1 January 2018

As disclosed in Note 3.3 to the financial statements, the Group will be applying the Malaysian Financial Reporting Standards Framework in the next financial year. Therefore, the Group will not be adopting the above FRS, Interpretations and Amendments to FRSs

- 3.3 On 30 November 2017, MASB issued notice of withdrawal of FRSs for the application on financial statements with annual reporting period beginning on or after 1 January 2018. Therefore, the Group has decided to adopt the MFRS Framework effective 1 January 2018.

In preparing the first MFRS financial statements in accordance with MFRS 1 'First-time Adoption of Malaysian Financial Reporting Standards' ("MFRS 1"), adjustments will be made to the financial statements of the Group for the current financial year to ensure the comparative financial information in the first MFRS financial statements is comparable. Accordingly, the financial performance and financial position of the Group as presented in these financial statements could be different if prepared in accordance with MFRS. The adjustments required on transition are expected to be made retrospectively other than those exempted under MFRS 1.

The Group is currently assessing the impact of adopting MFRS 1, including identification of the differences in the existing accounting policies as compared to the MFRSs and the use of optional exemptions as provided for in MFRS 1. As at the date of authorisation of issue of the financial statements, accounting policy decisions or elections have not been finalised. Thus, the potential impact of the application of MFRS 1 cannot be determined and estimated reliably until the assessment is completed later.

4. SIGNIFICANT ACCOUNTING POLICIES

4.1 CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS

Key Sources of Estimation Uncertainty

Management believes that there are no key assumptions made concerning the future, and other key sources of estimation uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year other than as disclosed below:-

(a) Depreciation of Property, Plant and Equipment

The estimates for the residual values, useful lives and related depreciation charges for the property, plant and equipment are based on commercial factors which could change significantly as a result of technical innovations and competitors' actions in response to the market conditions. The Group anticipates that the residual values of its property, plant and equipment will be insignificant. As a result, residual values are not being taken into consideration for the computation of the depreciable amount. Changes in the expected level of usage and technological development could impact the economic useful lives and the residual values of these assets, therefore future depreciation charges could be revised. The carrying amount of property, plant and equipment as at the reporting date is disclosed in Note 7 to the financial statements.

NOTES TO THE FINANCIAL STATEMENTS (CONT'D) FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2017

4. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

4.1 CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS (CONT'D)

Key Sources of Estimation Uncertainty (Cont'd)

(b) Properties under Revaluation

Certain properties of the Group are reported at revalued amounts which are based on valuations performed by independent professional valuers.

The independent professional valuers have exercised judgement in determining discount rates, estimates of future cash flows, capitalisation rate, terminal value, market rental and other factors used in the valuation process. Also, judgement has been applied in estimating prices for less readily observable external parameters. Other factors such as model assumptions, market dislocations and unexpected correlations can also materially affect these estimates and the resulting fair value. The carrying amount of properties as at the reporting date is disclosed in Note 7 to the financial statements.

(c) Impairment of Goodwill

The assessment of whether goodwill is impaired requires an estimation of the value in use of the cash-generating unit to which the goodwill is allocated. Estimating a value in use amount requires management to make an estimate of the expected future cash flows from the cash-generating unit and also to choose a suitable discount rate in order to calculate the present value of those cash flows. The carrying amount of goodwill as at the reporting date is disclosed in Note 9 to the financial statements.

(d) Impairment of Property, Plant and Equipment, Investment Properties and Investment in Associates

The Group determines whether its property, plant and equipment, investment properties and investment in associates is impaired by evaluating the extent to which the recoverable amount of the asset is less than its carrying amount. This evaluation is subject to changes such as market performance, economic and political situation of the country. A variety of methods is used to determine the recoverable amount, such as valuation reports and discounted cash flows. For discounted cash flows, significant judgement is required in the estimation of the present value of future cash flows generated by the assets, which involve uncertainties and are significantly affected by assumptions used and judgements made regarding estimates of future cash flows and discount rates. The carrying amount of property, plant and equipment, investment properties and investments in associates as at the reporting date are disclosed in Note 6, 7 and 8 to the financial statements.

(e) Write-down of Inventories

Reviews are made periodically by management on damaged, obsolete and slow-moving inventories. These reviews require judgement and estimates. Possible changes in these estimates could result in revisions to the valuation of inventories. The carrying amount of inventories as at the reporting date is disclosed in Note 11 to the financial statements.

(f) Impairment of Trade and Other Receivables

An impairment loss is recognised when there is objective evidence that a financial asset is impaired. Management specifically reviews its loans and receivables financial assets and analyses historical bad debts, customer concentrations, customer creditworthiness, current economic trends and changes in the customer payment terms when making a judgement to evaluate the adequacy of the allowance for impairment losses. Where there is objective evidence of impairment, the amount and timing of future cash flows are estimated based on historical loss experience for assets with similar credit risk characteristics. If the expectation is different from the estimation, such difference will impact the carrying amount of receivables. The carrying amount of trade and other receivables as at the reporting date is disclosed in Note 12 and 13 to the financial statements.

NOTES TO THE FINANCIAL STATEMENTS (CONT'D) FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2017

4. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

4.1 CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS (CONT'D)

Key Sources of Estimation Uncertainty (Cont'd)

(g) Income Taxes

There are certain transactions and computations for which the ultimate tax determination may be different from the initial estimate. The Group recognises tax liabilities based on its understanding of the prevailing tax laws and estimates of whether such taxes will be due in the ordinary course of business. Where the final outcome of these matters is different from the amounts that were initially recognised, such difference will impact the income tax expense and deferred tax balances in the year in which such determination is made.

(h) Deferred Tax Assets

Deferred tax assets are recognised for all deductible temporary differences, unused tax losses and unused capital allowances to the extent that it is probable that future taxable profits would be available against which the deductible temporary differences, unused tax losses and unused capital allowances could be utilised. Management judgement is required to determine the amount of deferred tax assets that can be recognised, based on the assessment of the probability of the future taxable profits. The carrying amount of deferred tax assets as at the reporting date is disclosed in Note 10 to the financial statements.

Critical Judgements Made in Applying Accounting Policies

Management believes that there are no instances of application of critical judgement in applying Group's accounting policies which will have a significant effect on the amounts recognised in the financial statements other than as disclosed below:-

(a) Classification between Investment Properties and Owner-occupied Properties

Some properties comprise a portion that is held to earn rentals or for capital appreciation and another portion that is held for use in the production or supply of goods or services or for administrative purposes. If these portions could be sold separately (or leased out separately under a finance lease), the Group accounts for the portions separately. If the portions could not be sold separately, the property is an investment property only if an insignificant portion is held for use in the production or supply of goods or services or for administrative purposes.

Judgement is made on an individual property basis to determine whether ancillary services are so significant that a property does not qualify as investment properties.

(b) Classification of Leasehold Land

The classification of leasehold land as a finance lease or an operating lease requires the use of judgement in determining the extent to which risks and rewards incidental to its ownership lie. Despite the fact that there will be no transfer of ownership by the end of the lease term and that the lease term does not constitute the major part of the indefinite economic life of the land, management considered that the present value of the minimum lease payments approximated to the fair value of the land at the inception of the lease. Accordingly, management judged that the Group has acquired substantially all the risks and rewards incidental to the ownership of the land through a finance lease.

(c) Contingent Liabilities

The recognition and measurement for contingent liabilities is based on management's view of the expected outcome on contingencies after consulting legal counsel for litigation cases and experts, for matters in the ordinary course of business.

NOTES TO THE FINANCIAL STATEMENTS (CONT'D) FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2017

4. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

4.1 CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS (CONT'D)

Critical Judgements Made in Applying Accounting Policies (Cont'd)

(d) Defined Benefit Plans

The determination of the Group's obligations and cost for defined benefits obligation is dependent on its selection of certain assumptions used by the management in calculating such amounts. Actual results that differ from the Group's assumptions are recognised immediately in the profit or loss and when they occurred. While the Group believes that its assumptions are reasonable and appropriate, significant differences in the Group's actual experiences or significant changes in the Group's assumptions may materially affect its estimated obligation for defined benefits and net defined benefits expenses.

4.2 BASIS OF CONSOLIDATION

The consolidated financial statements include the financial statements of the Company and its subsidiaries made up to the end of the reporting period.

Subsidiaries are entities (including structured entities, if any) controlled by the Group. The Group controls an entity when the Group is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. Potential voting rights are considered when assessing control only when such rights are substantive. The Group also considers it has de facto power over an investee when, despite not having the majority of voting rights, it has the current ability to direct the activities of the investee that significantly affect the investee's return.

Subsidiaries are consolidated from the date on which control is transferred to the Group up to the effective date on which control ceases, as appropriate.

Intragroup transactions, balances, income and expenses are eliminated on consolidation. Intragroup losses may indicate an impairment that requires recognition in the consolidated financial statements. Where necessary, adjustments are made to the financial statements of subsidiaries to ensure consistency of accounting policies with those of the Group.

Non-controlling interests are presented within equity in the consolidated statement of financial position, separately from the equity attributable to owners of the Company. Profit or loss and each component of other comprehensive income are attributed to the owners of the Company and to the non-controlling interests. Total comprehensive income is attributed to non-controlling interests even if this results in the non-controlling interests having a deficit balance.

All changes in the parent's ownership interest in a subsidiary that do not result in a loss of control are accounted for as equity transactions. Any difference between the amount by which the non-controlling interest is adjusted and the fair value of consideration paid or received is recognised directly in equity of the Group.

Upon the loss of control of a subsidiary, the Group recognises any gain or loss on disposal in profit or loss which is calculated as the difference between:-

- (i) the aggregate of the fair value of the consideration received and the fair value of any retained interest in the former subsidiary; and
- (ii) the previous carrying amount of the assets (including goodwill), and liabilities of the former subsidiary and any non-controlling interests.

Amounts previously recognised in other comprehensive income in relation to the former subsidiary are accounted for in the same manner as would be required if the relevant assets or liabilities were disposed of (i.e. reclassified to profit or loss or transferred directly to retained profits). The fair value of any investments retained in the former subsidiary at the date when control is lost is regarded as the fair value on initial recognition for subsequent accounting under FRS 139 or, when applicable, the cost on initial recognition of an investment in an associate or a joint venture.

NOTES TO THE FINANCIAL STATEMENTS (CONT'D) FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2017

4. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

4.2 BASIS OF CONSOLIDATION (CONT'D)

Business Combinations from 1 January 2011 Onwards

Acquisitions of businesses are accounted for using the acquisition method. Under the acquisition method, the consideration transferred for acquisition of a subsidiary is the fair value of the assets transferred, liabilities incurred and the equity interests issued by the Group at the acquisition date. The consideration transferred includes the fair value of any asset or liability resulting from a contingent consideration arrangement. Acquisition-related costs, other than the costs to issue debt or equity securities, are recognised in profit or loss when incurred.

In a business combination achieved in stages, previously held equity interests in the acquiree are remeasured to fair value at the acquisition date and any corresponding gain or loss is recognised in profit or loss.

Non-controlling interests in the acquiree may be initially measured either at fair value or at the non-controlling interests' proportionate share of the fair value of the acquiree's identifiable net assets at the date of acquisition. The choice of measurement basis is made on a transaction-by-transaction basis.

Business Combinations before 1 January 2011

All subsidiaries are consolidated using the purchase method. At the date of acquisition, the fair values of the subsidiaries' net assets are determined and these values are reflected in the consolidated financial statements. The cost of acquisition is measured at the aggregate of the fair values, at the date of exchange, of assets given, liabilities incurred or assumed, and equity instruments issued by the Group in exchange for control of the acquiree, plus any costs directly attributable to the business combination.

Non-controlling interests are initially measured at their share of the fair values of the identifiable assets and liabilities of the acquiree as at the date of acquisition.

4.3 GOODWILL

Goodwill is measured at cost less accumulated impairment losses, if any. The carrying value of goodwill is reviewed for impairment annually or more frequently if events or changes in circumstances indicate that the carrying amount may be impaired. The impairment value of goodwill is recognised immediately in profit or loss. An impairment loss recognised for goodwill is not reversed in a subsequent period.

Business Combinations from 1 January 2011 Onwards

Under the acquisition method, any excess of the sum of the fair value of the consideration transferred in the business combination, the amount of non-controlling interests recognised and the fair value of the Group's previously held equity interest in the acquiree (if any), over the net fair value of the acquiree's identifiable assets and liabilities at the date of acquisition is recorded as goodwill.

Where the latter amount exceeds the former, after reassessment, the excess represents a bargain purchase gain and is recognised in profit or loss immediately.

Business Combinations before 1 January 2011

Under the purchase method, goodwill represents the excess of the fair value of the purchase consideration over the Group's share of the fair values of the identifiable assets, liabilities and contingent liabilities of the subsidiaries at the date of acquisition.

If, after reassessment, the Group's interest in the fair values of the identifiable net assets of the subsidiaries exceeds the cost of the business combinations, the excess is recognised as income immediately in profit or loss.

NOTES TO THE FINANCIAL STATEMENTS (CONT'D) FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2017

4. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

4.3 GOODWILL (CONT'D)

Interests in Associates

In respect of equity-accounted associates, the carrying amount of goodwill is included in the carrying amount of the investment and an impairment loss on such an investment is not allocated to any asset, including goodwill, that forms part of the carrying amount of the equity-accounted associates.

4.4 FUNCTIONAL AND FOREIGN CURRENCIES

(a) **Functional and Presentation Currency**

The individual financial statements of each entity in the Group are presented in the currency of the primary economic environment in which the entity operates, which is the functional currency.

The consolidated financial statements are presented in Ringgit Malaysia ("RM"), which is the Company's functional and presentation currency.

(b) **Foreign Currency Transactions and Balances**

Transactions in foreign currencies are converted into the respective functional currencies on initial recognition, using the exchange rates at the transaction dates. Monetary assets and liabilities at the end of the reporting period are translated at the exchange rates ruling as of that date. Non-monetary assets and liabilities are translated using exchange rates that existed when the values were determined. All exchange differences are recognised in profit or loss.

(c) **Foreign Operations**

Assets and liabilities of foreign operations (including any goodwill and fair value adjustments arising on acquisition) are translated to the Group's presentation currency at the exchange rates at the end of the reporting period. Income, expenses and other comprehensive income of foreign operations are translated at exchange rates at the dates of the transactions. All exchange differences arising from translation are taken directly to other comprehensive income and accumulated in equity; attributed to the owners of the Company and non-controlling interests, as appropriate.

Goodwill and fair value adjustments arising from the acquisition of foreign operations are treated as assets and liabilities of the foreign operations and are recorded in the functional currency of the foreign operations and translated at the closing rate at the end of the reporting period.

On the disposal of a foreign operation (i.e. a disposal of the Group's entire interest in a foreign subsidiary, or a partial disposal involving loss of control over a subsidiary that includes a foreign operation, or a partial disposal of an interest in an associate that includes a foreign operation of which the retained interest becomes a financial asset), all of the exchange differences accumulated in equity in respect of that foreign operation attributable to the owners of the Company are reclassified to profit or loss as part of the gain or loss on disposal. The portion that relates to non-controlling interests is derecognised but is not reclassified to profit or loss.

In addition, in relation to a partial disposal of a subsidiary that does not result in the Group losing control over the subsidiary, the proportionate share of accumulated exchange differences are reattributed to non-controlling interests and are not recognised in profit or loss. When the Group disposes of only part of its investment in an associate that includes a foreign operation while retaining significant influence, the proportionate share of the accumulative exchange differences is reclassified to profit or loss.

In the consolidated financial statements, when settlement of an intragroup loan is neither planned nor likely to occur in the foreseeable future, the exchange differences arising from translating such monetary item are considered to form part of a net investment in the foreign operation and are recognised in other comprehensive income.

NOTES TO THE FINANCIAL STATEMENTS (CONT'D) FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2017

4. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

4.5 FINANCIAL INSTRUMENTS

Financial assets and financial liabilities are recognised in the statements of financial position when the Group has become a party to the contractual provisions of the instruments.

Financial instruments are classified as financial assets, financial liabilities or equity instruments in accordance with the substance of the contractual arrangement and their definitions in FRS 132. Interest, dividends, gains and losses relating to a financial instrument classified as a liability are reported as an expense or income. Distributions to holders of financial instruments classified as equity are charged directly to equity.

Financial instruments are offset when the Group has a legally enforceable right to offset and intends to settle either on a net basis or to realise the asset and settle the liability simultaneously.

A financial instrument is recognised initially at its fair value. Transaction costs that are directly attributable to the acquisition or issue of the financial instrument (other than a financial instrument at fair value through profit or loss) are added to/deducted from the fair value on initial recognition, as appropriate. Transaction costs on the financial instrument at fair value through profit or loss are recognised immediately in profit or loss.

Financial instruments recognised in the statements of financial position are disclosed in the individual policy statement associated with each item.

(a) Financial Assets

On initial recognition, financial assets are classified as either financial assets at fair value through profit or loss, held-to-maturity investments, loans and receivables financial assets, or available-for-sale financial assets, as appropriate.

(i) Financial Assets at Fair Value through Profit or Loss

Financial assets are classified as financial assets at fair value through profit or loss when the financial asset is either held for trading or is designated to eliminate or significantly reduce a measurement or recognition inconsistency that would otherwise arise. Derivatives are also classified as held for trading unless they are designated as hedges.

Financial assets at fair value through profit or loss are stated at fair value, with any gains or losses arising on remeasurement recognised in profit or loss. Dividend income from this category of financial assets is recognised in profit or loss when the Group's right to receive payment is established.

Financial assets at fair value through profit or loss could be presented as current assets or non-current assets. Financial assets that are held primarily for trading purposes are presented as current assets or non-current assets based on the settlement date.

(ii) Held-to-maturity Investments

Held-to-maturity investments are non-derivative financial assets with fixed or determinable payments and fixed maturities that the management has the positive intention and ability to hold to maturity. Held-to-maturity investments are measured at amortised cost using the effective interest method less any impairment loss, with interest income recognised in profit or loss on an effective yield basis.

Held-to-maturity investments are classified as non-current assets, except for those having maturity within 12 months after the reporting date which are classified as current assets.

NOTES TO THE FINANCIAL STATEMENTS (CONT'D) FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2017

4. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

4.5 FINANCIAL INSTRUMENTS (CONT'D)

(a) Financial Assets (Cont'd)

(iii) Loans and Receivables Financial Assets

Trade receivables and other receivables that have fixed or determinable payments that are not quoted in an active market are classified as loans and receivables financial assets. Loans and receivables financial assets are measured at amortised cost using the effective interest method less any impairment loss. Interest income is recognised by applying the effective interest rate, except for short-term receivables when the recognition of interest would be immaterial.

The effective interest method is a method of calculating the amortised cost of a financial asset and of allocating interest income over the relevant period. The effective interest rate is the rate that discounts estimated future cash receipts (including all fees and points paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts) through the expected life of the financial asset, or (where appropriate) a shorter period, to the net carrying amount on initial recognition.

Loans and receivables financial assets are classified as current assets, except for those having settlement dates later than 12 months after the reporting date which are classified as non-current assets.

(iv) Available-for-sale Financial Assets

Available-for-sale financial assets are non-derivative financial assets that are designated in this category or are not classified in any of the other categories.

After initial recognition, available-for-sale financial assets are remeasured to their fair values at the end of each reporting period. Gains and losses arising from changes in fair value are recognised in other comprehensive income and accumulated in the fair value reserve, with the exception of impairment losses. On derecognition, the cumulative gain or loss previously accumulated in the fair value reserve is reclassified from equity into profit or loss.

Dividends on available-for-sale equity instruments are recognised in profit or loss when the Group's right to receive payments is established.

Investments in equity instruments whose fair value cannot be reliably measured are measured at cost less accumulated impairment losses, if any.

Available-for-sale financial assets are classified as non-current assets unless they are expected to be realised within 12 months after the reporting date.

(b) Financial Liabilities

(i) Financial Liabilities at Fair Value through Profit or Loss

Fair value through profit or loss category comprises financial liabilities that are either held for trading or are designated to eliminate or significantly reduce a measurement or recognition inconsistency that would otherwise arise. Derivatives are also classified as held for trading unless they are designated as hedges.

NOTES TO THE FINANCIAL STATEMENTS (CONT'D) FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2017

4. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

4.5 FINANCIAL INSTRUMENTS (CONT'D)

(b) Financial Liabilities (Cont'd)

(ii) Other Financial Liabilities

Other financial liabilities are initially measured at fair value plus directly attributable transaction costs and subsequently measured at amortised cost using the effective interest method.

The effective interest method is a method of calculating the amortised cost of a financial liability and of allocating interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash payments through the expected life of the financial liability, or, where appropriate, a shorter period.

Financial liabilities are classified as current liabilities unless the Group has an unconditional right to defer settlement of the liability for at least 12 months after the reporting date.

(c) Equity Instruments

Equity instruments classified as equity are measured initially at cost and are not remeasured subsequently.

(i) Ordinary Shares

Ordinary shares are classified as equity and recorded at the proceeds received, net of directly attributable transaction costs.

Dividends on ordinary shares are recognised as liabilities when approved for appropriation.

(ii) Treasury Shares

When the Company's own shares recognised as equity are bought back, the amount of the consideration paid, including all costs directly attributable, are recognised as a deduction from equity. Own shares purchased that are not subsequently cancelled are classified as treasury shares and are presented as a deduction from total equity. No gain or loss is recognised in profit or loss on the purchase, sale, issue or cancellation of treasury shares.

Where treasury shares are reissued by resale, the difference between the sales consideration received and the carrying amount of the treasury shares is recognised in equity.

Where treasury shares are cancelled, their costs are transferred to retained profits.

(d) Derecognition

A financial asset or part of it is derecognised when, and only when, the contractual rights to the cash flows from the financial asset expire or the financial asset is transferred to another party without retaining control or substantially all risks and rewards of the asset. On derecognition of a financial asset, the difference between the carrying amount and the sum of the consideration received (including any new asset obtained less any new liability assumed) and any cumulative gain or loss that had been recognised in equity is recognised in profit or loss.

A financial liability or a part of it is derecognised when, and only when, the obligation specified in the contract is discharged or cancelled or expires. On derecognition of a financial liability, the difference between the carrying amount of the financial liability extinguished or transferred to another party and the consideration paid, including any non-cash assets transferred or liabilities assumed, is recognised in profit or loss.

NOTES TO THE FINANCIAL STATEMENTS (CONT'D) FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2017

4. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

4.5 FINANCIAL INSTRUMENTS (CONT'D)

(e) Financial Guarantee Contracts

A financial guarantee contract is a contract that requires the issuer to make specified payments to reimburse the holder for a loss it incurs because a specific debtor fails to make payment when due in accordance with the original or modified terms of a debt instrument.

Financial guarantee contracts are recognised initially as liabilities at fair value, net of transaction costs. Subsequent to initial recognition, financial guarantee contracts are recognised as income in profit or loss over the period of the guarantee or, when there is no specific contractual period, recognised in profit or loss upon discharge of the guarantee. If the debtor fails to make payment relating to a financial guarantee contract when it is due and the Group, as the issuer, is required to reimburse the holder for the associated loss, the liability is measured at the higher of the best estimate of the expenditure required to settle the present obligation at the end of the reporting period and the amount initially recognised less cumulative amortisation.

4.6 INVESTMENTS IN SUBSIDIARIES

Investments in subsidiaries are stated at cost in the statement of financial position of the Company, and are reviewed for impairment at the end of the reporting period if events or changes in circumstances indicate that the carrying values may not be recoverable. The cost of the investments includes transaction costs.

On the disposal of the investments in subsidiaries, the difference between the net disposal proceeds and the carrying amount of the investments is recognised in profit or loss.

4.7 INVESTMENTS IN ASSOCIATES

An associate is an entity in which the Group and the Company have a long-term equity interest and where it exercises significant influence over the financial and operating policies.

Investments in associates are stated at cost in the statement of financial position of the Company, and are reviewed for impairment at the end of the reporting period if events or changes in circumstances indicate that the carrying values may not be recoverable. The cost of the investment includes transaction costs.

The investment in an associate is accounted for in the consolidated financial statements using the equity method based on the financial statements of the associate made up to 31 December 2017. The Group's share of the post acquisition profits and other comprehensive income of the associate is included in the consolidated statement of profit or loss and other comprehensive income, after adjustment if any, to align the accounting policies with those of the Group, from the date that significant influence commences up to the effective date on which significant influence ceases or when the investment is classified as held for sale. The Group's interest in the associate is carried in the consolidated statement of financial position at cost plus the Group's share of the post acquisition retained profits and reserves. The cost of investment includes transaction costs.

When the Group's share of losses exceeds its interest in an associate, the carrying amount of that interest is reduced to zero, and the recognition of further losses is discontinued except to the extent that the Group has an obligation.

Unrealised gains or losses on transactions between the Group and the associate are eliminated to the extent of the Group's interest in the associate. Unrealised losses are eliminated unless cost cannot be recovered.

When the Group ceases to have significant influence over an associate and the retained interest in the former associate is a financial asset, the Group measures the retained interest at fair value at that date and the fair value is regarded as the initial carrying amount of the financial asset in accordance with FRS 139. Furthermore, the Group also reclassifies its share of the gain or loss previously recognised in other comprehensive income of that associate to profit or loss when the equity method is discontinued.

NOTES TO THE FINANCIAL STATEMENTS (CONT'D)

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2017

4. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

4.8 PROPERTY, PLANT AND EQUIPMENT

All items of property, plant and equipment, are initially measured at cost. Cost includes expenditure that are directly attributable to the acquisition of the asset and other costs directly attributable to bringing the asset to working condition for its intended use.

Subsequent to initial recognition, all property, plant and equipment, other than freehold and leasehold land, are stated at cost less accumulated depreciation and any impairment losses.

Freehold land is stated at valuation less impairment losses recognised after the date of the revaluation. Leasehold lands are stated at revalued amount less accumulated depreciation and impairment losses recognised after the date of the revaluation.

Freehold and leasehold lands are revalued periodically, at least once in every five years. Surpluses arising from the revaluation are recognised in other comprehensive income and accumulated in equity under the revaluation reserve to the extent that it reverses a revaluation deficit of the same asset previously recognised in profit or loss. Deficits arising from the revaluation, to the extent that they are not supported by any previous revaluation surpluses, are recognised in profit or loss.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when the cost is incurred and it is probable that the future economic benefits associated with the asset will flow to the Group and the cost of the asset can be measured reliably. The carrying amount of parts that are replaced is derecognised. The costs of the day-to-day servicing of property, plant and equipment are recognised in profit or loss as incurred.

Freehold land is not depreciated. Depreciation on other property, plant and equipment is charged to profit or loss (unless it is included in the carrying amount of another asset) on a straight-line method to write off the depreciable amount of the assets over their estimated useful lives. Depreciation of an asset does not cease when the asset becomes idle or is retired from active use unless the asset is fully depreciated. The principal annual rates used for this purpose are:-

Leasehold land	Over the lease periods of 14 to 906 years
Buildings	2% - 5%
Furniture, fittings and equipment	10% - 20%
Coldroom, plant and machinery	10% - 20%
Motor vehicles	20%
Renovation	10% - 20%

Capital work-in-progress included in property, plant and equipment are not depreciated as these assets are not yet available for use.

The depreciation method, useful lives and residual values are reviewed, and adjusted if appropriate, at the end of each reporting period to ensure that the amounts, method and periods of depreciation are consistent with previous estimates and the expected pattern of consumption of the future economic benefits embodied in the items of the property, plant and equipment. Any changes are accounted for as a change in estimate.

When significant parts of an item of property, plant and equipment have different useful lives, they are accounted for as separate items (major components) of property, plant and equipment.

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected from its use. Any gain or loss arising from derecognition of the asset, being the difference between the net disposal proceeds and the carrying amount, is recognised in profit or loss. The revaluation reserve included in equity is transferred directly to retained profits on retirement or disposal of the asset. In addition, the Group also makes an annual transfer of the revaluation reserve to retained profits as the asset is used by the Group. In such a case, the amount of the revaluation reserve transferred would be the difference between depreciation based on the revalued carrying amount of the asset and depreciation based on the asset's original cost.

NOTES TO THE FINANCIAL STATEMENTS (CONT'D) FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2017

4. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

4.9 INVESTMENT PROPERTIES

Investment properties are properties which are owned or held under a leasehold interest to earn rental income or for capital appreciation or for both, but not for sale in the ordinary course of business, use in the production or supply of goods or services or for administrative purposes.

Investment properties are initially measured at cost. Cost includes expenditure that is directly attributable to the acquisition of the investment property.

Subsequent to initial recognition, investment properties are stated at cost less accumulated depreciation and impairment losses, if any.

Depreciation is charged to profit or loss on a straight-line method over the estimated useful lives of the investment properties. The estimated useful lives of the investment properties are within 59 years to 99 years.

Investment properties are derecognised when they have either been disposed of or when the investment property is permanently withdrawn from use and no future benefit is expected from its disposal.

On the derecognition of an investment property, the difference between the net disposal proceeds and the carrying amount is recognised in profit or loss.

Transfers are made to or from investment property only when there is a change in use. All transfers do not change the carrying amount of the property reclassified.

4.10 IMPAIRMENT

(a) Impairment of Financial Assets

All financial assets (other than those categorised at fair value through profit or loss, investments in subsidiaries and investments in associates), are assessed at the end of each reporting period whether there is any objective evidence of impairment as a result of one or more events having an impact on the estimated future cash flows of the asset. For an equity instrument, a significant or prolonged decline in the fair value below its cost is considered to be an objective evidence of impairment.

An impairment loss in respect of held-to-maturity investments and loans and receivables financial assets is recognised in profit or loss and is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows, discounted at the financial asset's original effective interest rate.

An impairment loss in respect of available-for-sale financial assets is recognised in profit or loss and is measured as the difference between its cost (net of any principal payment and amortisation) and its current fair value, less any impairment loss previously recognised in the fair value reserve. In addition, the cumulative loss recognised in other comprehensive income and accumulated in equity under fair value reserve, is reclassified from equity into profit or loss.

With the exception of available-for-sale debt instruments, if, in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognised, the previously recognised impairment loss is reversed through profit or loss to the extent that the carrying amount of the financial asset at the date the impairment is reversed does not exceed what the amortised cost would have been had the impairment not been recognised. In respect of available-for-sale equity instruments, impairment losses previously recognised in profit or loss are not reversed through profit or loss. Any increase in fair value subsequent to an impairment loss made is recognised in other comprehensive income.

An impairment loss in respect of unquoted equity instrument that is carried at cost is recognised in profit or loss and is measured as the difference between the financial asset's carrying amount and the present value of estimated future cash flows discounted at the current market rate of return for a similar financial asset. Such impairment losses are not reversed in subsequent periods.

NOTES TO THE FINANCIAL STATEMENTS (CONT'D)

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2017

4. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

4.10 IMPAIRMENT (CONT'D)

(b) Impairment of Non-financial Assets

The carrying values of assets, other than those to which FRS 136 *Impairment of Assets* does not apply, are reviewed at the end of each reporting period for impairment when an annual impairment assessment is compulsory or there is an indication that the assets might be impaired. Impairment is measured by comparing the carrying values of the assets with their recoverable amounts. When the carrying amount of an asset exceeds its recoverable amount, the asset is written down to its recoverable amount and an impairment loss shall be recognised. The recoverable amount of an asset is the higher of the asset's fair value less costs to sell and its value in use, which is measured by reference to discounted future cash flows using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. Where it is not possible to estimate the recoverable amount of an individual asset, the Group determines the recoverable amount of the cash-generating unit to which the asset belongs.

An impairment loss is recognised in profit or loss immediately unless the asset is carried at its revalued amount. Any impairment loss of a revalued asset is treated as a revaluation decrease to the extent of a previously recognised revaluation surplus for the same asset. Any impairment loss recognised in respect of a cash-generating unit is allocated first to reduce the carrying amount of any goodwill allocated to the cash-generating unit and then to reduce the carrying amounts of the other assets in the cash-generating unit on a pro rata basis.

In respect of assets other than goodwill, and when there is a change in the estimates used to determine the recoverable amount, a subsequent increase in the recoverable amount of an asset is treated as a reversal of the previous impairment loss and is recognised to the extent of the carrying amount of the asset that would have been determined (net of amortisation and depreciation) had no impairment loss been recognised. The reversal is recognised in profit or loss immediately, unless the asset is carried at its revalued amount, in which case the reversal of the impairment loss is treated as a revaluation increase.

4.11 LEASED ASSETS

(a) Finance Lease

A lease is recognised as a finance lease if it transfers substantially to the Group all the risks and rewards incidental to ownership. Upon initial recognition, the leased asset is measured at an amount equal to the lower of its fair value and the present value of the minimum lease payments. Subsequent to initial recognition, the asset is accounted for in accordance with the accounting policy applicable to that asset. The corresponding liability is included in the statements of financial position as hire purchase payables.

Minimum lease payments made under finance leases are apportioned between the finance costs and the reduction of the outstanding liability. The finance costs, which represent the difference between the total leasing commitments and the fair value of the assets acquired, are recognised in the profit or loss and allocated over the lease term so as to produce a constant periodic rate of interest on the remaining balance of the liability for each accounting period.

Leasehold land which is substance is a finance lease is classified as property, plant and equipment.

(b) Operating Lease

All leases that do not transfer substantially to the Group all the risks and rewards incidental to ownership are classified as operating leases and, the leased assets are not recognised on the statement of financial position of the Group and of the Company.

Payments made under operating leases are recognised as an expense in the profit or loss on a straight-line method over the term of the lease. Lease incentives received are recognised as a reduction of rental expense over the lease term on a straight-line method. Contingent rentals are charged to profit or loss in the reporting period in which they are incurred.

NOTES TO THE FINANCIAL STATEMENTS (CONT'D) FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2017

4. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

4.12 INVENTORIES

Inventories are stated at the lower of cost and net realisable value. Costs is determined on the weighted average cost method and comprises the purchase price, production or conversion costs and incidentals incurred in bringing the inventories to their present location and condition.

Net realisable value represents the estimated selling price less the estimated costs of completion and the estimated costs necessary to make the sale.

4.13 CASH AND CASH EQUIVALENTS

Cash and cash equivalents comprise cash in hand, bank balances, demand deposits and short-term, highly liquid investments that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value with original maturity periods of three months or less. For the purpose of the statements of cash flows, cash and cash equivalents are presented net of bank overdrafts.

4.14 PROVISIONS

Provisions are recognised when the Group has a present obligation (legal or constructive) as a result of past events, when it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation, and when a reliable estimate of the amount can be made. Provisions are reviewed at the end of each reporting period and adjusted to reflect the current best estimate. Where the effect of the time value of money is material, the provision is the present value of the estimated expenditure required to settle the obligation. The unwinding of the discount is recognised as interest expense in profit or loss.

4.15 EMPLOYEE BENEFITS

(a) Short-term Benefits

Wages, salaries, paid annual leave and bonuses are measured on an undiscounted basis and are recognised in profit or loss in the period in which the associated services are rendered by employees of the Group.

(b) Defined Contribution Plans

The Group's contributions to defined contribution plans are recognised in profit or loss in the period to which they relate. Once the contributions have been paid, the Group has no further liability in respect of the defined contribution plans.

(c) Defined Benefit Plans

The Group makes contributions to the Company's retirement benefit plan, an unfunded defined benefit plan.

The liability or asset recognised in the statements of financial position in respect of defined benefit plans is the present value of the defined benefit obligation at the reporting date less the fair value of plan assets.

The present value of the defined benefit obligation is calculated using the projected unit credit method by independent actuaries annually, determined by discounting the estimated future benefits that employees have earned in the current and prior periods, using market yields of private corporate debt securities which have currency and terms to maturity approximating the terms of the related obligation.

NOTES TO THE FINANCIAL STATEMENTS (CONT'D) FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2017

4. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

4.15 EMPLOYEE BENEFITS (CONT'D)

(c) Defined Benefit Plans (Cont'd)

The Group determines the net interest expense or income on the net defined liability or asset for the period by applying the discount rate used to measure the defined benefit obligation at the beginning of the annual reporting period to the then net defined liability or asset, taking into account any changes in the net defined benefit liability or asset during the period as a result of contributions and benefit payments. The net interest expense or income is recognised in profit or loss.

Remeasurement gains and losses arising from experience adjustments and changes in actuarial assumptions are recognised in the period in which they occur, directly in other comprehensive income and will not be reclassified to profit or loss.

When the benefits of a plan are changed or when a plan is curtailed, the resulting change in benefit that relates to past service or the gain or loss on curtailment is recognised immediately in profit or loss.

The Group recognises gains or losses on the settlement of a defined benefit plan when the settlement occurs.

4.16 INCOME TAXES

(a) Current Tax

Current tax assets and liabilities are expected amount of income tax recoverable or payable to the taxation authorities.

Current taxes are measured using tax rates and tax laws that have been enacted or substantively enacted at the end of the reporting period and are recognised in profit or loss except to the extent that the tax relates to items recognised outside profit or loss (either in other comprehensive income or directly in equity).

(b) Deferred Tax

Deferred tax are recognised using the liability method for all temporary differences other than those that arise from goodwill or from the initial recognition of an asset or liability in a transaction which is not a business combination and at the time of the transaction, affects neither accounting profit nor taxable profit.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the period when the asset is realised or the liability is settled, based on the tax rates that have been enacted or substantively enacted at the end of the reporting period.

Deferred tax assets are recognised for all deductible temporary differences, unused tax losses and unused tax credits to the extent that it is probable that future taxable profits will be available against which the deductible temporary differences, unused tax losses and unused tax credits can be utilised. The carrying amounts of deferred tax assets are reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that the related tax benefits will be realised.

(c) Goods and Services Tax ("GST")

Revenues, expenses and assets are recognised net of GST except for the GST in a purchase of assets or services which are not recoverable from the taxation authorities, the GST are included as part of the costs of the assets acquired or as part of the expense item whichever is applicable.

In addition, receivables and payables are also stated with the amount of GST included (where applicable).

NOTES TO THE FINANCIAL STATEMENTS (CONT'D) FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2017

4. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

4.16 INCOME TAXES (CONT'D)

(c) Goods and Services Tax ("GST") (Cont'd)

The net amount of the GST recoverable from or payable to the taxation authorities at the end of the reporting period is included in other receivables or other payables.

Current and deferred tax items are recognised in correlation to the underlying transactions either in profit or loss, other comprehensive income or directly in equity. Deferred tax arising from a business combination is adjusted against goodwill or negative goodwill.

Current tax assets and liabilities or deferred tax assets and liabilities are offset when there is a legally enforceable right to set off current tax assets against current tax liabilities and when the deferred taxes relate to the same taxable entity (or on different tax entities but they intend to settle current tax assets and liabilities on a net basis) and the same taxation authority.

4.17 CONTINGENT LIABILITIES

A contingent liability is a possible obligation that arises from past events and whose existence will only be confirmed by the occurrence of one or more uncertain future events not wholly within the control of the Group. It can also be a present obligation arising from past events that is not recognised because it is not probable that an outflow of economic resources will be required or the amount of obligation cannot be measured reliably.

A contingent liability is not recognised but is disclosed in the notes to the financial statements, unless the probability of outflow of economic benefits is remote. When a change in the probability of an outflow occurs so that the outflow is probable, it will then be recognised as a provision.

4.18 OPERATING SEGMENTS

An operating segment is a component of the Group that engages in business activities from which it may earn revenues and incur expenses, including revenues and expenses that relate to transactions with any of the Group's other components. An operating segment's operating results are reviewed regularly by the chief operating decision maker to make decisions about resources to be allocated to the segment and assess its performance, and for which discrete financial information is available.

4.19 EARNINGS PER ORDINARY SHARES

Basic earnings per ordinary share is calculated by dividing the consolidated profit or loss attributable to ordinary shareholders of the Company by the weighted average number of ordinary shares outstanding during the reporting period, adjusted for own shares held.

Diluted earnings per ordinary share is determined by adjusting the consolidated profit or loss attributable to ordinary shareholders of the Company and the weighted average number of ordinary shares outstanding, adjusted for own shares held, for the effects of all dilutive potential ordinary shares.

4.20 BORROWING COSTS

Borrowing costs that directly attributable to the acquisition, construction or production of a qualifying asset are capitalised as part of the cost of those assets, until such time as the assets are ready for their intended use or sale. The capitalisation of borrowing costs is suspended during extended periods in which active development is interrupted.

All other borrowing costs are recognised in profit or loss as expenses in the period in which they incurred.

Investment income earned on the temporary investment of specific borrowing pending their expenditure on qualifying assets is deducted from the borrowing costs eligible for capitalisation.

NOTES TO THE FINANCIAL STATEMENTS (CONT'D)

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2017

4. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

4.21 FAIR VALUE MEASUREMENTS

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date, regardless of whether that price is directly observable or estimated using a valuation technique. The measurement assumes that the transaction takes place either in the principal market or in the absence of a principal market, in the most advantageous market. For a non-financial asset, the fair value measurement takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

For financial reporting purposes, the fair value measurements are analysed into level 1 to level 3 as follows:-

- Level 1: Inputs are quoted prices (unadjusted) in active markets for identical assets or liability that the entity can access at the measurement date;
- Level 2: Inputs are inputs, other than quoted prices included within level 1, that are observable for the asset or liability, either directly or indirectly; and
- Level 3: Inputs are unobservable inputs for the asset or liability.

The transfer of fair value between levels is determined as of the date of the event or change in circumstances that caused the transfer.

4.22 REVENUE AND OTHER INCOME

Revenue is measured at the fair value of the consideration received or receivable, net of returns, goods and services tax, cash and trade discounts.

(a) Sale of Goods

Revenue from sale of goods is recognised when significant risks and rewards of ownership of the goods have been transferred to the buyer and where the Company does not have continuing managerial involvement and effective control over the goods sold.

(b) Services

Revenue is recognised upon the rendering of services and when the outcome of the transaction can be estimated reliably. In the event the outcome of the transaction could not be estimated reliably, revenue is recognised to the extent of the expenses incurred that are recoverable.

(c) Interest Income

Interest income is recognised on an accrual basis using the effective interest method.

(d) Dividend Income

Dividend income from investments is recognised when the right to receive dividend payment is established.

(e) Rental Income

Rental income is accounted for on a straight-line method over the lease term.

NOTES TO THE FINANCIAL STATEMENTS (CONT'D) FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2017

4. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

4.22 REVENUE AND OTHER INCOME (CONT'D)

(f) Government Grant

Government grants are recognised at their fair value when there is reasonable assurance that they will be received and all conditions attached will be met.

Grants that compensate the Group for the cost of an asset are recognised as deferred grant income in the statements of financial position and are amortised to profit or loss on a systematic basis over the expected useful life of the relevant asset.

5. INVESTMENTS IN SUBSIDIARIES

	The Company	
	2017 RM	2016 RM
Unquoted shares, at cost		
- in Malaysia	62,739,149	62,739,149
- outside Malaysia	18,108,952	18,108,952
	<u>80,848,101</u>	<u>80,848,101</u>

The details of the subsidiaries are as follows:-

Name of Subsidiary	Principal Place of Business/ Country of Incorporation	Percentage of Issued Share Capital Held by Parent		Principal Activities
		2017 %	2016 %	
Ableway Sdn. Bhd.	Malaysia	100	100	General trading
Ataskota Sdn. Bhd.	Malaysia	100	100	Selling, spawning and culturing of prawns
CCK Fresh Mart Sdn. Bhd.	Malaysia	100	100	Retailing in coldstorage products
CCK Fresh Mart (West Malaysia) Sdn. Bhd.	Malaysia	100	100	Retailing in coldstorage products
CCK Sea Products Industries (S) Sdn. Bhd.	Malaysia	100	100	Culturing, processing and trading of prawns
Central Coldstorage Kuching Sdn. Bhd.	Malaysia	100	100	Retailing in coldstorage products and poultry processing
C.S. Choice Food Industries Sdn. Bhd.	Malaysia	100	100	Manufacturing, processing, packing and distribution of meat and other food products
Kin Eastern Frozen Food Sdn. Bhd.	Malaysia	100	100	Processing and selling of frozen seafood

NOTES TO THE FINANCIAL STATEMENTS (CONT'D)

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2017

5. INVESTMENTS IN SUBSIDIARIES (CONT'D)

The details of the subsidiaries are as follows (cont'd):-

Name of Subsidiary	Principal Place of Business/ Country of Incorporation	Percentage of Issued Share Capital Held by Parent		Principal Activities
		2017 %	2016 %	
Kuok Sui Sea Products Industries (S) Sdn. Bhd.	Malaysia	100	100	Processing and exporting of prawns
Pt. Adilmart [^]	Indonesia	100	100	Retailing in coldstorage products
Zhang Agriculture Development (Sabah) Sdn. Bhd.	Malaysia	100	100	Poultry breeding and trading
<i>Subsidiary of Ableway Sdn. Bhd.:-</i>				
Angkutan Golden Plan Sdn. Bhd.	Malaysia	100	100	Provision of transportation services
<i>Subsidiary of CCK Fresh Mart Sdn. Bhd.:-</i>				
Mukah Seafoods Industries Sdn. Bhd.	Malaysia	78.1	78.1	Trading of seafood and coldstorage products
<i>Subsidiaries of Central Coldstorage Kuching Sdn. Bhd.:-</i>				
CCK-BME Sdn. Bhd.	Malaysia	-	60.0	Wound up
Poultry Industry (S) Sdn. Bhd.	Malaysia	100	100	Livestock breeding and trading
Zhang Agriculture Development Sdn. Bhd.	Malaysia	100	100	Poultry breeding and trading
<i>Subsidiary of Poultry Industry (S) Sdn. Bhd.:-</i>				
Farm Land Supplies & Veterinary Services Sdn. Bhd.	Malaysia	100	100	Provision of veterinary supplies and related services
<i>Subsidiary of Pt. Adilmart:-</i>				
Pt. Central Coldstorage Khatulistiwa [^]	Indonesia	90	90	Dormant

[^] These subsidiaries were audited by member firms of Crowe Horwath International of which Crowe Horwath is a member.

NOTES TO THE FINANCIAL STATEMENTS (CONT'D)

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2017

5. INVESTMENTS IN SUBSIDIARIES (CONT'D)

- (a) During the current financial year, the Company has disposed of its entire equity interest in CCK-BME Sdn. Bhd. The details of the disposal in Note 30 to the financial statements.
- (b) The non-controlling interests at the end of the reporting period comprise the following:-

	Effective Equity Interest		The Group	
	2017 %	2016 %	2017 RM	2016 RM
CCK-BME Sdn. Bhd.	-	40.0	-	86,674
Mukah Seafoods Industries Sdn. Bhd.	21.9	21.9	303,153	272,830
Pt. Central Coldstorage Khatulistiwa	10.0	10.0	98,512	100,352
			<u>401,665</u>	<u>459,856</u>

- (c) The summarised financial information (before intra-group elimination) for each subsidiary that has non-controlling interests is as follows:-

	CCK-BME Sdn. Bhd.	
	2017 RM	2016 RM
<u>At 31 December</u>		
Non-current assets	-	-
Current assets	-	220,285
Non-current liabilities	-	-
Current liabilities	-	(3,600)
Net assets	<u>-</u>	<u>216,685</u>
<u>Financial Year Ended 31 December</u>		
Revenue	-	-
Profit for the financial year	-	-
Total comprehensive income	<u>-</u>	<u>-</u>
Total comprehensive income attributable to non-controlling interests	-	-
Dividends paid to non-controlling interests	<u>-</u>	<u>-</u>
Net cash flows for operating activities	-	-
Net cash flows from investing activities	-	-
Net cash flows from financing activities	<u>-</u>	<u>-</u>

NOTES TO THE FINANCIAL STATEMENTS (CONT'D) FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2017

5. INVESTMENTS IN SUBSIDIARIES (CONT'D)

- (c) The summarised financial information (before intra-group elimination) for each subsidiary that has non-controlling interests is as follows (cont'd):-

	Mukah Seafoods Industries Sdn. Bhd.	
	2017	2016
	RM	RM
<u>At 31 December</u>		
Non-current assets	105,663	129,764
Current assets	1,374,190	1,255,857
Non-current liabilities	(7,864)	(9,262)
Current liabilities	(89,401)	(132,044)
Net assets	<u>1,382,588</u>	<u>1,244,315</u>
<u>Financial Year Ended 31 December</u>		
Revenue	3,259,572	2,722,054
Profit for the financial year	138,273	77,116
Total comprehensive income	<u>138,273</u>	<u>77,116</u>
Total comprehensive income attributable to non-controlling interests	30,282	16,912
Dividends paid to non-controlling interests	-	-
Net cash flows (for)/from operating activities	(175,599)	199,334
Net cash flows for investing activities	(1,992)	(8,999)
Net cash flows (for)/from financing activities	(742)	636
<u>Pt. Central Coldstorage Khatulistiwa</u>		
	2017	2016
	RM	RM
<u>At 31 December</u>		
Non-current assets	395	841
Current assets	1,294,170	1,513,816
Non-current liabilities	-	-
Current liabilities	(345,066)	(436,020)
Net assets	<u>949,499</u>	<u>1,078,637</u>
<u>Financial Year Ended 31 December</u>		
Revenue	1,020,815	628,554
Profit for the financial year	(20,433)	(23,075)
Total comprehensive income	<u>(20,433)</u>	<u>(23,075)</u>
Total comprehensive income attributable to non-controlling interests	(2,044)	(2,306)
Dividends paid to non-controlling interests	-	-
Net cash flows from/(for) operating activities	650,310	(171,208)
Net cash flows from investing activities	-	-
Net cash flows from financing activities	-	-

NOTES TO THE FINANCIAL STATEMENTS (CONT'D) FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2017

6. INVESTMENT IN AN ASSOCIATE

	The Group		The Company	
	2017 RM	2016 RM	2017 RM	2016 RM
Unquoted shares, at cost	19,930,171	19,930,171	19,930,171	19,930,171
Share of post acquisition profits, net of dividend received	739,840	1,142,944	-	-
	<u>20,670,011</u>	<u>21,073,115</u>	<u>19,930,171</u>	<u>19,930,171</u>

The details of the associate is as follows:-

Name of Associate	Principal Place of Business	Effective Equity Interest		Principal Activities
		2017 %	2016 %	
Gold Coin Sarawak Sdn. Bhd.#	Malaysia	27.20	27.20	Manufacture and sale of animal feeds and trading in feed grains

#The associate was audited by another firm of chartered accountants.

- (a) The summarised financial information (after any fair value adjustment at acquisition date) for each associate that is material to the Group is as follows:-

	Gold Coin Sarawak Sdn. Bhd.	
	2017 RM	2016 RM
<u>At 31 December</u>		
Non-current assets	10,290,000	9,196,000
Current assets	112,113,000	86,834,000
Non-current liabilities	(605,000)	(998,000)
Current liabilities	(58,423,000)	(30,054,000)
Net assets	63,375,000	64,978,000
Non-controlling interest	(376,000)	(497,000)
	<u>62,999,000</u>	<u>64,481,000</u>
<u>Financial Year Ended 31 December</u>		
Revenue	262,156,000	244,014,000
Profit for the financial year	17,030,000	16,202,000
Total comprehensive income	17,030,000	16,202,000
Group's share of profit for the financial year	4,632,199	4,406,944
Group's share of other comprehensive income	-	-
Dividend received	5,035,303	3,264,000
	<u>9,667,502</u>	<u>7,670,944</u>
<u>Reconciliation of Net Assets to Carrying Amount</u>		
Group's share of net assets above	17,135,728	17,538,832
Goodwill	3,534,283	3,534,283
Carrying amount of the Group's interest in this associate	<u>20,670,011</u>	<u>21,073,115</u>

NOTES TO THE FINANCIAL STATEMENTS (CONT'D) FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2017

7. PROPERTY, PLANT AND EQUIPMENT

The Group	At 1.1.2017 RM	Additions RM	Disposals RM	Write-offs RM	Reclassifi- cations RM	Transferred to Investment Properties RM	Depreciation Charges RM	Exchange Differences RM	At 31.12.2017 RM
<i>Carrying Amount</i>									
Freehold land	12,502,300	-	-	-	(491,300)	(11,075,000)	-	-	936,000
Leasehold land	80,106,796	559,821	-	-	491,300	(3,186,559)	(2,183,009)	(1,190,476)	74,597,873
Buildings	50,064,739	6,802,918	(1,770,050)	-	644,789	(1,755,881)	(4,837,094)	(411,869)	48,737,552
Furniture, fittings and equipment	7,127,823	1,219,066	(78,483)	(22,009)	-	-	(1,979,281)	(38,326)	6,228,790
Coldroom, plant and machinery	41,277,502	6,320,711	(534,551)	(663,130)	1,101,280	-	(7,192,028)	(1,576,435)	38,733,349
Motor vehicles	2,000,705	1,456,080	-	(67,200)	-	-	(1,189,134)	(43,548)	2,156,903
Renovation	3,042,272	349,918	-	(94,096)	-	-	(1,023,172)	-	2,274,922
Capital work-in- progress	2,534,206	6,444,669	-	-	(1,746,069)	-	-	(77,885)	7,154,921
	<u>198,656,343</u>	<u>23,153,183</u>	<u>(2,383,084)</u>	<u>(846,435)</u>	<u>-</u>	<u>(16,017,440)</u>	<u>(18,403,718)</u>	<u>(3,338,539)</u>	<u>180,820,310</u>

**NOTES TO THE FINANCIAL STATEMENTS (CONT'D)
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2017**

7. PROPERTY, PLANT AND EQUIPMENT (CONT'D)

The Group	At 1.1.2016 RM	Additions RM	Disposals RM	Write-offs RM	Reclassifi- cations RM	Depreciation Charges RM	Revaluation Surplus RM	Exchange Differences RM	At 31.12.2016 RM
<i>Carrying Amount</i>									
Freehold land	12,511,000	-	-	-	-	(8,700)	-	-	12,502,300
Leasehold land	79,256,692	2,852,200	-	-	-	(2,889,918)	82,500	805,322	80,106,796
Buildings	44,322,695	6,116,196	-	-	3,657,553	(4,328,580)	-	296,875	50,064,739
Furniture, fittings and equipment	7,866,555	1,235,600	(5,090)	-	162,804	(2,171,625)	-	39,579	7,127,823
Coldroom, plant and machinery	43,293,049	4,005,268	(28,443)	(139,730)	651,112	(7,617,586)	-	1,113,832	41,277,502
Motor vehicles	2,758,855	490,996	(1,254)	-	85,365	(1,365,901)	-	32,644	2,000,705
Renovation	4,173,535	212,288	-	(60,083)	-	(1,283,468)	-	-	3,042,272
Capital work-in- progress	5,041,787	2,049,253	-	-	(4,556,834)	-	-	-	2,534,206
	<u>199,224,168</u>	<u>16,961,801</u>	<u>(34,787)</u>	<u>(199,813)</u>	<u>-</u>	<u>(19,665,778)</u>	<u>82,500</u>	<u>2,288,252</u>	<u>198,656,343</u>

NOTES TO THE FINANCIAL STATEMENTS (CONT'D)

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2017

7. PROPERTY, PLANT AND EQUIPMENT (CONT'D)

	At Cost RM	At Valuation RM	Accumulated Depreciation RM	Accumulated Impairment Losses RM	Carrying Amount RM
The Group					
2017					
Freehold land	-	1,130,091	-	(194,091)	936,000
Leasehold land	-	80,343,235	(5,038,186)	(707,176)	74,597,873
Buildings	81,445,461	-	(32,707,909)	-	48,737,552
Furniture, fittings and equipment	25,686,076	-	(19,457,286)	-	6,228,790
Coldroom, plant and machinery	103,558,699	-	(64,825,350)	-	38,733,349
Motor vehicles	16,453,852	-	(14,296,949)	-	2,156,903
Renovation	12,230,064	-	(9,955,142)	-	2,274,922
Capital work-in-progress	7,154,921	-	-	-	7,154,921
	<u>246,529,073</u>	<u>81,473,326</u>	<u>(146,280,822)</u>	<u>(901,267)</u>	<u>180,820,310</u>
2016					
Freehold land	-	12,705,091	(8,700)	(194,091)	12,502,300
Leasehold land	-	83,843,535	(2,889,918)	(846,821)	80,106,796
Buildings	79,248,020	-	(29,183,281)	-	50,064,739
Furniture, fittings and equipment	25,482,567	-	(18,354,744)	-	7,127,823
Coldroom, plant and machinery	101,079,156	-	(59,801,654)	-	41,277,502
Motor vehicles	16,013,462	-	(14,012,757)	-	2,000,705
Renovation	12,344,482	-	(9,302,210)	-	3,042,272
Capital work-in-progress	2,534,206	-	-	-	2,534,206
	<u>236,701,893</u>	<u>96,548,626</u>	<u>(133,553,264)</u>	<u>(1,040,912)</u>	<u>198,656,343</u>
The Company					
2017					
<i>Carrying Amount</i>					
Leasehold land		7,707,837	-	(140,143)	7,567,694
Equipment		9,808	6,828	(2,987)	13,649
Renovation		5,235	-	(532)	4,703
		<u>7,722,880</u>	<u>6,828</u>	<u>(143,662)</u>	<u>7,586,046</u>

NOTES TO THE FINANCIAL STATEMENTS (CONT'D) FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2017

7. PROPERTY, PLANT AND EQUIPMENT (CONT'D)

	At 1.1.2016 RM	Additions RM	Depreciation Charges RM	At 31.12.2016 RM
The Company				
2016				
<i>Carrying Amount</i>				
Leasehold land	7,847,979	-	(140,142)	7,707,837
Equipment	10,720	3,750	(4,662)	9,808
Renovation	-	5,324	(89)	5,235
	<u>7,858,699</u>	<u>9,074</u>	<u>(144,893)</u>	<u>7,722,880</u>
	At Cost RM	At Valuation RM	Accumulated Depreciation RM	Carrying Amount RM
The Company				
2017				
Leasehold land	-	7,847,979	(280,285)	7,567,694
Equipment	50,343	-	(36,694)	13,649
Renovation	5,324	-	(621)	4,703
	<u>55,667</u>	<u>7,847,979</u>	<u>(317,600)</u>	<u>7,586,046</u>
2016				
Leasehold land	-	7,847,979	(140,142)	7,707,837
Equipment	43,515	-	(33,707)	9,808
Renovation	5,324	-	(89)	5,235
	<u>48,839</u>	<u>7,847,979</u>	<u>(173,938)</u>	<u>7,722,880</u>

- (a) The net book value of property, plant and equipment pledged to licensed banks as security for banking facilities granted to the Group (Note 20) is as follows:-

	The Group	
	2017 RM	2016 RM
Leasehold land	16,017,032	15,318,015
Buildings	6,331,976	6,561,726
	<u>22,349,008</u>	<u>21,879,741</u>

- (b) During the previous financial year, the Group's freehold and leasehold lands were revalued by independent professional valuers. The surpluses arising from the revaluations, net of deferred taxation, have been credited to other comprehensive income as disclosed in Note 28 to the financial statements and accumulated in equity under the revaluation reserve.

NOTES TO THE FINANCIAL STATEMENTS (CONT'D)

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2017

7. PROPERTY, PLANT AND EQUIPMENT (CONT'D)

- (c) The details of the Group's and the Company's property, plant and equipment that carried at fair value are analysed as follows:-

The Group	Level 1 RM	Level 2 RM	Level 3 RM	Total RM
2017				
Freehold land	-	936,000	-	936,000
Leasehold land	-	74,597,873	-	74,597,873
	-	75,533,873	-	75,533,873
2016				
Freehold land	-	12,502,300	-	12,502,300
Leasehold land	-	80,106,796	-	80,106,796
	-	92,609,096	-	92,609,096
The Company				
	Level 1 RM	Level 2 RM	Level 3 RM	Total RM
2017				
Leasehold land	-	7,567,694	-	7,567,694
2016				
Leasehold land	-	7,707,837	-	7,707,837

The level 2 fair values have been determined based on the market comparison approach that reflects recent transaction prices for similar properties. The most significant input into this valuation approach is price per square foot of comparable properties.

- (d) If the freehold and leasehold lands were measured using the cost model, the carrying amounts would be as follows:-

	The Group		The Company	
	2017 RM	2016 RM	2017 RM	2016 RM
Cost	34,713,111	38,678,921	2,565,445	2,565,445
Less: Accumulated depreciation	(8,428,779)	(8,515,099)	(2,020,063)	(2,009,741)
	26,284,332	30,163,822	545,382	555,704

- (e) Included in the assets of the Group at the end of the reporting period were freehold lands with a total net book value of RM936,000 (2016 – RM936,000), which were held in trust by a third party.

NOTES TO THE FINANCIAL STATEMENTS (CONT'D)

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2017

8. INVESTMENT PROPERTIES

	The Group	
	2017 RM	2016 RM
Cost:-		
At 1 January	1,694,180	1,694,180
Transfer from property, plant and equipment (Note 7)	16,897,234	-
At 31 December	18,591,414	1,694,180
Accumulated depreciation:-		
At 1 January	246,548	215,088
Depreciation during the financial year	126,746	31,460
Transfer from property, plant and equipment (Note 7)	879,794	-
At 31 December	1,253,088	246,548
	<u>17,338,326</u>	<u>1,447,632</u>
Represented by:-		
Freehold land	11,075,000	-
Leasehold land	3,506,254	371,069
Buildings	2,757,072	1,076,563
At 31 December	<u>17,338,326</u>	<u>1,447,632</u>
Fair value	<u>18,475,000</u>	<u>2,100,000</u>

- (a) The leasehold land and buildings have been pledged to licensed banks as security for banking facilities granted to the Group as disclosed in Note 20 to the financial statements.
- (b) The fair values of the investment properties are within level 2 of the fair value hierarchy and are arrived at by reference to market evidence of transaction prices for similar properties and are performed by registered valuers having appropriate recognised professional qualification and recent experience in the locations and category of properties being valued. The most significant input into this valuation approach is the price per square foot of comparable properties.

9. GOODWILL

	The Group	
	2017 RM	2016 RM
Cost:-		
At 1 January/31 December	380,224	380,224
	<u>380,224</u>	<u>380,224</u>

NOTES TO THE FINANCIAL STATEMENTS (CONT'D)

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2017

10. DEFERRED TAX

The Group	At 1.1.2017 RM	Recognised in Profit or Loss (Note 27) RM	Recognised in Other Comprehen- sive Income (Note 28) RM	Exchange Differences RM	At 31.12.2017 RM
2017					
<i>Deferred Tax Liabilities</i>					
Property, plant and equipment	5,639,439	(233,414)	-	-	5,406,025
Receivables	2,242	(2,242)	-	-	-
Revaluation surplus on property, plant and equipment	8,514,582	(248,695)	-	-	8,265,887
Unrealised gain on foreign exchange	1,390	-	-	(1,390)	-
	<u>14,157,653</u>	<u>(484,351)</u>	<u>-</u>	<u>(1,390)</u>	<u>13,671,912</u>
<i>Deferred Tax Assets</i>					
Provision for employee benefits	(117,087)	(7,701)	(1,594)	(26,906)	(153,288)
Property, plant and equipment Receivables	(124,442)	557	-	-	(123,885)
	-	(2,526)	-	-	(2,526)
Unused tax losses and unabsorbed capital allowance	(1,618,190)	270,937	-	-	(1,347,253)
	<u>(1,859,719)</u>	<u>261,267</u>	<u>(1,594)</u>	<u>(26,906)</u>	<u>1,626,952</u>
	<u>12,297,934</u>	<u>(223,084)</u>	<u>(1,594)</u>	<u>(28,296)</u>	<u>12,044,960</u>
2016					
<i>Deferred Tax Liabilities</i>					
Property, plant and equipment	3,298,615	2,340,824	-	-	5,639,439
Receivables	-	2,242	-	-	2,242
Revaluation surplus on property, plant and equipment	12,723,203	(4,228,421)	19,800	-	8,514,582
Unrealised gain on foreign exchange	3,329	-	-	(1,939)	1,390
	<u>16,025,147</u>	<u>(1,885,355)</u>	<u>19,800</u>	<u>(1,939)</u>	<u>14,157,653</u>
<i>Deferred Tax Assets</i>					
Provision for employee benefits	(646,337)	518,575	(2,324)	12,999	(117,087)
Property, plant and equipment Unrealised tax losses and unabsorbed capital allowance	-	(124,442)	-	-	(124,442)
	(1,890,800)	272,610	-	-	(1,618,190)
	<u>(2,537,137)</u>	<u>666,743</u>	<u>(2,324)</u>	<u>12,999</u>	<u>(1,859,719)</u>
	<u>13,488,010</u>	<u>(1,218,612)</u>	<u>17,476</u>	<u>11,060</u>	<u>12,297,934</u>

NOTES TO THE FINANCIAL STATEMENTS (CONT'D) FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2017

10. DEFERRED TAX (CONT'D)

The Company	At 1.1.2017 RM	Recognised in Profit or Loss (Note 27) RM	At 31.12.2017 RM
2017			
<i>Deferred Tax Liabilities</i>			
Revaluation surplus on property, plant and equipment	1,716,512	(31,157)	1,685,355
<i>Deferred Tax Assets</i>			
Unused tax losses	(138,025)	(5,365)	(143,390)
	<u>1,578,487</u>	<u>(36,522)</u>	<u>1,541,965</u>
	At 1.1.2016 RM	Recognised in Profit or Loss (Note 27) RM	At 31.12.2016 RM
2016			
<i>Deferred Tax Liabilities</i>			
Revaluation surplus on property, plant and equipment	1,747,668	(31,156)	1,716,512
<i>Deferred Tax Assets</i>			
Unused tax losses	(205,722)	67,697	(138,025)
	<u>1,541,946</u>	<u>36,541</u>	<u>1,578,487</u>

Deferred tax liabilities and assets are offset when there is a legally enforceable right to set off current tax assets against current tax liabilities and when the deferred tax relates to the same taxable entity and the same taxation authority. The amounts determined after appropriate offsetting are included in the statements of financial position as follows:-

	The Group		The Company	
	2017 RM	2016 RM	2017 RM	2016 RM
Deferred tax liabilities	12,913,349	13,436,508	1,541,965	1,578,487
Deferred tax assets	(868,389)	(1,138,574)	-	-
	<u>12,044,960</u>	<u>12,297,934</u>	<u>1,541,965</u>	<u>1,578,487</u>

NOTES TO THE FINANCIAL STATEMENTS (CONT'D)

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2017

10. DEFERRED TAX (CONT'D)

No deferred tax assets are recognised in respect of the following items as it is not probable that taxable profits of the subsidiaries will be available against which the carryforward tax losses and tax credits can be utilised:-

	The Group		The Company	
	2017 RM	2016 RM	2017 RM	2016 RM
Unused tax losses and unabsorbed capital allowance	3,550,008	2,668,319	-	-

11. INVENTORIES

	The Group	
	2017 RM	2016 RM
At cost:-		
Trading goods	58,308,986	47,973,836
Raw materials	4,428,985	5,229,259
Aquaculture products	8,735,591	7,672,265
Consumable stores	5,721,607	6,882,416
	<u>77,195,169</u>	<u>67,757,776</u>

12. TRADE RECEIVABLES

	The Group	
	2017 RM	2016 RM
Trade receivables:-		
- third parties	32,307,445	35,592,167
- related parties	2,351,573	2,477,926
	<u>34,659,018</u>	<u>38,070,093</u>
Less: Allowance for impairment losses	(2,003,966)	(1,815,647)
	<u>32,655,052</u>	<u>36,254,446</u>
Allowance for impairment losses:-		
At 1 January	1,815,647	1,825,398
Addition during the financial year	220,867	168,523
Reversal during the financial year	-	(172,294)
Write-off during the financial year	(32,548)	(5,980)
At 31 December	<u>2,003,966</u>	<u>1,815,647</u>

The Group's normal trade credit terms range from 30 to 90 (2016 – 30 to 90) days.

NOTES TO THE FINANCIAL STATEMENTS (CONT'D)

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2017

13. OTHER RECEIVABLES, DEPOSITS AND PREPAYMENTS

	The Group		The Company	
	2017 RM	2016 RM	2017 RM	2016 RM
Other receivables:-				
- third parties	1,152,439	3,361,138	182,131	258,981
- related parties	73,358	192,862	11,774	52,747
- goods and services tax recoverable	1,846,397	1,408,675	4,711	5,752
	3,072,194	4,962,675	198,616	317,480
Deposits	2,797,985	2,765,669	120,376	120,376
Prepayments	5,924,451	2,398,302	105,307	104,765
	11,794,630	10,126,646	424,299	542,621
Less: Allowance for impairment losses	(59,352)	(59,352)	-	-
	11,735,278	10,067,294	424,299	542,621
Allowance for impairment losses:-				
At 1 January	59,352	37,314	-	-
Addition during the financial year	-	22,038	-	-
At 31 December	59,352	59,352	-	-

The amount owing by related parties is unsecured, interest-free and repayable on demand. The amount owing is to be settled in cash.

14. AMOUNT OWING BY/(TO) SUBSIDIARIES

Included in the amount owing by subsidiaries is a sum of RM31,600,000 (2016 – RM31,600,000), which is unsecured advances granted to subsidiaries. The advances carry interest at rate of 5.49% (2016 – 5.17%) per annum and are repayable on demand.

All other amounts are non-trade in nature, unsecured, interest-free and repayable on demand. The amounts owing are to be settled in cash.

15. DEPOSITS WITH LICENSED BANKS

The deposits which represent overnight placements with licensed banks of the Group at the end of the reporting period bore effective interest at rates ranging from 2.30% to 2.60% (2016 – 2.30% to 2.60%) per annum.

NOTES TO THE FINANCIAL STATEMENTS (CONT'D)

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2017

16. SHARE CAPITAL

The movements in the authorised and paid-up share capital of the Company are as follows:-

	The Group/The Company			
	2017	2016	2017	2016
	Number of Shares		RM	RM
Authorised				
Ordinary shares of RM0.50 each:-				
At 1 January	N/A	200,000,000	N/A	100,000,000
Creation of shares	N/A	800,000,000	N/A	400,000,000
At 31 December	N/A	1,000,000,000	N/A	500,000,000

N/A Not applicable pursuant to Companies Act 2016 which came into operation on 31 January 2017 as disclosed in item (b) below.

Issued and fully paid-up

Ordinary shares with No Par Value (2016 – Par Value of RM0.50 Each)				
At 1 January	315,359,400	157,679,700	157,679,700	78,839,850
Bonus issue	-	157,679,700	-	78,839,850
Transfer from treasury shares account	-	-	1,289,086	-
At 31 December	315,359,400	315,359,400	158,968,786	157,679,700

- (a) The holders of ordinary shares (except treasury shares) are entitled to receive dividends as and when declared by the Company, and are entitled to one vote per ordinary share at meetings of the Company.
- (b) On 31 January 2017, the concepts of authorised share capital and par value of share capital were abolished in accordance with the Companies Act 2016. Consequently, the amount standing to the credit of the Company's share premium account became part of the Company's share capital pursuant to the transitional provisions set out in Section 618(2) of the Companies Act 2016. There is no impact on the numbers of ordinary shares in issue or the relative entitlement of any of the members as a result of this transition.

17. TREASURY SHARES

During the financial year, the Company has purchased 330,000 (2016 – 2,149,400) of its issued ordinary shares from the open market at an average price of RM0.84 (2016 – RM0.54) per share. The total consideration paid for the purchase was RM279,094 (2016 – RM1,176,168) including transaction costs. The ordinary shares purchased are held as treasury shares in accordance with Section 127(6) of the Companies Act 2016.

During the financial year, the Company also sold 2,474,400 (2016 – 2,439,237) of its issued ordinary shares from the open market at a price of RM1.11 per share. The total consideration received for the sale was RM2,739,248 (2016 – RM2,967,688) including transaction costs.

Of the total 315,359,400 issued and fully paid-up ordinary shares at the end of the reporting period, Nil (2016 – 2,144,400) ordinary shares are held as treasury shares by the Company.

NOTES TO THE FINANCIAL STATEMENTS (CONT'D) FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2017

18. RESERVES

	The Group		The Company	
	2017 RM	2016 RM	2017 RM	2016 RM
Non-distributable:-				
- foreign exchange translation reserve	(3,157,665)	(414,402)	-	-
- revaluation reserve	47,390,132	49,143,407	5,336,960	5,435,622
	<u>44,232,467</u>	<u>48,729,005</u>	<u>5,336,960</u>	<u>5,435,622</u>
Distributable:-				
Retained profits	52,420,770	28,502,736	18,478,321	11,736,717
	<u>96,653,237</u>	<u>77,231,741</u>	<u>23,815,281</u>	<u>17,172,339</u>

(a) Share Premium

The movements in the share premium of the Group and the Company are as follows:-

	The Group/The Company	
	2017 RM	2016 RM
At 1 January	-	157,800
Bonus issue	-	(791,394)
Gain on disposal of treasury shares	-	772,527
Share issuance expenses	-	(138,933)
	<u>-</u>	<u>-</u>
At 31 December	-	-

(b) Foreign Exchange Translation Reserve

The foreign exchange translation reserve arose from the translation of the financial statements of foreign subsidiaries whose functional currencies are different from the Group's presentation currency.

(c) Revaluation Reserve

The revaluation reserve represents the increase in the fair value of freehold and leasehold land of the Group (net of deferred tax, where applicable) presented under property, plant and equipment.

NOTES TO THE FINANCIAL STATEMENTS (CONT'D)

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2017

19. OTHER PAYABLES, DEPOSITS AND ACCRUALS

	The Group		The Company	
	2017 RM	2016 RM	2017 RM	2016 RM
<i>Non-current</i>				
Other payables:-				
- third parties	10,038,443	12,333,316	10,038,443	12,333,316
<i>Current</i>				
Other payables:-				
- third parties	7,074,852	5,483,630	1,875,176	3,265,229
- related parties	-	37,307	-	-
Deposits	7,074,852	5,520,937	1,875,176	3,265,229
Accruals	2,003,107	2,161,050	-	-
	9,712,711	6,826,153	501,365	504,769
	<u>18,790,670</u>	<u>14,508,140</u>	<u>2,376,541</u>	<u>3,769,998</u>
	<u>28,829,113</u>	<u>26,841,456</u>	<u>12,414,984</u>	<u>16,103,314</u>

Included in other payables is an amount of RM11,913,450 (2016 – RM15,598,376), which represents purchase consideration of an investment in an associate. The amount is repayable within 9 (2016 – 10) years and is subject to a late payment penalty fee of 6% (2016 – 6%) per annum.

20. BANK BORROWINGS

	The Group		The Company	
	2017 RM	2016 RM	2017 RM	2016 RM
Long-term borrowings:-				
- term loans, secured	2,271,209	2,596,812	-	-
Short-term borrowings:-				
- bank overdrafts, secured	1,816,003	768,218	-	-
- bankers' acceptance, secured	19,992,000	17,811,000	-	-
- revolving credit, unsecured	30,000,000	36,000,000	30,000,000	36,000,000
- term loans, secured	580,494	1,542,239	-	-
	<u>52,388,497</u>	<u>56,121,457</u>	<u>30,000,000</u>	<u>36,000,000</u>
Total borrowings	<u>54,659,706</u>	<u>58,718,269</u>	<u>30,000,000</u>	<u>36,000,000</u>

The term loans are repayable as follows:-

	The Group	
	2017 RM	2016 RM
Current liabilities	580,494	1,542,239
Non-current liabilities	2,271,209	2,596,812
	<u>2,851,703</u>	<u>4,139,051</u>

NOTES TO THE FINANCIAL STATEMENTS (CONT'D) FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2017

20. BANK BORROWINGS (CONT'D)

The bank borrowings of the Group are secured by:-

- (a) a fixed charge over certain subsidiaries' landed properties;
- (b) a corporate guarantee provided by the Company; and
- (c) a joint and several guarantee provided by certain directors of the Company.

The repayment terms of the term loans are as follows:-

Term loan 1 at BLR - 2.20% per annum	Repayable in 84 monthly instalments of RM68,575 each, effective from January 2012.
Term loan 2 at COF + 1.25% per annum	Repayable in 60 monthly instalments of RM8,700 each, effective from August 2012.
Term loan 3 at COF + 1.25% per annum	Repayable in 60 monthly instalments of RM9,000 each, effective from May 2014.
Term loan 4 at COF + 1.50% per Annum	Repayable in 83 monthly instalments of RM5,250 each with a final instalment of RM194,250, effective from July 2014.
Term loan 5 at 13% per annum	Repayable in 36 monthly instalments of RM34,556 each, effective from September 2015.
Term loan 6 at BLR - 0.70% per annum	Repayable in 180 monthly instalments of RM16,218 each, effective from March 2017.

The bankers' acceptance of the Group at the end of the reporting period bore effective interest at rate of 4.18% (2016 – 5.24%) per annum respectively.

The bank overdrafts of the Group at the end of the reporting period bore floating interest rates ranging from 7.70% to 8.97% (2016 – 7.70% to 8.72%) per annum.

The revolving credit of the Group and of the Company at the end of the reporting period bore effective interest at rate of 5.49% (2016 – 5.17%) per annum respectively.

The term loans of the Group at the end of the reporting period bore effective interest at rate of 5.47% (2016 – 6.05%) per annum.

21. DEFERRED INCOME

	The Group	
	2017 RM	2016 RM
Government grant	65,850	65,850
Less: Accumulated amortisation	(47,035)	(47,035)
	18,815	18,815

NOTES TO THE FINANCIAL STATEMENTS (CONT'D)

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2017

22. TRADE PAYABLES

	The Group	
	2017 RM	2016 RM
Trade payables:-		
- third parties	16,704,490	28,992,841
- related parties	8,276,053	30,968
	24,980,543	29,023,809
	24,980,543	29,023,809

The normal trade credit terms granted to the Group range from 60 to 90 (2016 – 60 to 90) days.

23. PROVISION FOR EMPLOYEE BENEFITS

	The Group	
	2017 RM	2016 RM
At 1 January	468,350	3,243,620
Recognised in Profit or Loss:-		
- addition during the financial year	198,602	2,639,607
- reversal during the financial year	-	(1,994,778)
	198,602	644,829
Recognised in Other Comprehensive Income (Note 28):-		
- remeasurement of defined benefit plans	4,783	9,295
Exchange differences	(58,583)	21,540
Utilisation during the financial year	-	(3,450,934)
At 31 December	613,152	468,350

(a) The provision for employee benefits consist of the followings:-

	The Group	
	2017 RM	2016 RM
Defined benefit plans	613,152	468,350

The Group provides benefits for its employees who has reached the retirement age of 55 based in the provision of Labour Law 13/2003 in Indonesia. The defined benefit plan is unfunded.

These defined benefit plans expose the Group to actuarial risks, such as longevity risk, currency risk, interest rate risk and investment risk.

The most recent actuarial valuation of the present value of the defined benefit plans were carried out at 21 February 2018 by PT Jasa Aktuarial Praptasentosa Gunajasa, a member of Institute of Actuaries Indonesia.

NOTES TO THE FINANCIAL STATEMENTS (CONT'D) FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2017

23. PROVISION FOR EMPLOYEE BENEFITS (CONT'D)

- (b) The following table shows a reconciliation from the opening balance to the closing balance for defined benefit plans and its components:-

	The Group	
	2017	2016
	RM	RM
At 1 January	468,350	158,470
Recognised in Profit or Loss		
- current service cost	168,828	262,908
- past service cost	3,549	-
- interest cost	26,225	20,304
	198,602	283,212
Recognised in Other Comprehensive Income		
Remeasurement of defined benefit plans:-		
- effect of changes in financial assumption	4,783	24,146
- effect of experience adjustment	-	(14,851)
	4,783	9,295
Other		
Exchange differences	(58,583)	21,540
Benefits paid	-	(4,167)
At 31 December	<u>613,152</u>	<u>468,350</u>

- (c) Principal actuarial assumptions at the end of the reporting period:-

	The Group	
	2017	2016
Discount rate	7%	8%
Salary growth rate	10%	10%
Normal retirement age	55	55

Assumptions regarding future mortality have been based on published statistics and mortality tables.

NOTES TO THE FINANCIAL STATEMENTS (CONT'D)

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2017

23. PROVISION FOR EMPLOYEE BENEFITS (CONT'D)

- (d) Reasonably possible changes at the reporting date to one of the relevant actuarial assumptions, holding other assumptions constant, would have affected the defined benefit plans by the amounts shown below:-

	The Group	
	2017 RM	2016 RM
Discount rate		
Increase of 1%	(52,372)	(38,149)
Decrease of 1%	62,398	45,240
Salary growth rate		
Increase of 1%	57,729	42,329
Decrease of 1%	(49,717)	(36,575)

Although the analysis does not take account of the full distribution of cash flows expected under the plan, it does provide an approximation of the sensitivity of the assumptions shown.

At 31 December 2017, the weighted-average duration of the defined benefit plans was 20.83 (2016 – 20.83) years.

24. REVENUE

	The Group		The Company	
	2017 RM	2016 RM	2017 RM	2016 RM
Dividend income	-	-	15,035,303	13,264,000
Management fee	-	-	366,000	366,000
Trading sales	615,425,529	558,802,603	-	-
Transportation income	363,587	246,765	-	-
	<u>615,789,116</u>	<u>559,049,368</u>	<u>15,401,303</u>	<u>13,630,000</u>

25. FINANCE COSTS

	The Group		The Company	
	2017 RM	2016 RM	2017 RM	2016 RM
Interest expense on financial liabilities not at fair value through profit or loss:-				
- bank overdrafts	39,629	27,022	-	-
- bankers' acceptance	774,949	654,855	-	-
- hire purchase obligations	-	117	-	-
- revolving credit	1,767,824	2,035,862	1,767,824	2,035,862
- term loans	219,798	100,899	-	-
- imputed interest on a long-term payable	474,776	-	474,776	-
- others	19	-	19	-
	<u>3,276,995</u>	<u>2,818,755</u>	<u>2,242,619</u>	<u>2,035,862</u>

NOTES TO THE FINANCIAL STATEMENTS (CONT'D)

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2017

26. PROFIT BEFORE TAXATION

	The Group		The Company	
	2017 RM	2016 RM	2017 RM	2016 RM
Profit before taxation is arrived at after charging/(crediting):-				
Allowance for impairment losses on receivables	220,867	190,561	-	-
Allowance for impairment losses on receivables no longer required	(32,548)	(172,294)	-	-
Amortisation of government grant	-	(9,407)	-	-
Auditors' remuneration:-				
- audit fee:-				
- current financial year	468,287	346,245	80,000	75,000
- (over)/underprovision in the previous financial year	(1,000)	3,000	-	-
Bad debts recovered	-	(2,000)	-	-
Bad debts written off	8,078	264,679	-	-
Depreciation of investment properties	126,746	31,460	-	-
Depreciation of property, plant and equipment	18,403,718	19,665,778	143,662	144,893
Directors' remuneration (Note 33)	2,928,093	2,920,730	350,104	338,836
Dividend income:-				
- subsidiaries	-	-	(10,000,000)	(10,000,000)
- associates	-	-	(5,035,303)	(3,264,000)
Finance costs (Note 25)	3,276,995	2,818,755	2,242,619	2,035,862
Gain on disposal of property, plant and equipment	(281,638)	(25,468)	-	-
Loss on disposal of investment in a subsidiary (Note 30)	6,629	-	-	-
Loss/(gain) on foreign exchange:-				
- realised	3,042	(164,051)	-	-
- unrealised	10,522	(15,131)	-	-
Interest income				
- subsidiaries	-	-	(1,979,006)	(109,109)
- others	(442,856)	(396,220)	(2,319)	(159)
Hiring of plant and equipment	10,010	9,530	-	-
Management fee	-	-	(366,000)	(366,000)
Property, plant and equipment written off	846,435	199,813	-	-
Provision for employee benefits no longer required	-	(1,994,778)	-	-
Rental income	(754,796)	(377,899)	-	-
Rental expense	5,468,533	4,648,774	-	-
Share of results in associate	(4,632,199)	(4,406,944)	-	-
Staff costs				
- short-term employee benefits	47,526,427	40,834,021	374,699	324,660
- defined contribution plan	3,567,743	3,268,734	32,458	37,858

NOTES TO THE FINANCIAL STATEMENTS (CONT'D)

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2017

27. INCOME TAX EXPENSE

	The Group		The Company	
	2017 RM	2016 RM	2017 RM	2016 RM
Income tax:-				
- Malaysian tax	9,125,381	6,918,921	-	-
- foreign tax	1,336,379	619,141	-	-
	<u>10,461,760</u>	<u>7,538,062</u>	<u>-</u>	<u>-</u>
(Over)/underprovision in the previous financial year:-				
- Malaysian tax	(74,026)	180,843	-	-
- foreign tax	10,208	6,286	-	-
	<u>10,397,942</u>	<u>7,725,191</u>	<u>-</u>	<u>-</u>
Deferred tax (Note 10):-				
- origination and reversal of temporary differences	(109,575)	(449,520)	(33,429)	(23,431)
- overprovision in the previous financial year	(113,509)	(769,092)	(3,093)	59,972
	<u>(223,084)</u>	<u>(1,218,612)</u>	<u>(36,522)</u>	<u>36,541</u>
	<u><u>10,174,858</u></u>	<u><u>6,506,579</u></u>	<u><u>(36,522)</u></u>	<u><u>36,541</u></u>

A reconciliation of income tax expense applicable to the profit before taxation at the statutory tax rate to income tax expense at the effective tax rate of the Group and of the Company is as follows:-

	The Group		The Company	
	2017 RM	2016 RM	2017 RM	2016 RM
Profit before taxation	<u>38,636,983</u>	<u>25,375,772</u>	<u>12,870,520</u>	<u>9,375,105</u>
Tax at the statutory tax rate of 24% (2016 – 24%)	9,272,876	6,090,185	3,088,925	2,250,025
Tax effects of:-				
Share of results in associate	(1,111,727)	(1,057,666)	-	-
Deferred tax recognised at different tax rates	61,322	-	-	-
Non-taxable income	(70,131)	(56,770)	(3,608,473)	(3,183,360)
Non-deductible expenses	2,191,944	2,447,912	486,119	909,723
Utilisation of deferred tax assets previously not recognised	9,710	(335,307)	-	-
(Over)/underprovision in the previous financial year:-				
- current tax	(63,818)	187,129	-	-
- deferred tax	(113,509)	(769,092)	(3,093)	59,972
Others	(1,809)	188	-	181
Income tax expense for the financial year	<u><u>10,174,858</u></u>	<u><u>6,506,579</u></u>	<u><u>(36,522)</u></u>	<u><u>36,541</u></u>

NOTES TO THE FINANCIAL STATEMENTS (CONT'D) FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2017

27. INCOME TAX EXPENSE (CONT'D)

Domestic income tax is calculated at the Malaysian statutory tax rate of 24% (2016 – 24%) of the estimated assessable profit for the financial year. The taxation of other jurisdiction is calculated at the rates prevailing in the respective jurisdiction.

On 21 October 2016, the Government of Malaysia announced the reduction of income tax rate from 24% to a range of 20% to 24% based on the percentage of increase in chargeable income as compared to the immediate preceding year of assessment for years of assessment 2017 and 2018.

28. OTHER COMPREHENSIVE INCOME

	The Group	
	2017 RM	2016 RM
<u>Items that Will Not be Reclassified Subsequently to Profit or Loss</u>		
Remeasurement of defined benefit plans (Note 23)	(4,783)	(9,295)
Less: Deferred tax (Note 10)	-	2,324
	(4,783)	(6,971)
Revaluation of property, plant and equipment (Note 7(b))	-	82,500
Less: Deferred tax (Note 10)	-	(19,800)
	-	62,700
<u>Items that May be Reclassified Subsequently to Profit or Loss</u>		
Foreign currency translation:-		
- changes during the financial year	(2,743,263)	1,695,835
	(2,748,046)	1,751,564

29. EARNINGS PER SHARE

	The Group	
	2017	2016
Profit attributable to owners of the Company (RM)	28,433,642	18,854,587
Weighted average number of ordinary shares in issue:-		
Ordinary shares at 1 January	313,959,127	155,259,916
Effect of treasury shares held	340,478	1,019,511
Effect of bonus issues	-	157,679,700
Weighted average number of ordinary shares at 31 December	314,299,605	313,959,127
Basic earnings per share (sen)	9.05	6.01

The Company has not issued any dilutive potential ordinary shares and hence, the diluted earnings per share is equal to the basic earnings per share.

NOTES TO THE FINANCIAL STATEMENTS (CONT'D)

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2017

30. DISPOSAL OF A SUBSIDIARY

On 12 January 2017, the Group disposed of its entire interests in CCK-BME Sdn. Bhd. for RM123,382 in cash.

The financial effects of the disposal at the date of disposal are summarised below:-

	The Group 2017 RM
Cash and bank balances	58,943
Current tax assets	15,400
Other payables, deposits and accruals	(3,600)
Non-controlling interests	(86,674)
	<hr/>
Carrying amount of net assets disposed of	(15,931)
Less: Loss on disposal of subsidiary (Note 26)	(6,629)
	<hr/>
Consideration received, satisfied in cash	(22,560)
Less: Cash and bank balances of a subsidiary disposed of	(58,943)
	<hr/>
Net cash outflow from the disposal of a subsidiary	<u>(81,503)</u>

There were no disposals of subsidiaries in the last financial year.

31. DIVIDENDS

	The Company			
	2017			2016
	Dividend per Share Sen	Amount of Dividend RM	Dividend per Share Sen	Amount of Dividend RM
Dividend paid in respect of the financial year ended 31 December 2016:-				
- first and final single-tier dividend	2.00	6,264,100	-	-
Dividend paid in respect of the financial period ended 31 December 2015:-				
- first and final single-tier dividend	-	-	3.00	4,730,391
	<hr/>	<hr/>	<hr/>	<hr/>
	2.00	6,264,100	3.00	4,730,391
	<hr/>	<hr/>	<hr/>	<hr/>

At the forthcoming Annual General Meeting, a final single-tier dividend of 3.0 sen per ordinary share in respect of the current financial year will be proposed for shareholders' approval. The financial statements for the current financial year do not reflect this proposed dividend. Such dividend, if approved by the shareholders, will be accounted for as a liability in the financial year ending 31 December 2018.

NOTES TO THE FINANCIAL STATEMENTS (CONT'D) FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2017

32. CASH FLOW INFORMATION

(a) The reconciliations of liabilities arising from financing activities are as follows:-

The Group	Bankers' Acceptance RM	Revolving Credit RM	Terms Loans RM	Total RM
2017				
At 1 January	17,811,000	36,000,000	4,139,051	57,950,051
<u>Changes in Financing Cash Flows</u>				
Proceeds from drawdown	2,181,000	-	265,000	2,446,000
Repayment of borrowing principal	-	(6,000,000)	(1,499,460)	(7,499,460)
<u>Non-cash Changes</u>				
Foreign exchange adjustments	-	-	(52,888)	(52,888)
At 31 December	<u>19,992,000</u>	<u>30,000,000</u>	<u>2,851,703</u>	<u>52,843,703</u>

The Company	Amount Owing To Subsidiaries RM	Revolving Credit RM	Total RM
2017			
At 1 January	1,887,559	36,000,000	37,887,559
<u>Changes in Financing Cash Flows</u>			
Repayment of borrowing principal	-	(6,000,000)	(6,000,000)
Increase in amount owing to subsidiaries	879,796	-	879,796
At 31 December	<u>2,767,355</u>	<u>30,000,000</u>	<u>32,767,355</u>

Comparative information is not presented by virtue of the exemption given in FRS 107.

(b) The cash and cash equivalents comprise the following:-

	The Group		The Company	
	2017 RM	2016 RM	2017 RM	2016 RM
Cash and bank balances	28,396,568	17,770,672	2,301,169	92,702
Deposits with licensed banks	8,913,630	6,042,615	-	-
Bank overdrafts	(1,816,003)	(768,218)	-	-
	<u>35,494,195</u>	<u>23,045,069</u>	<u>2,301,169</u>	<u>92,702</u>

NOTES TO THE FINANCIAL STATEMENTS (CONT'D)

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2017

33. KEY MANAGEMENT PERSONNEL COMPENSATION

The key management personnel of the Group and of the Company include executive directors and non-executive directors of the Company and certain members of senior management of the Group and of the Company.

(a) The key management personnel compensation during the financial year are as follows:-

	The Group		The Company	
	2017 RM	2016 RM	2017 RM	2016 RM
Directors				
<u>Directors of the Company</u>				
<i>Executive Directors</i>				
Short-term employee benefits:-				
- fees	66,080	67,760	59,300	59,000
- salaries, bonuses and other benefits	1,554,654	1,302,941	-	-
	1,620,734	1,370,701	59,300	59,000
Defined contribution plan	168,673	164,327	-	-
	<u>1,789,407</u>	<u>1,535,028</u>	<u>59,300</u>	<u>59,000</u>
<i>Non-executive Directors</i>				
Short-term employee benefits:-				
- fees	299,360	291,980	281,300	273,500
Defined contribution plan	9,504	6,336	9,504	6,336
	<u>308,864</u>	<u>298,316</u>	<u>290,804</u>	<u>279,836</u>
	<u>2,098,271</u>	<u>1,833,344</u>	<u>350,104</u>	<u>338,836</u>
<u>Directors of the Subsidiaries</u>				
<i>Executive Directors</i>				
Short-term employee benefits:-				
- fees	1,200	1,200	-	-
- salaries, bonuses and other benefits	748,955	1,014,910	-	-
	750,155	1,016,110	-	-
Defined contribution plan	79,667	71,276	-	-
	<u>829,822</u>	<u>1,087,386</u>	<u>-</u>	<u>-</u>
Total directors' remuneration (Note 26)	<u>2,928,093</u>	<u>2,920,730</u>	<u>350,104</u>	<u>338,836</u>

NOTES TO THE FINANCIAL STATEMENTS (CONT'D) FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2017

34. SIGNIFICANT RELATED PARTY DISCLOSURES

(a) Identities of Related Parties

Parties are considered to be related to the Group if the Group or the Company has the ability, directly or indirectly, to control or jointly control the party or exercise significant influence over the party in making financial and operating decisions, or vice versa, or where the Group or the Company and the party are subject to common control.

In addition to the information detailed elsewhere in the financial statements, the Group has related party relationships with its directors, key management personnel and entities within the same group of companies.

(b) Significant Related Party Transactions and Balances

Other than those disclosed elsewhere in the financial statements, the Group and the Company also carried out the following significant transactions with the related parties during the financial year:-

	The Group		The Company	
	2017 RM	2016 RM	2017 RM	2016 RM
Subsidiaries:-				
- accounting fee	-	-	24,000	24,000
- advisory fee	-	-	54,000	54,000
- dividend income	-	-	10,000,000	10,000,000
- interest income	-	-	1,979,006	1,547,907
- management income	-	-	366,000	366,000
- service charges	-	-	-	24,071
- service income	-	-	45,979	13,561
Associate:-				
- dividend income	-	-	5,035,303	3,264,000
- purchase of products	106,037,566	-	-	-
- freight charges	1,480,615	-	-	-
Companies in which the directors and their close family members have substantial financial interests:-				
- advisory fee	9,800	-	9,800	-
- purchase of products	386,693	420,790	-	-
- rental of premises	-	244,426	-	-
- sale of products	601,003	284,828	-	-
- service income	1,528	-	-	-

The significant outstanding balances of the related parties (including the allowance for impairment loss made) together with their terms and conditions are disclosed in the respective notes to the financial statements.

No expense was recognised during the financial year for bad or doubtful debts in respect of the amounts owned by the related parties.

NOTES TO THE FINANCIAL STATEMENTS (CONT'D)

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2017

35. OPERATING SEGMENTS

Operating segments are prepared in a manner consistent with the internal reporting provided to the Group Managing Director as its chief operating decision maker in order to allocate resources to segments and to assess their performance on a quarterly basis. For management purposes, the Group is organised into business units based on their products and services provided.

The Group is organised into 5 main reportable segments as follows:-

- Poultry Segment – involved in the rearing and production of poultry products.
 - Prawn Segment – involved in the rearing and production of prawn and seafood products.
 - Food Service Segment – involved in the supply and trading of food products and related services.
 - Retail Segment – involved in the trading of coldstorage products.
 - Corporate Segment – involved in the provision of management services.
- (a) The Group Managing Director assesses the performance of the reportable segments based on their profit before taxation. The accounting policies of the reportable segments are the same as the Group's accounting policies.
- (b) Each reportable segment assets is measured based on all assets (including goodwill) of the segment other than investments in associates and tax-related assets.
- (c) Each reportable segment liabilities is measured based on all liabilities of the segment other than borrowings and tax-related liabilities.
- (d) Assets, liabilities and expenses which are common and cannot be meaningfully allocated to the reportable segments are presented under unallocated items. Unallocated items comprise mainly corporate assets and head office expenses.

Transactions between reportable segments are carried out on agreed terms between both parties. The effects of such inter-segment transactions are eliminated on consolidation.

**NOTES TO THE FINANCIAL STATEMENTS (CONT'D)
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2017**

35. OPERATING SEGMENTS (CONT'D)

BUSINESS SEGMENTS

2017	Poultry RM	Prawn RM	Food Service RM	Retail RM	Corporate RM	Group RM
Revenue						
External revenue	104,480,410	24,876,096	12,015,923	474,416,687	-	615,789,116
Inter-segment revenue	161,411,019	22,948,210	13,686	90,961,157	10,366,000	285,700,072
	<u>265,891,429</u>	<u>47,824,306</u>	<u>12,029,609</u>	<u>565,377,844</u>	<u>10,366,000</u>	<u>901,489,188</u>
Consolidation adjustments						<u>(285,700,072)</u>
Consolidated revenue						<u>615,789,116</u>
Results						
Segment profit before interest and taxation	11,056,693	641,556	1,212,932	26,636,719	15,113,139	54,661,039
Finance costs						(3,276,995)
Share of results in an associate						4,632,199
Consolidation adjustments						<u>(17,379,260)</u>
Consolidated profit before taxation						<u>38,636,983</u>
Segment profit before interest and taxation includes the followings:-						
Interest expense	267,421	17,177	-	749,778	2,242,619	3,276,995
Interest income	23,570	35,655	5,275	376,037	2,319	442,856
Depreciation of investment properties	-	-	-	126,746	-	126,746
Depreciation of property, plant and equipment	6,416,362	994,462	41,625	10,807,607	143,662	18,403,718
Other material non-cash items	(208,752)	709,960	(14,151)	284,349	-	771,406
Share of results in an associate	-	-	-	-	4,632,199	4,632,199

NOTES TO THE FINANCIAL STATEMENTS (CONT'D) FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2017

35. OPERATING SEGMENTS (CONT'D)

BUSINESS SEGMENTS (CONT'D)

2017	Poultry RM	Prawn RM	Food Service RM	Retail RM	Corporate RM	Group RM
Assets						
Segment assets	89,083,466	24,572,951	8,875,166	224,211,236	10,311,514	357,054,333
Unallocated assets:-						
- investment in an associate						20,670,011
- goodwill						380,224
- deferred tax assets						868,389
- current tax assets						1,687,365
Consolidated total assets						380,660,322
Additions to non-current assets other than financial instruments and deferred tax assets are:-						
Property, plant and equipment	6,140,534	2,552,622	4,033	14,449,166	6,828	23,153,183
Liabilities						
Segment liabilities	22,705,932	2,358,358	811,450	45,016,384	42,414,984	113,307,108
Unallocated liabilities:-						
- deferred tax liabilities						12,913,349
- current tax liabilities						2,621,956
- consolidated adjustments						(4,205,779)
Consolidated total liabilities						124,636,634

NOTES TO THE FINANCIAL STATEMENTS (CONT'D) FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2017

35. OPERATING SEGMENTS (CONT'D)

BUSINESS SEGMENTS (CONT'D)

2016	Poultry RM	Prawn RM	Food Service RM	Retail RM	Corporate RM	Group RM
Revenue						
External revenue	96,410,713	27,018,935	10,917,479	424,702,241	-	559,049,368
Inter-segment revenue	144,106,525	22,796,251	8,569	77,728,435	13,630,000	258,269,780
	240,517,238	49,815,186	10,926,048	502,430,676	13,630,000	817,319,148
Consolidation adjustments						(258,269,780)
Consolidated revenue						559,049,368
Results						
Segment profit before interest and taxation	5,998,437	1,876,712	1,563,470	21,420,918	11,410,967	42,270,504
Finance costs						(2,818,755)
Share of results in an associate						4,406,944
Consolidation adjustments						(18,482,921)
Consolidated profit before taxation						25,375,772
Segment profit before interest and taxation includes the followings:-						
Interest expense	252,369	20,088	-	510,436	2,035,862	2,818,755
Interest income	286,502	7,441	4,681	97,437	159	396,220
Depreciation of property, plant and equipment	6,395,314	1,158,432	53,875	11,913,264	144,893	19,665,778
Other material non-cash items	38,289	41,945	-	442,873	-	523,107
Share of results in an associate	-	-	-	-	4,406,944	4,406,944

NOTES TO THE FINANCIAL STATEMENTS (CONT'D) FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2017

35. OPERATING SEGMENTS (CONT'D)

BUSINESS SEGMENTS (CONT'D)

2016	Poultry RM	Prawn RM	Food Service RM	Retail RM	Corporate RM	Group RM
Assets						
Segment assets	87,670,654	24,603,586	11,432,626	205,921,614	8,368,298	337,996,778
Unallocated assets:-						
- investment in an associate						21,073,115
- goodwill						380,224
- deferred tax assets						1,138,574
- current tax assets						3,564,949
Consolidated total assets						364,153,640
Additions to non-current assets other than financial instruments and deferred tax assets are:-						
Property, plant and equipment	5,812,677	1,883,897	-	9,256,153	9,074	16,961,801
Liabilities						
Segment liabilities	21,368,680	2,236,127	1,016,540	36,920,410	52,113,409	113,655,166
Unallocated liabilities:-						
- deferred tax liabilities						13,436,508
- current tax liabilities						1,446,204
- consolidated adjustments						1,415,533
Consolidated total liabilities						129,953,411

NOTES TO THE FINANCIAL STATEMENTS (CONT'D) FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2017

35. OPERATING SEGMENTS (CONT'D)

GEOGRAPHICAL INFORMATION

Revenue is based on the country in which the customers are located.

Non-current assets are determined according to the country where these assets are located. The amounts of non-current assets do not include financial instruments and deferred tax assets.

Group	Revenue		Non-current Assets	
	2017 RM	2016 RM	2017 RM	2016 RM
Australia	19,347	1,514,912	-	-
Indonesia	110,641,365	89,845,864	29,762,067	32,457,405
Hong Kong	77,839	-	-	-
Japan	11,058,328	10,135,556	-	-
Korea	199,419	-	-	-
Middle East	576,332	-	-	-
People's Republic of China	147,530	821,852	-	-
Malaysia	493,068,956	456,731,184	189,446,804	189,099,909
	<u>615,789,116</u>	<u>559,049,368</u>	<u>219,208,871</u>	<u>221,557,314</u>

MAJOR CUSTOMERS

There is no single customer that contributed 10% or more to the Group's revenue.

36. CAPITAL COMMITMENTS

	The Group	
	2017 RM	2016 RM
Purchase of property, plant and equipment	<u>2,362,295</u>	<u>1,564,550</u>

37. CONTINGENT LIABILITIES

No provisions are recognised on the following matters as it is not probable that a future sacrifice of economic benefits will be required or the amount is not capable of reliable measurement:-

	The Group		The Company	
	2017 RM	2016 RM	2017 RM	2016 RM
Corporate guarantee given to licensed banks for credit facilities granted to subsidiaries	-	-	27,616,063	24,023,472
Performance guarantee extended by a subsidiary to third parties	<u>4,183,465</u>	<u>2,066,454</u>	<u>-</u>	<u>-</u>

The performance guarantee is supported by a corporate guarantee provided by the Company.

NOTES TO THE FINANCIAL STATEMENTS (CONT'D)

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2017

38. FOREIGN EXCHANGE RATES

	2017 RM	2016 RM
100 Indonesian Rupiah	0.0300	0.0334
1 United States Dollar	4.0620	4.4860

39. FINANCIAL INSTRUMENTS

The Group's activities are exposed to a variety of market risk (including foreign currency risk, interest rate risk and equity price risk), credit risk and liquidity risk. The Group's overall financial risk management policy focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the Group's financial performance.

39.1 FINANCIAL RISK MANAGEMENT POLICIES

The Group's policies in respect of the major areas of treasury activity are as follows:-

(a) Market Risk

(i) Foreign Currency Risk

The Group is exposed to foreign currency risk on transactions and balances that are denominated in currencies other than the respective functional currencies of entities within the Group. The currencies giving rise to this risk are primarily United States Dollar ("USD") and Indonesian Rupiah ("IDR"). Foreign currency risk is monitored closely on an ongoing basis to ensure that the net exposure is at an acceptable level.

The Group's exposure to foreign currency risk (a currency which is other than the functional currency of the entities within the Group) based on the carrying amounts of the financial instruments at the end of the reporting period is summarised below:-

Foreign Currency Exposure

The Group	Indonesian Rupiah RM	United States Dollar RM	Ringgit Malaysia RM	Total RM
2017				
<u>Financial Assets</u>				
Trade receivables	5,993,083	820,700	25,841,269	32,655,052
Other receivables and deposits	256,402	-	3,708,028	3,964,430
Deposits with licensed banks	3,000,000	-	5,913,630	8,913,630
Cash and bank Balances	4,515,747	4,114	23,876,707	28,396,568
	<u>13,765,232</u>	<u>824,814</u>	<u>59,339,634</u>	<u>73,929,680</u>

NOTES TO THE FINANCIAL STATEMENTS (CONT'D) FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2017

39. FINANCIAL INSTRUMENTS (CONT'D)

39.1 FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

(a) Market Risk (Cont'd)

(i) Foreign Currency Risk (Cont'd)

Foreign Currency Exposure (Cont'd)

The Group (Cont'd)	Indonesian Rupiah RM	United States Dollar RM	Ringgit Malaysia RM	Total RM
<u>Financial Liabilities</u>				
Trade payables	6,418,725	-	18,561,818	24,980,543
Other payables, deposits and accruals	270,921	-	28,558,192	28,829,113
Bank borrowings:-				
- bank overdrafts	-	-	1,816,003	1,816,003
- other borrowings	266,667	-	52,577,036	52,843,703
	<u>6,956,313</u>	<u>-</u>	<u>101,513,049</u>	<u>108,469,362</u>
Net financial assets/(liabilities)	6,808,919	824,814	(42,173,415)	(34,539,682)
Less: Net financial (assets)/liabilities denominated in the respective entities' functional currencies	(6,808,919)	-	42,173,415	35,364,496
Currency exposure	<u>-</u>	<u>824,814</u>	<u>-</u>	<u>824,814</u>

NOTES TO THE FINANCIAL STATEMENTS (CONT'D)

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2017

39. FINANCIAL INSTRUMENTS (CONT'D)

39.1 FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

(a) Market Risk (Cont'd)

(i) Foreign Currency Risk (Cont'd)

Foreign Currency Exposure (Cont'd)

The Group	Indonesian Rupiah RM	United States Dollar RM	Ringgit Malaysia RM	Total RM
2016				
<u>Financial Assets</u>				
Trade receivables	5,828,920	820,700	29,604,826	36,254,446
Other receivables and deposits	1,231,652	39,267	4,989,398	6,260,317
Deposits with licensed banks	-	-	6,042,615	6,042,615
Cash and bank Balances	2,013,974	4,180	15,752,518	17,770,672
	<u>9,074,546</u>	<u>864,147</u>	<u>56,389,357</u>	<u>66,328,050</u>
<u>Financial Liabilities</u>				
Trade payables	3,700,818	-	25,322,991	29,023,809
Other payables, deposits and accruals	327,864	-	26,513,592	26,841,456
Bank borrowings:-				
- bank overdrafts	-	-	768,218	768,218
- other borrowings	742,222	-	57,207,829	57,950,051
	<u>4,770,904</u>	<u>-</u>	<u>109,812,630</u>	<u>114,583,534</u>
Net financial assets/(liabilities)	4,303,642	864,147	(53,423,273)	(48,255,484)
Less: Net financial (assets)/liabilities denominated in the respective entities' functional currencies	(4,303,642)	-	53,423,273	49,119,631
Currency exposure	<u>-</u>	<u>864,147</u>	<u>-</u>	<u>864,147</u>

NOTES TO THE FINANCIAL STATEMENTS (CONT'D) FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2017

39. FINANCIAL INSTRUMENTS (CONT'D)

39.1 FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

(a) Market Risk (Cont'd)

(i) Foreign Currency Risk (Cont'd)

Foreign Currency Risk Sensitivity Analysis

The following table details the sensitivity analysis to a reasonably possible change in the foreign currencies at the end of the reporting period, with all other variables held constant:-

	The Group	
	2017 RM	2016 RM
Effects on Profit after Taxation		
USD/RM – strengthened by 10%	+ 63,000	+ 66,000
– weakened by 10%	- 63,000	- 66,000
Effects on Equity		
IDR/RM – strengthened by 10%	+ 517,000	+ 2,439,000
– weakened by 10%	- 517,000	- 2,439,000
USD/RM – strengthened by 10%	+ 63,000	+ 66,000
– weakened by 10%	- 63,000	- 66,000

(ii) Interest Rate Risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Group's exposure to interest rate risk arises mainly from its long-term borrowings with variable rates. The Group's policy is to obtain the most favourable interest rates available.

The Group's hire purchase obligations are carried at amortised cost. Therefore, they are not subject to interest rate risk as defined FRS 7 since neither their carrying amount nor the future cash flows will fluctuate because of a change in market interest rates.

Interest Rate Risk Sensitivity Analysis

The following table details the sensitivity analysis to a reasonably possible change in the interest rates at the end of the reporting period, with all other variables held constant:-

	The Group	
	2017 RM	2016 RM
Effects on Profit after Taxation		
Increase of 25 basis points	- 5,000	- 8,000
Decrease of 25 basis points	+ 5,000	+ 8,000
Effects on Equity		
Increase of 25 basis points	- 5,000	- 8,000
Decrease of 25 basis points	+ 5,000	+ 8,000

NOTES TO THE FINANCIAL STATEMENTS (CONT'D) FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2017

39. FINANCIAL INSTRUMENTS (CONT'D)

39.1 FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

(a) Market Risk (Cont'd)

(iii) Equity Price Risk

The Group does not have any quoted investments and hence, is not exposed to equity price risk.

(b) Credit Risk

The Group's exposure to credit risk, or the risk of counterparties defaulting, arises mainly from its trade and other receivables. The Group manages its exposure to credit risk by the application of credit approvals, credit limits and monitoring procedures on an ongoing basis. For other financial assets (including deposits with licensed banks and cash and bank balances), the Group minimises credit risk by dealing exclusively with high credit rating counterparties.

The Group establishes an allowance for impairment that represents its estimate of incurred losses in respect of the trade and other receivables as appropriate. The main components of this allowance are a specific loss component that relates to individually significant exposures, and a collective loss component established for groups of similar assets in respect of losses that have been incurred but not yet identified (where applicable). Impairment is estimated by management based on prior experience and the current economic environment.

The Company provides financial guarantee to financial institutions for credit facilities granted to certain subsidiaries. The Company monitors the results of these subsidiaries regularly and repayments made by the subsidiaries.

(i) Credit Risk Concentration Profile

The Group does not have any major concentration of credit risk related to any individual customer or counterparty.

(ii) Exposure to Credit Risk

At the end of the reporting period, the maximum exposure to credit risk is represented by the carrying amount of each class of financial assets recognised in the statement of financial position of the Group and of the Company after deducting any allowance for impairment losses (where applicable).

(iii) Ageing Analysis

The ageing analysis of trade receivables (including amount owing by related parties) is as follows:-

The Group	Gross Amount RM	Individual Impairment RM	Collective Impairment RM	Carrying Amount RM
2017				
Not past due	19,572,261	-	-	19,572,261
Past due:-				
- less than 3 months	6,296,599	-	-	6,296,599
- 3 to 6 months	3,252,471	-	(86,293)	3,166,178
- over 6 months	5,537,687	(1,604,970)	(312,703)	3,620,014
	<u>34,659,018</u>	<u>(1,604,970)</u>	<u>(398,996)</u>	<u>32,655,052</u>

NOTES TO THE FINANCIAL STATEMENTS (CONT'D) FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2017

39. FINANCIAL INSTRUMENTS (CONT'D)

39.1 FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

(b) Credit Risk (Cont'd)

(iii) Ageing Analysis (Cont'd)

The ageing analysis of trade receivables (including amount owing by related parties) is as follows (cont'd):-

The Group	Gross Amount RM	Individual Impairment RM	Collective Impairment RM	Carrying Amount RM
2016				
Not past due	15,467,980	-	-	15,467,980
Past due:-				
- less than 3 months	6,891,840	-	-	6,891,840
- 3 to 6 months	8,197,201	(167,320)	(130,726)	7,899,155
- over 6 months	7,513,072	(1,459,949)	(57,652)	5,995,471
	<u>38,070,093</u>	<u>(1,627,269)</u>	<u>(188,378)</u>	<u>36,254,446</u>

At the end of the reporting period, trade receivables that are individually impaired were those in significant financial difficulties and have defaulted on payments. These receivables are not secured by any collateral or credit enhancement.

The Group believes that no additional impairment allowance is necessary in respect of trade receivables that are past due but not impaired because they are companies with good collection track record and no recent history of default.

(c) Liquidity Risk

Liquidity risk arises mainly from general funding and business activities. The Group practises prudent risk management by maintaining sufficient cash balances and the availability of funding through certain committed credit facilities.

NOTES TO THE FINANCIAL STATEMENTS (CONT'D) FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2017

39. FINANCIAL INSTRUMENTS (CONT'D)

39.1 FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

(c) Liquidity Risk (Cont'd)

Maturity Analysis

The following table sets out the maturity profile of the financial liabilities at the end of the reporting period based on contractual undiscounted cash flows (including interest payments computed using contractual rates or, if floating, based on the rates at the end of the reporting period):-

The Group	Weighted Average Effective Interest Rate %	Carrying Amount RM	Contractual Undiscounted Cash Flows RM	On Demand or Within 1 Year RM	1 – 2 Years RM	2 – 5 Years RM	Over 5 Years RM
2017							
Trade and other payables:-							
- interest-bearing	6.00	11,913,450	16,996,663	5,855,046	4,946,990	6,194,627	-
- non-interest-bearing	-	41,921,615	41,921,615	41,921,615	-	-	-
Borrowings:-							
- bank overdrafts	7.89	1,816,003	1,816,003	1,816,003	-	-	-
- bankers' acceptance	4.18	19,992,000	19,992,000	19,992,000	-	-	-
- revolving credit	5.49	30,000,000	30,000,000	30,000,000	-	-	-
- term loans	5.47	2,851,703	3,653,942	727,346	273,564	885,270	1,767,762
		108,494,771	114,380,223	100,312,010	5,220,554	7,079,897	1,767,762

**NOTES TO THE FINANCIAL STATEMENTS (CONT'D)
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2017**

39. FINANCIAL INSTRUMENTS (CONT'D)

39.1 FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

(c) Liquidity Risk (Cont'd)

Maturity Analysis (Cont'd)

The following table sets out the maturity profile of the financial liabilities at the end of the reporting period based on contractual undiscounted cash flows (including interest payments computed using contractual rates or, if floating, based on the rates at the end of the reporting period) (cont'd):-

The Group	Weighted Average Effective Interest Rate %	Carrying Amount RM	Contractual Undiscounted Cash Flows RM	On Demand or Within 1 Year RM	1 – 2 Years RM	2 – 5 Years RM	Over 5 Years RM
2016							
Trade and other payables:-							
- interest-bearing	6.00	15,608,640	18,243,027	3,335,168	3,253,503	9,292,724	2,361,632
- non-interest-bearing	-	40,256,625	40,256,625	40,256,625	-	-	-
Borrowings:-							
- bank overdrafts	8.60	768,218	768,218	768,218	-	-	-
- bankers' acceptance	5.24	17,811,000	17,811,000	17,811,000	-	-	-
- revolving credit	5.17	36,000,000	36,000,000	36,000,000	-	-	-
- term loans	6.05	4,139,051	4,911,307	1,744,858	738,601	964,217	1,463,631
		114,583,534	117,990,177	99,915,869	3,992,104	10,256,941	3,825,263

NOTES TO THE FINANCIAL STATEMENTS (CONT'D) FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2017

39. FINANCIAL INSTRUMENTS (CONT'D)

39.1 FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

(c) Liquidity Risk (Cont'd)

Maturity Analysis (Cont'd)

The following table sets out the maturity profile of the financial liabilities at the end of the reporting period based on contractual undiscounted cash flows (including interest payments computed using contractual rates or, if floating, based on the rates at the end of the reporting period) (cont'd):-

The Company	Weighted Average Effective Interest Rate %	Carrying Amount RM	Contractual Undiscounted Cash Flows RM	On Demand or Within 1 Year RM	1 – 2 Years RM	2 – 5 Years RM	Over 5 Years RM
2017							
Other payables, deposits and accruals:-							
- interest-bearing	6.00	11,913,450	16,996,663	5,855,046	4,946,990	6,194,627	-
- non-interest-bearing	-	501,534	501,534	501,534	-	-	-
Amount owing to subsidiaries	-	2,767,355	2,767,355	2,767,355	-	-	-
Borrowings:-							
- revolving credit	5.49	30,000,000	30,000,000	30,000,000	-	-	-
		45,182,339	50,265,552	39,123,935	4,946,990	6,194,627	-

NOTES TO THE FINANCIAL STATEMENTS (CONT'D) FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2017

39. FINANCIAL INSTRUMENTS (cont'd)

39.1 FINANCIAL RISK MANAGEMENT POLICIES (cont'd)

(c) Liquidity Risk (cont'd)

Maturity Analysis (cont'd)

The following table sets out the maturity profile of the financial liabilities at the end of the reporting period based on contractual undiscounted cash flows (including interest payments computed using contractual rates or, if floating, based on the rates at the end of the reporting period) (cont'd):-

The Company	Weighted Average Effective Interest Rate %	Carrying Amount RM	Contractual Undiscounted Cash Flows RM	On Demand or Within 1 Year RM	1 – 2 Years RM	2 – 5 Years RM	Over 5 Years RM
2016							
Other payables, deposits and accruals:-							
- interest-bearing	6.00	15,598,376	18,243,027	3,335,168	3,253,503	9,292,724	2,361,632
- non-interest-bearing	-	504,938	504,938	504,938	-	-	-
Amount owing to subsidiaries	-	1,887,559	1,887,559	1,887,559	-	-	-
Borrowings:-							
- revolving credit	5.17	36,000,000	36,000,000	36,000,000	-	-	-
		<u>53,990,873</u>	<u>56,635,524</u>	<u>41,727,665</u>	<u>3,253,503</u>	<u>9,292,724</u>	<u>2,361,632</u>

NOTES TO THE FINANCIAL STATEMENTS (CONT'D)

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2017

39. FINANCIAL INSTRUMENTS (CONT'D)

39.2 CAPITAL RISK MANAGEMENT

The Group manages its capital to ensure that entities within the Group will be able to maintain an optimal capital structure so as to support its businesses and maximise shareholder(s) value. To achieve this objective, the Group may make adjustments to the capital structure in view of changes in economic conditions, such as adjusting the amount of dividend payment, returning of capital to shareholders or issuing new shares.

The Group manages its capital based on debt-to-equity ratio that complies with debt covenants and regulatory, if any. The debt-to-equity ratio is calculated as net debt divided by total equity. The Group includes within net debt, loans and borrowings from financial institutions less cash and cash equivalents. Capital includes equity attributable to the owners of the parent and non-controlling interests. The debt-to-equity ratio of the Group at the end of the reporting period was as follows:-

	The Group	
	2017	2016
	RM	RM
Bank borrowings:-		
- bank overdrafts	1,816,003	768,218
- other borrowings	52,843,703	57,950,051
	<u>54,659,706</u>	<u>58,718,269</u>
Less: Deposits with licensed banks	(8,913,630)	(6,042,615)
Less: Cash and bank balances	(28,396,568)	(17,770,672)
	<u>17,349,508</u>	<u>34,904,982</u>
Net debt		
	<u>17,349,508</u>	<u>34,904,982</u>
Total equity	<u>256,023,688</u>	<u>234,200,229</u>
Debt-to-equity ratio	<u>0.07</u>	<u>0.15</u>

There was no change in the Group's approach to capital management during the financial year.

Under the requirement of Bursa Malaysia Practice Note No. 17/2005, the Company is required to maintain a consolidated shareholders' equity (total equity attributable to owners of the Company) more than 25% of the issued and paid-up share capital (excluding treasury shares) and such shareholders' equity is not less than RM40 million. The Company has complied with this requirement.

NOTES TO THE FINANCIAL STATEMENTS (CONT'D) FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2017

39. FINANCIAL INSTRUMENTS (CONT'D))

39.3 CLASSIFICATION OF FINANCIAL INSTRUMENTS

	The Group		The Company	
	2017 RM	2016 RM	2017 RM	2016 RM
Financial Assets				
<u>Loans and Receivables</u>				
<u>Financial Assets</u>				
Trade receivables (Note 12)	32,655,052	36,254,446	-	-
Other receivables and deposits (Note 13)	3,964,430	6,260,317	314,281	432,104
Amount owing by subsidiaries (Note 14)	-	-	118,415,585	120,113,856
Deposits with licensed banks (Note 15)	8,913,630	6,042,615	-	-
Cash and bank balances	28,396,568	17,770,672	2,301,169	92,702
	<u>73,929,680</u>	<u>66,328,050</u>	<u>121,031,035</u>	<u>120,638,662</u>
Financial Liabilities				
<u>Other Financial Liabilities</u>				
Trade payables (Note 22)	24,980,543	29,023,809	-	-
Other payables, deposits and accruals (Note 19)	28,829,113	26,841,456	12,414,984	16,103,314
Amount owing to subsidiaries (Note 14)	-	-	2,767,355	1,887,559
Bank borrowings (Note 20):-				
- bank overdrafts	1,816,003	768,218	-	-
- other borrowings	52,843,703	57,950,051	30,000,000	36,000,000
	<u>108,469,362</u>	<u>114,583,534</u>	<u>45,182,339</u>	<u>53,990,873</u>

39.4 FAIR VALUE INFORMATION

At the end of the reporting period, there were no financial instruments carried at fair values in the statements of financial position.

The fair values of the financial assets and financial liabilities of the Group and of the Company maturing within the next 12 months approximated their carrying amounts due to the relatively short-term maturity of the financial instruments or repayable on demand terms.

The fair values of the term loans approximate their carrying amounts as they bear interest at variable rates.

NOTES TO THE FINANCIAL STATEMENTS (CONT'D)

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2017

40. COMPARATIVE FIGURES

The following figures have been reclassified to conform with the presentation of the current financial year:-

	The Group		The Company	
	As Restated RM	As Previously Reported RM	As Restated RM	As Previously Reported RM
Statement of Financial Position (Extract):-				
Other receivables, deposits and prepayments	10,067,294	10,089,158	542,621	552,716
Deposits with licensed banks	6,042,615	-	-	-
Cash and bank balances	17,770,672	23,813,287	-	-
Other payables, deposits and accruals	26,841,456	26,863,320	16,103,314	16,113,409

ADDITIONAL COMPLIANCE INFORMATION

The following information is presented in compliance with the Main Market Listing Requirements of Bursa Malaysia Securities Berhad.

AUDIT AND NON-AUDIT FEES

The amount of audit fee payable to the Company's external auditors, Messrs Crowe Horwath ("CH") for the financial year ended 31 December 2017 by the Company and the Group are RM80,000 and RM232,000 respectively. The amount of non-audit fees incurred for services rendered to the Company and its subsidiaries for the financial year ended 31 December 2017 by CH and a firm or company affiliated to CH amounted to RM18,000 and RM41,100 respectively.

MATERIAL CONTRACTS

There was no material contract entered into by the Group involving interests of directors and major shareholders, either subsisting at the end of the financial year ended 31 December 2017 or entered into since the end of the previous financial year.

UTILISATION OF PROCEEDS FROM CORPORATE PROPOSALS

There was no proceeds raised from any corporate proposals during the financial year under review.

LIST OF TOP 10 PROPERTIES AS AT 31 DECEMBER 2017

Location	Description/ Existing Use	Tenure	Date of Acquisition/ Last Revaluation	Age of Building (Year)	Land Area (Acres)	Net Book Value (RM)
Jl. Bhumimas I No. 9, Kawasan Industrial Cikupamas, Cikupa Tangerang 15710 Banten – Indonesia	Factory, Office and Warehouse	Leasehold Expiring on 17.06.2028	16.02.2015	17	2.802	11,930,256
Lot 999, Section 66 Jalan Keluli Bintawa Industrial Estate 93450 Kuching, Sarawak	Industrial Land, Corporate Office, Coldroom and Abattoir	Leasehold Expiring on 06.04.2035	20.01.2015	22	5.671	10,987,494
Country Lease No. 025092602 Papar District of Papar, Sabah	Broiler Farm	Leasehold Expiring on 02.07.2929	20.01.2015	6	12.320	8,940,584
Lot 4147, Block 19 Seduan Land District Upper Lanang Road 96000 Sibul, Sarawak	Corporate Office, Coldroom and Warehouse	Leasehold Expiring on 10.01.2071	20.01.2015	11	3.571	7,567,694
Lot 511, Block 9 Senggi-Poak Land District Bau, Sarawak	Layer Farm	Leasehold Expiring on 17.04.2116	20.01.2015	5	17.295	6,311,739
Country Lease No. 025339753 & 025339762 Lok Kawi, District of Papar Sabah	Factory, Office and Warehouse	Leasehold Expiring on 31.12.2042	20.01.2015	20	2.679	6,208,353
Lot 2704, Block 24 Muara Tuang Land District, Sarawak	Vacant Land	Leasehold Expiring on 16.05.2073	20.01.2015	-	12.531	5,860,461
Lot 123 Senggi-Poak Land District Bau, Sarawak	Broiler Farm	Leasehold Expiring on 19.04.2116	20.01.2015	15	12.390	5,944,829
Lot 124 Senggi-Poak Land District Bau, Sarawak	Broiler Farm	Leasehold Expiring on 09.02.2116	20.01.2015	15	33.169	
Lot 202 Senggi-Poak Land District Bau, Sarawak	Broiler Farm	Leasehold Expiring on 10.04.2077	20.01.2015	15	2.720	
Lot 203 Senggi-Poak Land District Bau, Sarawak	Broiler Farm	Leasehold Expiring on 17.04.2077	20.01.2015	15	4.960	

LIST OF TOP 10 PROPERTIES (CONT'D) AS AT 31 DECEMBER 2017

Location	Description/ Existing Use	Tenure	Date of Acquisition/ Last Revaluation	Age of Building (Year)	Land Area (Acres)	Net Book Value (RM)
Lot 604, Block 9 Senggi-Poak Land District Bau, Sarawak	Breeder Farm	Leasehold Expiring on 19.04.2116	20.01.2015	27	15.250	4,249,219
Lot 650, Block 9 Senggi-Poak Land District Bau, Sarawak	Vacant land	Leasehold Expiring on 11.05.2116	20.01.2015	-	5.501	
Lot 1097, Block 9 Senggi-Poak Land District Bau, Sarawak	Breeder Farm	Leasehold Expiring on 18.04.2116	20.01.2015	27	14.443	
Bau Occupation Ticket No. 2596 of 1934 Bau Land District, Sarawak	Breeder Farm	Leasehold Expiring on 21.11.2116	20.01.2015	27	8.520	
H.S.(D.) No. 19776 P.T. No. 22244 Mukim of Batu Daerah Gombak State of Selangor	3 Storey Detached Industrial Factory	Freehold	20.01.2015	17	0.518	3,517,416

ANALYSIS OF SHAREHOLDINGS AS AT 2 APRIL 2018

SHARE CAPITAL

Total number of issued shares : 315,359,400
 Issued share capital : RM158,968,786
 Class of shares : Ordinary shares
 Voting rights : One vote per ordinary share

No. of holders	Size of shareholdings	% of holders	No. of shares	% of issued capital
135	less than 100 shares	5.78	5,787	0.00
545	100 - 1,000 shares	23.33	298,487	0.09
1,026	1,001 - 10,000 shares	43.92	6,374,628	2.02
495	10,001 - 100,000 shares	21.19	16,284,686	5.16
132	100,001 - less than 5% of issued shares	5.65	148,911,198	47.22
3	5% and above of issued shares	0.13	143,484,614	45.50
2,336	-	100.00	315,359,400	100.00

SUBSTANTIAL SHAREHOLDERS

(As per the Register of Substantial Shareholders as at 2 April 2018)

No.	Name	No. of shares held			
		Direct Interest	%	Indirect Interest	%
1.	Central Coldstorage Sarawak Sdn. Bhd.	69,085,038	21.91	-	-
2.	S.K. Tiong Enterprise Sdn. Bhd.	51,713,040	16.40	69,085,038 ^(a)	21.91
3.	Chong Nyuk Kiong Enterprise Sdn. Bhd.	22,686,536	7.19	-	-
4.	Tan Sri Datuk Tiong Su Kouk	20,360,644	6.46	120,798,078 ^(b)	38.30
5.	Lau Liong Kii	6,340,276 ^(c)	2.01	13,521,542 ^(d)	4.29
6.	Puan Sri Datin Wong Bak Hee	1,857,278	0.59	120,798,078 ^(b)	38.30
7.	Tiong Chiong Hiiung	849,812	0.27	120,798,078 ^(e)	38.30
8.	Tiong Chiong Soon	757,680	0.24	120,798,078 ^(e)	38.30
9.	Chong Shaw Fui	-	-	22,686,536 ^(f)	7.19

Notes:

- (a) Deemed interested through its wholly-owned subsidiary, Central Coldstorage Sarawak Sdn. Bhd.
- (b) Deemed interested by virtue of their substantial shareholdings in S.K. Tiong Enterprise Sdn. Bhd. and Central Coldstorage Sarawak Sdn. Bhd.
- (c) 1,602,048 shares are held through Maybank Nominees (Tempatan) Sdn. Bhd. and 911,348 shares are held through CIMSEC Nominees (Tempatan) Sdn. Bhd.
- (d) Deemed interested by virtue of his substantial shareholdings in Unione Enterprise (S) Sdn. Bhd.
- (e) Deemed interested by virtue of their directorships in S.K. Tiong Enterprise Sdn. Bhd. and Central Coldstorage Sarawak Sdn. Bhd.
- (f) Deemed interested by virtue of his substantial shareholdings in Chong Nyuk Kiong Enterprise Sdn. Bhd.

ANALYSIS OF SHAREHOLDINGS (CONT'D) AS AT 2 APRIL 2018

DIRECTORS' INTERESTS

(As per the Register of Directors' Shareholdings as at 2 April 2018)

No.	Name	No. of shares held			
		Direct Interest	%	Indirect Interest	%
1.	Tan Sri Datuk Tiong Su Kouk	20,360,644	6.46	122,655,356 ^(a)	38.89
2.	Chong Shaw Fui	-	-	22,696,536 ^(b)	7.19
3.	Tiong Chiong Hiiung	849,812	0.27	122,283,944 ^(c)	38.78
4.	Tiong Chiong Soon	757,680	0.24	120,798,078 ^(d)	38.30
5.	Kueh Chung Peng	7,226,682 ^(e)	2.29	-	-
6.	Lau Liong Kii	6,340,276 ^(f)	2.01	25,059,072 ^(g)	7.95
7.	Ling Ting Leong @ Ling Chong Seng	493,214 ^(h)	0.16	2,159,640 ⁽ⁱ⁾	0.68
8.	Datuk Pemanca Janggu anak Banyang	99,200	0.03	-	-
9.	Datu Haji Putit bin Matzen	-	-	-	-
10.	Bong Wei Leong	-	-	-	-

The Directors by virtue of their interests in shares in the Company are also deemed to have interests in shares in all of its related corporations to the extent the Company has an interest, pursuant to Section 8 of the Companies Act 2016.

Notes:

- (a) Deemed interested by virtue of his substantial shareholdings in Central Coldstorage Sarawak Sdn. Bhd. and S.K. Tiong Enterprise Sdn. Bhd., and the interest of his spouse in the Company.
- (b) Deemed interested by virtue of his substantial shareholdings in Chong Nyuk Kiong Enterprise Sdn. Bhd. and the interest of his child in the Company.
- (c) Deemed interested by virtue of his directorship in Central Coldstorage Sarawak Sdn. Bhd. and S.K. Tiong Enterprise Sdn. Bhd., and the interests of his spouse in the Company.
- (d) Deemed interested by virtue of his directorship in Central Coldstorage Sarawak Sdn. Bhd. and S.K. Tiong Enterprise Sdn. Bhd.
- (e) 6,464,296 shares are held through CIMSEC Nominees (Tempatan) Sdn. Bhd. and 762,386 shares are held through RHB Nominees (Tempatan) Sdn. Bhd.
- (f) 1,602,048 shares are held through Maybank Nominees (Tempatan) Sdn. Bhd. and 911,348 shares are held through CIMSEC Nominees (Tempatan) Sdn. Bhd.
- (g) Deemed interested by virtue of his substantial shareholdings in Unione Enterprise (S) Sdn. Bhd., and the interests of his spouse and children in the Company.
- (h) 429,066 shares are held through AMSEC Nominees (Tempatan) Sdn. Bhd.
- (i) Deemed interested by virtue of his substantial shareholdings in Tseng Tseng Enterprise Sdn. Bhd. and De Supreme Sdn. Bhd.

ANALYSIS OF SHAREHOLDINGS (CONT'D)

AS AT 2 APRIL 2018

THIRTY LARGEST SECURITIES ACCOUNTS HOLDERS

No.	Name	No. of shares	%
1.	Central Coldstorage Sarawak Sdn. Bhd.	69,085,038	21.91
2.	S.K. Tiong Enterprise Sdn. Bhd.	51,713,040	16.40
3.	Chong Nyuk Kiong Enterprise Sdn. Bhd.	22,686,536	7.19
4.	Unione Enterprise (S) Sdn. Bhd.	13,521,542	4.29
5.	Tan Sri Datuk Tiong Su Kouk	12,057,832	3.82
6.	Citigroup Nominees (Tempatan) Sdn. Bhd. - Kumpulan Wang Persaraan (Diperbadankan) (Kenanga)	8,519,800	2.70
7.	Tan Sri Datuk Tiong Su Kouk	8,302,812	2.63
8.	CIMB Islamic Nominees (Tempatan) Sdn. Bhd. - CIMB Islamic Trustee Berhad-Kenanga Syariah Growth Fund	6,794,400	2.15
9.	CIMSEC Nominees (Tempatan) Sdn. Bhd. - CIMB Bank for Kueh Chung Peng (MQ0352)	6,464,296	2.05
10.	James Lau Hing Wei	4,000,000	1.27
11.	Lau Liong Kii	3,826,880	1.21
12.	Maybank Nominees (Tempatan) Sdn. Bhd. - Pledged securities account for Yii Ching Yii	3,562,938	1.13
13.	Wong See Khong	3,545,134	1.12
14.	Annie Lau Ting Ting	3,233,386	1.03
15.	Amanahraya Trustees Berhad - PB Islamic Smallcap Fund	3,190,700	1.01
16.	Maybank Nominees (Tempatan) Sdn. Bhd. - National Trust Fund (IFM Kenangan)	3,002,700	0.95
17.	CIMB Group Nominees (Tempatan) Sdn. Bhd. - CIMB Commerce Trustee Berhad - Kenanga Malaysian Inc Fund	2,908,800	0.92
18.	CIMB Group Nominees (Tempatan) Sdn. Bhd. - Exempt an for Petroliam Nasional Berhad (Amundi Malaysia)	2,670,000	0.85
19.	Betty Lau Mei Mei	2,561,066	0.81
20.	Citigroup Nominees (Tempatan) Sdn. Bhd. - Kumpulan Wang Persaraan (Diperbadankan)(KNGA SML CAP FD)	2,389,100	0.76
21.	Public Nominees (Tempatan) Sdn. Bhd. - Pledged securities account for Kueh Tiong Ching (E-SRK)	2,367,982	0.75
22.	CIMSEC Nominees (Tempatan) Sdn. Bhd. - CIMB Bank for Goh Sung Hien @ Goh Soon Hien (MQ0136)	2,270,816	0.72
23.	Citigroup Nominees (Tempatan) Sdn. Bhd. - Kumpulan Wang Persaraan (Diperbadankan)(Amundi SC EQ)	2,262,000	0.72
24.	Cartaban Nominees (Tempatan) Sdn. Bhd. - RHB Trustees Berhad for KAF Vision Fund	1,810,000	0.57
25.	Wong Poh Hwa	1,743,994	0.55
26.	Tiong Su Sing	1,713,000	0.54
27.	CIMSEC Nominees (Tempatan) Sdn. Bhd. - CIMB Bank for Ng Ai Choo (MQ0359)	1,674,080	0.53
28.	Maybank Nominees (Tempatan) Sdn. Bhd. - Pledged securities account for Lau Liong Kii	1,602,048	0.51
29.	Maybank Nominees (Tempatan) Sdn. Bhd. - Pledged securities account for Ting Yong Ding	1,554,600	0.49
30.	Puan Sri Datin Wong Bak Hee	1,494,612	0.47

NOTICE OF ANNUAL GENERAL MEETING

NOTICE IS HEREBY GIVEN that the Twenty-Second Annual General Meeting of CCK Consolidated Holdings Berhad (“the Company”) will be held at Conference Room, CCK Fresh Mart Sdn. Bhd., Lot 4147, Block 19, Seduan Land District, Upper Lanang Road, 96000 Sibul, Sarawak on Monday, 28 May 2018 at 12.00 noon to transact the following businesses:

AGENDA

AS ORDINARY BUSINESS:

- | | | |
|----|--|---------------------------------|
| 1. | To receive the Audited Financial Statements for the financial year ended 31 December 2017 together with the Reports of the Directors and Auditors thereon. | <i>(Please refer to Note 1)</i> |
| 2. | To declare and approve the payment of a first and final single-tier dividend of 3.0 sen per share in respect of the financial year ended 31 December 2017. | Resolution 1 |
| 3. | To approve the payment of Directors’ fees for the financial year ended 31 December 2017. | Resolution 2 |
| 4. | To approve the meeting allowance up to RM33,100 payable to the Directors for the year ending 31 December 2018 until the next annual general meeting of the Company to be held in 2019. | Resolution 3 |
| 5. | To re-elect the following Directors retiring pursuant to Article 81 of the Company’s Articles of Association and being eligible, have offered themselves for re-election: | |
| | (i) Tiong Chiong Soon | Resolution 4 |
| | (ii) Ling Ting Leong @ Ling Chong Seng | Resolution 5 |
| | (iii) Bong Wei Leong | Resolution 6 |
| 6. | To re-appoint Messrs. Crowe Horwath as Auditors of the Company until the conclusion of the next annual general meeting and to authorise the Directors to fix their remuneration. | Resolution 7 |

AS SPECIAL BUSINESS:

7. To consider and, if thought fit, pass the following ordinary resolutions pursuant to Practice 4.2 of the Malaysian Code on Corporate Governance 2017:

Continuation in office as Independent Non-Executive Directors

- | | | |
|-------|---|---------------|
| (i) | “THAT, approval be and is hereby given to Datuk Pemanca Janggu anak Banyang who has served as an Independent Non-Executive Director of the Company for a consecutive term of more than nine (9) years, to continue in office as an Independent Non-Executive Director of the Company.” | Resolution 8 |
| (ii) | “THAT, approval be and is hereby given to Datu Haji Putit bin Matzen who has served as an Independent Non-Executive Director of the Company for a consecutive term of more than nine (9) years, to continue in office as an Independent Non-Executive Director of the Company.” | Resolution 9 |
| (iii) | “THAT, subject to the passing of Resolution 6, approval be and is hereby given to Bong Wei Leong who has served as an Independent Non-Executive Director of the Company since 30 September 2009 and will reach the nine (9) years term on 30 September 2018 to continue in office as an Independent Non-Executive Director of the Company.” | Resolution 10 |
| 8. | To consider and if thought fit, pass the following ordinary resolution: | |

Proposed renewal of authority for the Company to purchase its own shares

Resolution 11

“THAT, subject always to the Companies Act 2016 (as may be amended, modified or re-enacted from time to time) (“the Act”), rules, regulations and orders made pursuant to the Act, provisions of the Company’s Memorandum and Articles of Association and the Main Market Listing Requirements of Bursa Malaysia Securities Berhad (“Bursa Securities”) and

NOTICE OF ANNUAL GENERAL MEETING (CONT'D)

any other relevant authorities, where applicable, the Company be hereby unconditionally and generally authorised to purchase and/or hold such an amount of ordinary shares (“Shares”) in the Company (“Proposed Share Buy-Back”) as may be determined by the Directors from time to time through Bursa Securities upon such terms and conditions as the Directors may deem fit, necessary and expedient in the interest of the Company provided that the total aggregate number of shares purchased and/or held or to be purchased and/or held pursuant to this resolution shall not exceed ten percent (10%) of the total number of issued share of the Company for the time being and an amount of funds not exceeding the Company’s total retained profits reserve at the time of purchase be allocated by the Company for the Proposed Share Buy-Back AND THAT such shares purchased are to be retained as treasury shares and distributed as dividends and/or resold on the market of Bursa Securities, or subsequently may be cancelled;

AND THAT the Directors be and are hereby authorised and empowered to do all acts and things and to take all such steps and to enter into and execute all commitments, transactions, deeds, agreements, arrangements, undertakings, indemnities, transfers, assignments and/or guarantees as they may deem fit, necessary, expedient and/or appropriate in order to implement, finalise and give full effect to the Proposed Share Buy-Back with full powers to assent to any conditions, modifications, revaluations, variations and/or amendments, as may be required or imposed by any relevant authorities;

AND FURTHER THAT the authority hereby given will commence immediately upon the passing of this resolution and will continue to be in force until:

- (a) the conclusion of the next annual general meeting of the Company, at which time it will lapse, unless by ordinary resolution passed at that meeting, the authority is renewed, either unconditionally or subject to conditions;
- (b) the expiration of the period within which the next annual general meeting after that date is required by law to be held; or
- (c) revoked or varied by ordinary resolution passed by the shareholders in general meeting.

whichever occurs first, in accordance with the provisions of the guidelines issued by Bursa Securities or any other relevant authorities.”

9. To transact any other business which may properly be transacted at an annual general meeting, due notice of which shall have been given in accordance with the Companies Act 2016 and the Company’s Articles of Association.

NOTICE OF DIVIDEND ENTITLEMENT AND PAYMENT

NOTICE IS ALSO HEREBY GIVEN that a first and final single-tier dividend of 3.0 sen per share in respect of the financial year ended 31 December 2017, if approved at the Twenty-Second Annual General Meeting, will be payable on 29 June 2018 to depositors whose names appear in the Record of Depositors on 31 May 2018.

A depositor shall qualify for entitlement only in respect of:

- (a) shares transferred into the depositor's securities account before 4.00 p.m. on 31 May 2018 in respect of transfers; and
- (b) shares bought on Bursa Malaysia Securities Berhad on a cum entitlement basis according to the Rules of Bursa Malaysia Securities Berhad.

By Order of the Board of Directors

Voon Jan Moi (MAICSA 7021367)

Yap Hui Yih (MAICSA 7048748)

Joint Company Secretaries

Dated: 26 April 2018

Kuching, Sarawak

NOTES:

1. This agenda item is meant for discussion only as under the provision of Section 340 of the Companies Act 2016 and the Company's Articles of Association, the Audited Financial Statements do not require the formal approval of shareholders and hence, this matter will not be put forward for voting.
2. **Continuation in office as Independent Non-Executive Directors pursuant to Practice 4.2 of the Malaysian Code on Corporate Governance 2017**
The Nomination Committee and the Board of Directors have assessed the independence of Datuk Pemanca Janggu anak Banyang, Datu Haji Putit bin Matzen and Bong Wei Leong. Both Datuk Pemanca Janggu anak Banyang and Datu Haji Putit bin Matzen have served as Independent Non-Executive Directors of the Company for a consecutive term of more than nine (9) years, while Bong Wei Leong will reach the nine (9) years term on 30 September 2018. The Board recommended them to continue to act as Independent Non-Executive Directors of the Company, based on the following justifications:
 - (a) their experience, expertise, and networking have significant contribution to the operation and performance of the Group;
 - (b) they participating in deliberations at Board meetings actively by providing unbiased and independent views, expressing disagreements, and stand up for their independent points of view for the best interest of the Group, shareholders, employees and other stakeholders as a whole; and
 - (c) they fulfill the criteria as independent director stipulated in the Main Market Listing Requirements of Bursa Malaysia Securities Berhad and therefore can be entrusted to discharge their duties impartially and constructively.
3. **Proposed renewal of authority for purchase of own shares by the Company**
The proposed Resolution 11 if passed, will renew the authority for the Company to purchase and/or hold its own shares up to ten per cent (10%) of the total number of issued shares of the Company through Bursa Malaysia Securities Berhad. This authority will expire at the conclusion of the next annual general meeting, unless revoked or varied by ordinary resolution passed by shareholders at general meeting.

Please refer to the Statement to Shareholders dated 26 April 2018 for further information.

NOTICE OF DIVIDEND ENTITLEMENT AND PAYMENT (CONT'D)

4. Proxy

- (a) A proxy may but need not be a member of the Company. There shall be no restriction as to the qualification of the proxy.
- (b) To be valid, the duly completed proxy form must be deposited at the registered office of the Company at Lot 999, Section 66, Jalan Keluli, Bintawa Industrial Estate, 93450 Kuching, Sarawak not less than 48 hours before the time appointed for holding the meeting or any adjournment thereof.
- (c) If the appointor is a corporation, the form of proxy must be executed under its common seal or under the hand of an officer or attorney duly authorised in writing.
- (d) A Member shall be entitled to appoint more than one (1) proxy to attend and vote at a meeting of the Company. Where a Member appoints more than one (1) proxy, the appointment shall be invalid unless he specifies the proportions of his holdings to be represented by each proxy.
- (e) Where a Member of the Company is an exempt authorised nominee which holds ordinary shares in the Company for multiple beneficial owners in one (1) securities account ("omnibus account"), there is no limit to the number of proxies which the exempt authorised nominee may appoint in respect of each omnibus account it holds.

An exempt authorised nominee refers to an authorised nominee defined under the Securities Industry (Central Depositories) Act 1991 ("SICDA") which is exempted from compliance with the provisions of subsection 25A(1) of SICDA.

- (f) Depositors whose names appear in the Record of Depositors as at 17 May 2018 shall be regarded as members of the Company entitled to attend this Annual General Meeting or appoint proxy to attend, speak and vote on their behalf.



Number of shares held	
CDS Account No.	

FORM OF PROXY

*I/We, _____ (full name) _____ *(IC/Passport/Company No.)

of _____ (full address)

being a member of CCK Consolidated Holdings Berhad ("the Company") hereby appoint _____

_____ (full name) _____ (IC/passport No.)

of _____ (full address)

or failing *him/her, _____ (full name) _____ (IC/passport No.)

of _____ (full address)

or failing *him/her, the Chairman of the meeting as *my/our proxy to vote for *me/us and on *my/our behalf at the Twenty-Second Annual General Meeting of the Company to be held at Conference Room, CCK Fresh Mart Sdn. Bhd., Lot 4147, Block 19, Seduan Land District, Upper Lanang Road, 96000 Sibul, Sarawak on Monday, 28 May 2018 at 12.00 noon and any adjournment thereof.

*My/our proxy shall vote as indicated with an "X" below. If no specific direction as to voting is given, the proxy will vote or abstain from voting at *his/her discretion:

Resolutions		For	Against
1.	Declaration and payment of a first and final single-tier dividend for the financial year ended 31 December 2017.		
2.	Payment of Directors' fees for the financial year ended 31 December 2017.		
3.	Payment of meeting allowance to the Directors.		
4.	Re-election of Tiong Chiong Soon as Director.		
5.	Re-election of Ling Ting Leong @ Ling Chong Seng as Director.		
6.	Re-election of Bong Wei Leong as Director.		
7.	Re-appointment of Messrs. Crowe Horwath as auditors.		
8.	Retention of Datuk Pemanca Janggu anak Banyang as Independent Non-Executive Director.		
9.	Retention of Datu Haji Putit bin Matzen as Independent Non-Executive Director.		
10.	Retention of Bong Wei Leong as Independent Non-Executive Director.		
11.	Proposed renewal of authority for purchase of own shares by the Company.		

The proportions of *my/our holdings to be presented by *my/our proxy are as follows:

First named proxy	%
Second named proxy	%
	100 %

In case of a vote taken by a show of hands, the first named proxy shall vote on *my/our behalf.

Dated this _____ day of _____ 2018

*Signature / common seal of shareholder(s)

*: *Strike out whichever is not applicable*

Notes:

- A proxy may but need not be a member of the Company. There shall be no restriction as to the qualification of the proxy.
- To be valid, the duly completed proxy form must be deposited at the registered office of the Company at Lot 999, Section 66, Jalan Keluli, Bintawa Industrial Estate, 93450 Kuching, Sarawak not less than 48 hours before the time appointed for holding the meeting or any adjournment thereof.
- If the appointor is a corporation, the form of proxy must be executed under its common seal or under the hand of an officer or attorney duly authorised in writing.
- A Member shall be entitled to appoint more than one (1) proxy to attend and vote at a meeting of the Company. Where a Member appoints more than one (1) proxy, the appointment shall be invalid unless he specifies the proportions of his holdings to be represented by each proxy.
- Where a Member of the Company is an exempt authorised nominee which holds ordinary shares in the Company for multiple beneficial owners in one (1) securities account ("omnibus account"), there is no limit to the number of proxies which the exempt authorised nominee may appoint in respect of each omnibus account it holds.

An exempt authorised nominee refers to an authorised nominee defined under the Securities Industry (Central Depositories) Act 1991 ("SICDA") which is exempted from compliance with the provisions of subsection 25A(1) of SICDA.
- Depositors whose names appear in the Record of Depositors as at 17 May 2018 shall be regarded as members of the Company entitled to attend this Annual General Meeting or appoint proxy to attend, speak and vote on their behalf.

Fold here

PLEASE
AFFIX STAMP
HERE

The Company Secretaries
CCK CONSOLIDATED HOLDINGS BERHAD (396692-T)
Lot 999, Section 66, Jalan Keluli
Bintawa Industrial Estate
93450 Kuching
Sarawak, Malaysia

Fold here



CCK CONSOLIDATED HOLDINGS BERHAD (396692-T)
(Incorporated in Malaysia)

Lot 999, Section 66, Jalan Keluli, Bintawa Industrial Estate
93450 Kuching, Sarawak, Malaysia
Tel : 082-336520 Fax : 082-331479